

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Thursday October 13 1983

D 8523 B

Grim inheritance
for Israel's new
Premier, Page 18

Asia	Sch. 15	Indonesia	Rp 2500	Portugal	Esc 20
Bahamas	Dm 9.00	Italy	L. 1100	S. Arabia	R. 6.00
Belgium	Bfr 36	Japan	Y 250	Singapore	S\$ 4.10
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Greece	Dr 340	Sweden	Skr 4.60	U.S.A.	\$ 1.00
Hong Kong	Hk\$ 12	Switzerland	Sfr 7.20		
India	Rp 15	Turkey	L. 160		

NEWS SUMMARY

GENERAL

Lebanon clashes kill 'at least 40'

More than 40 were feared dead in fierce street clashes between Communists and Muslim fundamentalists in the northern Lebanese city of Tripoli. State-run Beirut radio put the figure at 47.

Near Beirut, the Lebanese army fought Druze insurgents on the eve of proposed moves to bring the warring factions into negotiations. The army said that in the hills above Beirut six soldiers were wounded by artillery and sniper fire, a new violation of the September 28 truce. The fighting was concentrated on Souq al-Gharb.

Libya frees French

Libya lifted the travel restrictions imposed on 37 French nationals after Greek Premier Andreas Papandreu had appealed to Libyan leader Muammar Gaddafi.

Evacuation of 40,000

Nicaragua ordered the total evacuation of the 40,000 inhabitants of the country's biggest port, Corinto, where fire raged out of control after an attack by right-wing insurgents.

Odinga released

Kenya's former vice-president Oginga Odinga was released from house arrest as President Daniel arap Moi was installed for a third term.

Arrests in Chile

More than 100 people were arrested and at least three injured by gunfire after the biggest demonstration against the Pinochet regime in Chile since 1973. Page 5

Peace group held

Soviet police seized members of the Group of Trust, peace group when they tried to visit the British embassy in Moscow to collect a letter from UK Premier Margaret Thatcher.

Marbles request

Greece officially asked Britain to return the Elgin Marbles, but the UK Foreign Office said they were legally acquired for the British Museum.

Three killed in Burma

Three Burmese soldiers were killed during the capture of a Karen suspect, sought after the Rangoon explosion on Sunday. He threw a grenade. A Burmese film official became the 20th person to die as a result of the blast.

Ban Israel, asks Iraq

Iraq asked the International Atomic Energy Agency to ban scientific co-operation with Israel because of its 1981 attack on an Iraqi nuclear reactor.

Vanderbilt ship found

The wreck of railroad magnate Cornelius Vanderbilt's steamship Lexington, which sank in 1858 with the loss of 149 lives and a cargo of silver coins, has been found in Long Island Sound.

Briefly...

Soviet astronomers spotted Halley's Comet 1.4bn km (940m miles) from Earth.

Austria's first heart transplant operation took place at Innsbruck.

Zimbabwe churches are asked to pray for four weeks for rain.

Amman: Prince Nayef bin Abdulah, uncle of King Hussein of Jordan, died, aged 70.

BUSINESS

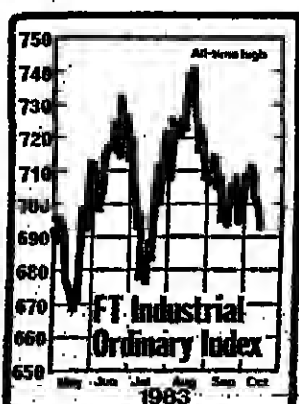
New loan and debt deal for Ecuador

ECUADOR signed agreements in New York for a new \$431m loan from U.S. banks, and for rescheduling of repayments on about \$1.2bn debts. Page 29

DOLLAR was firm, rising to DM 2.6145 (DM 2.588), FFf 7.9675 (FFf 7.91), SwFr 2.122 (SwFr 2.1045), and Y24.25 (Y23.25). Its Bank of England trade-weighted index rose from 125.7 to 126.3. In New York it closed at DM 2.6157; FFf 7.965; SwFr 2.140 and Y24.47. Page 39

STERLING fell 25 points to \$1.584, but improved to DM 3.925 (DM 3.9), FFf 12.91 (FFf 11.915), and Y32.5 (Y30). Its trade-weighting was recorded unchanged at 83.7. In New York it closed at \$1.58. Page 39

GOLD fell \$3.75 in London to \$394.875. In Frankfurt it fell \$4 to \$394.75, and in Zurich the drop was \$5 to \$395.5. In New York the Comex October settlement was \$397.1. Page 38



LONDON: FT Industrial Ordinary index fell 6.1 to 682.1. Government securities showed modest falls. Report, FT Shares Information Service, Pages 33-35

WALL STREET: The Dow Jones index closed down 5.49 at 1,259.65. Report, Page 29; Full share prices, Pages 30-32

TOKYO: Nikkei Dow index pushed up 70.18 to a record 9,563.25. Stock Exchange index was 1.19 up at 697.47. Report, Page 29. Leading prices, other exchanges, Page 32

SUGAR prices fell again in London, with the daily raw price \$7 down at £176 (\$204.7) a tonne. Page 38

AUSTRALIAN businessman Robert Holmes à Court has acquired only 0.24 per cent of Broken Hill Proprietary since making his bid valuing BHP at over A\$4bn (\$3.0bn).

POLAND is buying 200,000 tonnes of wheat from Austria. Page 2

SOUTH KOREA has again cut its foreign borrowing plans, so that its overall debt in 1986 will reach \$47.2bn, nearly \$2bn lower than the figure a few months ago. Page 4

COMPANIES

INTEL, U.S. semiconductor maker, reported third-quarter net earnings up from \$8.4m to \$32.1m. Page 21

TOYOTA South Africa is to invest R100m (\$170m) in expansion over the next two years. Page 22

CBS, the American media network, improved third-quarter net income by 32 per cent at \$33.4m. Page 21

HONDA MOTOR president Kiyoshi Kawashima, 55, stepped down. Page 21

NORTHERN TRUST, the Chicago banking group hit by energy loan losses, reported third-quarter income 44 per cent down at \$5m. Page 21

Brussels imposes 10-day freeze on farm payments

BY JOHN WYLES IN ATHENS

The European Commission has imposed an unprecedented 10-day suspension on advance payments for farm export subsidies and producers' aids while it determines whether the common agricultural policy (CAP) is now in the midst of a real cash crisis.

The decision announced in Athens by M. Gaston Thorn, the Commission President, came after a very embarrassing two days in which the Commission has appeared to be in some internal disarray over whether urgent moves were needed to hold CAP spending down to its budgetary limits.

The 10-day suspension means that farm exporters will be unable to claim 60 per cent of the EEC's usual export subsidies once their shipments have cleared customs. At the same time, advance payments on EEC aids will be halted to producers of a variety of commodities including olive oil, cotton, certain dairy products, soya beans, tobacco, wine, and sugar.

The move means that, for the moment at least, the Commission is not going ahead with a plan to delay until the beginning of next year a variety of advance payments to farmers worth 600m European currency units (\$322.4m).

The decision to leak - on Monday - the plan, which was a personal initiative by Mr Poul Dalsager, the

Agriculture Commissioner, disturbed agricultural markets, upset several member states and angered Mr Dalsager's colleagues, who were caught totally unprepared.

Referring to "perhaps hasty announcements," Mr Thorn said yesterday that it was not the time to opt for a three-month suspension of any payments. He and his colleagues wanted to see the figures before deciding what had to be done, he said.

Mr Dalsager's move is seen by his colleagues as politically naive but an understandable reaction to the bids for advance payments in November lodged by member states. These were more than 250m Ecu above this year's monthly average CAP spending of 1.35bn Ecu and if repeated in December would leave the agricultural budget some 600m Ecu-800m Ecu short of what was needed.

The 10-day suspension of some payments will give the Commission time to find out from member states next week whether their bids are inflated by a desire to pull in as

much money as possible out of fear that there might not be enough money in the Brussels budget in December.

Mr Thorn held out the possibility of the Commission's deciding some economies on Friday but in Brussels the feeling is that that is unlikely.

Mr Thorn gave every impression of being somewhat out of touch with his home base yesterday. The suspension is being presented as a precautionary move to ensure that CAP spending is kept within budget, although holding up such payments for such a short period will not, in fact, yield any savings.

Our Strasbourg Correspondent adds: The European Parliament voted last night to adopt a supplementary budget of 630.4m (\$1.48bn), together with a budget rebate for Britain worth £180m, rather than be accused of starving the CAP of funds.

The threat to finances highlighted yesterday by the European Com-

Continued on Page 20

German industry sees strong export growth

BY JONATHAN CARR IN BONN

WEST GERMAN industry expects to boost its export sales by an unusually strong 8 per cent next year after achieving only 1 per cent growth this year, according to a report released yesterday.

But the industrialists also expect little improvement on the home market, and they are scaling down their investment plans and will continue to cut their labour force.

This is a mixed picture of the prospects for 1984 emerges from the latest survey of company planning carried out by the IFO economic research institute of Munich.

On the positive side, industry sees sharply increased foreign sales, above all of investment goods (up 9 per cent) and consumer durables (up 13 per cent), especially passenger cars.

Industrialists believe the "undervaluation" of the D-Mark against the dollar will boost their export

price competitiveness. They also expect bigger sales opportunities from the apparent economic upswing in the Western industrialised countries.

On the other hand, industry expects domestic sales to rise by only 4 per cent next year, after 3 per cent this year, and production to increase by less than 2 per cent.

Further, industrialists intend to boost their fixed asset investment in 1984 by only 2 per cent. This is still above the likely rise for 1983 of 1 per cent, but is well below the 1984 investment volume companies were planning at the start of this year.

Reasons given for the planning change include general uncertainty about the strength of the economic upturn at home and, in particular, the rise in interest rates since the spring.

Overall, companies expect to re-

duce their labour force by an average of 1 per cent next year, meaning that about 280,000 industrial jobs will be lost in 1983 and 1984 together. The Bonn Government is already budgeting for an average unemployment figure in 1984 of some 2.5m after 2.35m this year.

If the report's expectations of a relatively flat home market and buoyant exports are realised, this would seem to imply a new growth in the German visible trade surplus.

In the first seven months of this year, the trade surplus has been "only" DM 24.3bn after DM 28.1bn in the same period of 1982. Exports have dropped in nominal terms by 2.2 per cent and imports by 0.7 per cent. On the other hand, the German deficit on "invisibles" has fallen so that the current account surplus is higher this year than last.

IG Metall election, Page 20

Witteveen calls for common action on debt rescheduling

BY WILLIAM HALL IN NEW YORK

INTERNATIONAL institutions should play a bigger role in debt rescheduling and, if the International Monetary Fund (IMF) does not have enough money, it should borrow in international capital markets. There should also be a closer association between the IMF and the World Bank.

These are among the main recommendations made by Dr Johannes Witteveen, the former managing director of the IMF, in the annual report of the Group of 30, a "think tank" of central bankers, private bankers and industrialists, which he heads.

Dr Witteveen says he is pessimistic about the economic outlook and that it is no longer plausible to argue that the world's economic ills are still part of the unavoidable transitional price which had to be paid for bringing the great inflation

of the 1970s under control. He adds that the international debt problem is unlikely to be solved until the end of the decade.

In a gloomy message in the report, which was released yesterday, Dr Witteveen says volatile interest rates, large swings in exchange rates and massive shifts in budget payments imbalances are not merely symptoms of a longer-than-expected period of adjustment they show the system is "out of joint".

The Group of 30, whose members include Mr Anthony Solomon, president of the Federal Reserve Bank of New York, Mr Christopher "Kit" McMahon, deputy governor of the Bank of England, Mr Omar El-Mingier, former president of the Deutsche Bundesbank, and Mr Denis Weatherstone, chairman of the executive committee of Morgan Guaranty Trust, is arguably the most distinguished group working

to improve official and private understanding of the current international debt crisis.

The members participate in a private capacity, although several central banks help finance the body. Dr Witteveen says that since the Group of 30's last annual report more than a dozen countries have started to renegotiate the terms on about \$100bn in debts owed to the world's commercial banks.

"Clearly it is likely to be several years before all borrowers are able to resume full debt service and the debt problem is unlikely to be solved until the end of this decade," Dr Witteveen says.

Dr Witteveen argues that a systematic programme of action is needed.

Brazil and the IMF; Argentine SDRs, Page 5; Ecuador debt agreement, Page 20

Nakasone tested by Tanaka verdict

By Jurek Martin in Tokyo

THE POLITICAL management skills of Mr Yasuhiro Nakasone, the Japanese Prime Minister, are almost certain to be tested severely in the wake of yesterday's dramatic conclusion to the 6% year Lockheed bribery trial.

This saw Mr Kakuei Tanaka, Prime Minister from 1972 to 1974, sentenced to four years in prison and a ¥500m (\$2.1m) fine for accepting bribes to promote the sale of Lockheed TriStars to All Nippon Airways while in office.

He therefore became the first peacetime Japanese leader to be convicted of a criminal offence. Four other men were also sentenced for their roles in the affair.

The edge of the coming national debate will lie in Mr Tanaka's defiant attitude: he immediately appealed against his conviction, declared his innocence, and said that he would stay in the Diet (parliament) as long as he had the trust of the public.

Mr Nakasone's problem is that he will have to steer a course between the feelings within his own ruling Liberal Democratic Party, which may not wish to put pressure on Mr Tanaka to bow out quickly, and those of the political opposition, which will seek to strike a public spark of outrage over the affair.

Judging from yesterday's reactions, Mr Nakasone seems intent on resisting opposition demands for Mr Tanaka's expulsion from the Diet, largely because the Prime Minister needs the support of the powerful Tanaka faction inside the ruling party. But the politics of confrontation threaten to be sharp in the weeks ahead.

One consolation for Mr Nakasone lies in the fact that the financial markets appear to believe that he can ride out the storm.

The Tokyo stock market, for example, staged a strong rally yesterday after the verdict was known, more than wiping out its losses of Tuesday in the first hour of trading yesterday. The yen also stabilised on the foreign exchange markets after an early fall.

Japan battens down the hatches, Page 29; Tokyo market report, Page 29

Attack on UK Chancellor's spending cuts

BY PETER RIDDELL IN BLACKPOOL

THE DEEP divisions which still exist within Mrs Margaret Thatcher's ruling Conservative Party over the running of Britain's economy have been highlighted by two speeches at the party's annual conference.

A fresh warning by Mr Nigel Lawson, Chancellor of the Exchequer, yesterday of the need to hold down public expenditure was challenged by Sir Ian Gilmour, former Cabinet Minister.

Sir Ian attacked "housewife economics" and argued that the Conservatives had won the June election not because of their economic policies but in spite of them.

Mr Lawson stressed his commitment to lower taxation, "because it is the only way to keep our economy on the move." He warned, though, that "the pressure for ever-higher public expenditure remains unabated. Yet if we cannot abate it, so far from there being any question of lower taxation, the prospect is one of tax increases."

He listed various actions that overseas governments had taken to cut back on welfare payments and services and said: "At home hard choices will have to be faced," adding "of course, we stand by all the pledges we have made."

His speech was not specific about spending cuts because the Treasury is in the middle of its annual public expenditure review which is due to come to a head later this month. Ministers have been continuing their private discussions on the review away from the conference.

An indication of the likely reaction of the "wets" - Conservative moderates - to any tough measures came in the broadside from Sir Ian.

He said that talk of economising on unemployment benefit would be "an affront to common sense" and "a double-edged sword" for the unemployed. He argued that cuts in public expenditure had little to do with economic strategy and they would not solve the Government's problems, while they would probably turn out to be objectionable on other grounds.

Sir Ian also challenged Mr Lawson's optimism about continuing economic recovery. The Chancellor had said that the UK economy was growing by up to 3 per cent this year, rather than the 2 per cent forecast at the time of the March budget. Sir Ian argued that the rise in output had not been sufficient to qualify as a recovery and could not be sustained. He said the economic outlook was grim.



Mr Nigel Lawson - 'housewife economics' under attack

Sir Ian reiterated his previous calls for inflation accompanied by an incomes policy to replace the Government's present policies.

His speech was delivered to an evening meeting outside the main forum of the conference. During the earlier economic debate at the conference itself only a couple of speakers took his view. The prevailing mood was in favour of public expenditure cuts.

There are also considerable differences of opinion among the critics of the present government strategy. Sir Ian's support for expansion is shared by Mr Edward Heath, the former Prime Minister, but Mr Francis Pym, the former Foreign Secretary and, to a lesser extent, Mr Peter Walker, the current Energy Secretary, are more sceptical about such measures. They stress instead the need to counter the probable continuation of high unemployment with job sharing, extensive training and early retirement.

The conference today is likely to be dominated by the appearance of Mr Cecil Parkinson, the Trade and Industry Secretary, who is due to reply to a debate. Although there was no mention of his name yesterday his admitted affair with a former secretary has undoubtedly dampened spirits at the conference and his long-term future remains in doubt.

Conference report, Page 7

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EUROPEAN NEWS

Yugoslavs face 1984 with open hands for aid

BY DAVID BUCHAN IN LONDON AND ALEKSANDAR LEBL IN BELGRADE

YUGOSLAVS feel like Sisyphus in trying to roll their debt burden uphill. No sooner had they managed this summer to trim their trade deficit than the International Monetary Fund was plunged into general crisis, making uncertain the further IMF aid which Yugoslavia needs as the key to servicing its 1984 debt of nearly \$5bn.

Compounding this is the fact that Yugoslavia is still haggling with some of its 600 commercial bank creditors over details of the September 9 agreement, by which the banks are to lend \$800m in new money, re-schedule \$1.2bn in longer term debt due this year, and maintain short-term credit lines for two years.

This is part of the wider \$4bn rescue package, to which Western governments and central banks, the IMF, and the World Bank contributed. Because of the large slice of aid it received this year, Yugoslavia hardly seems deserving of—or will it get—help in 1984 on the

same scale, although there remains a considerable Western political stake in this non-aligned country's economic well-being.

It was always clear that Yugoslavia would have to renege on some of its 1984 maturities. The banks, however, made it plain that they would only do so if Yugoslavia kept on an IMF programme beyond the expiry this December of its three-year Fund standby credit.

Far from this looking possible at the moment, there is even a possibility that the IMF may have to delay disbursement of its last credit tranche in mid-November, owing to the muted ends in the 1983 bank re-scheduling deal.

Despite these question-marks over its capital account, Yugoslavia has licked its current account into better shape than many thought possible. By the middle of last month the hard currency trade deficit was narrowed to \$1.6bn, 11 per cent

less than in the first nine and a-half months of 1982.

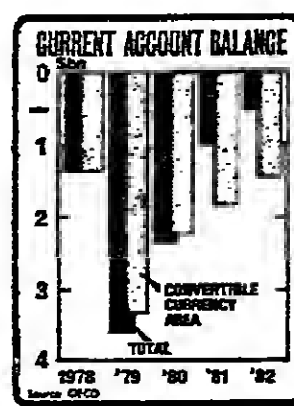
Exports invoiced in convertible currency have improved this year, up 15 per cent by mid-September, while hard currency imports have barely risen. The possible upshot is a hard currency current account deficit of \$500-800m this year, compared with \$1.4bn last year. The Government is now aiming at \$500m surplus on current account next year.

But the IMF and the more farsighted foreign bankers are concerned about lack of adjustment in the internal economy and in particular about inflation, now accelerating to an annual pace of nearly 60 per cent. In September prices rose by 7.6 per cent over August, an all-time record for the month.

The IMF has persuaded the government of Prime Minister Milka Planinc to tackle inflation indirectly through monetary policy rather than directly by administrative price-fixing, at best an inefficient instrument; under what was laughably called a "freeze," prices rose 36 per cent between mid-1981 and mid-1982.

But IMF monetarism is clearly not having the desired effect either. Private spending, with real wages dropping 10 per cent this year and pensions by even more, has been hit more than public spending, which though technically "frozen," is being fed by fixed rate levies on inflation-swollen nominal corporate incomes. Bank interest rates still lag behind the inflation rate, which is why investment—supposed to suffer the axe—is rising again.

Yugoslavia has also had some bad luck, with factors beyond its control. A prolonged drought has drastically reduced the availability of hydroelectric power, just at a time when oil



imports were being also cut. This has hit industry, and partly explains why, despite the new commodity credits now offered by Western governments for Yugoslavia to import, industrial production has stagnated, up only 0.3 per cent in January-August on the same period of 1982.

But most of the country's problems are man-made, or the fault of the creaky federal decision-making system rather than of the Government itself. After reorganising the banking system this year, the Government set about introducing tax changes, prescribed by the IMF to soak up excess demand. It proposed a 5 per cent point rise in property tax rates, and increased levies on farm land and cars, among other things. Some of these were badly drafted. But the general uproar caused the Government to retract virtually all its plans as the federation's eight constituent republics and provinces started to pick them to pieces.

Mrs Planinc has shown more will than most Yugoslav leaders to make her country take its economic medicine. She will undoubtedly find common ground on this with Prime Minister Margaret Thatcher when she makes an official visit to London in mid-November.

East German reforms questioned

By Leslie Collitt in Berlin

NET PROFIT has replaced gross industrial production as the key economic indicator for East German industry, according to the German Institute of Economic Research (DIW), which notes, however, that companies are so highly restricted in the use of profits that they do not function as an "economic lever" to improve efficiency.

A DIW analysis of East German efforts to improve industrial efficiency says there has been an attempt to develop an incentive system rewarding the economic use of resources and a high level of exports. There has also been a flood of administrative decrees recently to control industry, which, DIW says, contradicts the incentive system.

A decree was issued in July to establish norms on the maximum level of raw materials consumption by companies in order to reduce the waste of materials. Transport norms were decreed which aimed to lower transport costs. Another decree was issued stipulating that materials stockpiled by factory directors, which are not to be used in the current year or following year, must be disposed of economically.

DIW notes, though that this does not cover the most frequent abuse, which is overstocking of materials by state companies for current production.

In August East Germany issued a performance control decree stipulating the annual rendering of accounts by the Director General of the Kombinate, the industrial combine, heads of foreign trade enterprises and company directors to their superiors.

The new decree is far more detailed than the one it replaces and emphasises export profitability and hard currency earnings. A decree was issued in April providing for a 5 per cent fine on companies which do not put their investments into operation on time and a 6 per cent fine if their equipment is not used optimally in several shifts. The problem here as East German officials admit, is that the erratic materials flow, lack of tools and the frequent breakdowns undermine additional shifts.

The most important regulation and potentially the most beneficial one, DIW says, provides for a 70 per cent levy on company wage funds by the state, which is designed to see that labour is used more efficiently.

Poland imports Austrian wheat with new credit

By Christopher Bobinski in Warsaw

POLAND is importing 200,000 tonnes of wheat from Austria financed by a grain credit worth Sch 250m (\$13.5m), the first new agricultural credit raised since post-war martial law sanctions were imposed last year.

The credit was agreed last month and preceded a five-day visit to Warsaw by Herr Gunther Haiden, Austria's Agriculture Minister, which ended on Tuesday.

So far this year Poland has imported about 2m tonnes of grain almost entirely for cash. Outstanding pre-war grain import credit lines from France and Canada ran out in 1982.

The main grain suppliers this year have been France, Britain and Turkey, though 600,000 tonnes have also come from the Soviet Union.

The U.S. Agriculture Department estimates that Poland will import about 2.5m tonnes of wheat in the 12 months starting last July and will also buy about 600,000 tonnes of corn.

Lack of credits and the political tensions between Poland and the U.S. mean that major wheat sales have slowed to a trickle.

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Portuguese budget for Parliament next week

By Diana Smith in Lisbon

THE PORTUGUESE cabinet met yesterday to finalise the details of an austere budget for 1984, ensuring that, for the first time in years, the document reaches parliament by its mid-October deadline.

The inability of previous governments to prepare their budgets in time forced the civil service and public sector companies to scrape by on monthly allocations, compounding already chaotic budgeting procedures.

Full details of the budget will not be known until it is delivered to parliament early next week, but it is understood that the 1984 deficit has been set at Esc 173bn (\$244m).

This is a reduction of Esc 32bn compared to the 1983 deficit of Esc 204bn that only came to light after Sr Mario Soares's Socialist Social Democrat coalition took over in June. From a centre-right administration that claimed to have reduced it to Esc 150bn and 8 per cent of gross domestic product.

To comply with the IMF requirement that the 1983 deficit be cut to 8 per cent of gross domestic product, Sr. Ernani Lopes, the Finance Minister, has had to prime Esc 11bn from 1983 public sector investments and introduce a highly-unpopular last-minute Esc 15bn tax package.

Next year, when interest due on the accumulated public debt could be Esc 210bn, Soares expects Esc 160bn in 1984, there will be no nominal increase in Esc 33bn funds for public enterprises. This is a real decrease of 25 to 26 per cent taking 1983 inflation into account.

The companies will receive an Esc 5bn allocation from the exchange risk guarantee fund as steady escudo devaluations and their accumulated foreign debt have hit them particularly hard.

The 1984 budget which, by agreement with the IMF, must not have a deficit of more than 6.5 per cent of GDP, is the cue for the most painful period of the 18-month austerity drive promised by Sr Soares. Its only real increases are in education and social spending. The squeeze on all other departments will affect the national economy and forcibly slow growth.

As the Government braces itself for bitter parliamentary debates next week when the Communist Party will demand an account of economic policy, Mr. Andre Chaves, the French Minister for European Affairs, arrives in Lisbon to discuss the touchy state of EEC negotiations.

Machel gains promise of extra credit

By Our Lisbon Correspondent

PRESIDENT Samora Machel of Mozambique has left Portugal after an exuberant five-day official visit with the promise of an addition to the \$100m credit line set up some years ago by the Bank of Portugal for buying goods and services.

He called on Portuguese businessmen to avail themselves of a forthcoming Mozambican foreign investment code which, he said, would give them preferential treatment.

The President, often described as a Marxist, startled tourists assuring an audience in Oporto that "businessmen need to make a profit—but they also need investment conditions. The new code will provide these."

Mozambique's development plans call for joint ventures with foreign governments, private enterprise or co-operatives.

Sr Mario Soares, the Portuguese Prime Minister, stressed that Portugal's limited resources make it hard to do much for Mozambique directly. But he hoped for tripartite co-operation with industrialised nations who could add finances and know-how to Portugal's special knowledge of its former colony.

President Machel's visit underlined the powerful emotional ties that bind the two countries despite the bitter 1964-74 Mozambique war and the Soviet sphere of influence after decolonisation in 1975.

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EUROPEAN NEWS

Paris puts off Peugeot plans for redundancies

BY DAVID HOUSEGO IN PARIS

PEUGEOT'S PLANS to cut back its workforce suffered a temporary setback yesterday when the French authorities refused the private automobile manufacturer permission to lay off some 2,800 employees at its Poissy plant outside Paris without an improvement in training and redundancy terms.

The Peugeot group is seeking to lay off 7,571 employees in its Peugeot and Talbot subsidiaries, with the brunt falling on the Talbot plant at Poissy. The departmental authorities, to whom redundancies must be referred, nevertheless gave Peugeot the go-ahead yesterday on plans for the early retirement of 4,500 of the total.

Peugeot yesterday took consolation in the fact that the Government has now clearly recognised that it has excess labour and that it has no choice but to cut back. After three years of losses totalling FFr 5bn (£500m), the group now expects to make a further loss again this year.

The group said yesterday that it would hasten to prepare a "social" plan to improve redundancy terms. In imposing the delay on it, the Government — through the local authorities — is seen as eager to demonstrate its determination to fight rising unemployment.

The Government also has a tactical reason in that it wants to avoid large redundancies before trades union elections on October 19.

About 80 per cent of those to be laid-off at Poissy and for whom "re-training" schemes are to be devised are immigrant workers.

Peugeot's plans, announced in the summer, to cut back its labour force have become a test case of the Socialist administration's willingness to approve large restructuring plans involving major redundancies. Peugeot is also believed to be anxious to carry out more lay-offs in its Citroën subsidiary.

Belgium urged to buy French helicopters

BY PAUL CHEESBRIGHT IN BRUSSELS

THE BELGIAN Government over the next two days will come under pressure from France to buy helicopters worth over £150m from Aerospatiale.

Plans for the re-equipment of the Belgian armed forces will feature in discussions between leaders of the two countries. They will also sign a framework agreement for co-operation in the manufacture of defence equipment.

President Francois Mitterrand of France yesterday evening started a three-day official visit to Belgium, the first one by a French President for 12 years. He was accompanied by a team of Ministers who will have discussions with their Belgian counterparts.

Belgium plans next year to buy 46 helicopters to replace 25-year-old Alouette machines, also built by Aerospatiale. The chance of meeting this order has attracted offers not only from Aerospatiale, but also from Westland of the UK, MBH of West Germany, Agusta of Italy and Sikorsky Aircraft and Bell Helicopters of the U.S.

The French arguments for Aerospatiale are unlikely to provoke the Belgian Government into a quick decision, officials in Brussels said.

Apart from technical considerations, the final choice will be influenced by the nature of any manufacturing offset agreements which can be negotiated.

This takes the negotiations into the thickets of Belgian politics. Although the Belgian aviation industry has traditionally been based in the French-speaking part of the country, the Government has to accommodate increasingly insistent demands from the Flemish part for a greater share of local manufacturing.

Other bilateral matters which will be taken up during President Mitterrand's visit, and which also have a bearing on future contracts for Belgian companies, include:

- the extension of the French high speed train network to link Paris, Brussels and northern Germany;
- the construction of a nuclear power station at Chooz on the Franco-Belgian border.

President Mitterrand and Mr. Wilfried Martens, the Belgian Prime Minister, today will examine the progress of the strategic missile negotiations

Ministers earn rebuke from Thorn

By John Wyles in Athens

EEC MINISTERS wound up their special three-day negotiation here yesterday having made such limited progress towards Community reform that they earned a sharply worded rebuke from M. Gaston Thorn, president of the European Commission.

M. Thorn was scathingly critical of the procedures laid down by the last EEC summit in June for trying to reach a politically complex package of agreements by the next heads of government meeting in Athens in December.

The decision to bring together 30 foreign finance and agriculture ministers in one forum was proving a real obstacle to launching a proper negotiation, he said. It was more like a parliament than an executive.

His doubts about whether the necessary agreements can be reached at the December summit reflect the deepening anxiety within the Commission about the growing squeeze on the EEC's finances caused by the rising cost of the agricultural policy.

The suspension of advance payments on export subsidies and other aids announced by the Commission yesterday is a pointer to the extreme difficulty with which the EEC will weather the next year or so before there can be any lifting of the ceiling on its budget revenues.

Part of the aim of this week's meeting has been to prepare measures which will win the necessary British and West German support for expanding the EEC budget. But on the issues of agricultural economics, reducing Britain's net payments to the budget, and developing existing and new EEC policies, Ministers revealed only marginal shifts in national positions.

They chose instead to hand the negotiating baton back to various groups of senior officials and to a newly-created committee of junior Agriculture Ministers. These will now continue the search for greater consensus in preparation for another special three-day meeting of the Council of Ministers in Greece next month.

During the final phases of this week's meeting, Foreign and Finance Ministers tried to identify some priority areas for the development of new policies for political endorsement by the December summit.

There was no conclusive agreement, however, because each member state wanted to press its own special concerns. At the end, each delegation thought it had had some success, with the result that lists of apparently agreed priorities did not tally.

Various mentioned were transport, the environment, industrial co-operation, energy and telecommunications, and improving the internal market.

Nor did the Council issue, as had been hoped, unambiguous demands for progress in negotiations scheduled for the next few weeks by other ministers on removing internal barriers to trade, completing a Community research programme and developing a solid fuels policy.

Extremely disappointing from the Commission's point of view is the fact that the special council is not offering much backing for its efforts to dub development of the European monetary system as a priority area. This will be left in the hands of economics and finance ministers where British reluctance to join the exchange rate mechanism remains unchanged and West German opposition to giving currency status to the European currency unit is undiminished.

West braced for Warsaw Pact broadside over Nato missiles

BY ANTHONY ROBINSON

WARSAW PACT foreign ministers meet in Sofia, the Bulgarian capital, today to issue what Western diplomats expect will be a strong condemnation of Nato missile deployment plans and an outline of the Pact's collective response to them.

The regular six-monthly meeting has taken on a special significance because it is the last before the expiry of Nato's year-end deadline for deployment of U.S. Cruise and Pershing 2 missiles in Western Europe failing an acceptable U.S.-Soviet agreement at the intermediate nuclear force (INF) talks in Geneva.

Moscow has hinted on several occasions that Nato deployment will be matched by a corresponding build-up of new Soviet weapons in the territory of its East European partners and elsewhere.

Marshal Dmitri Ustinov, the Soviet Defence Minister, said last month: "If the U.S. continues its delaying tactics at the Geneva talks and begins the actual deployment of American ballistic and Cruise missiles in Europe, the Soviet Union will take timely and effective counter-measures to preserve the balance of forces on a European and global scale."



Marshal Ustinov

Such measures are expected to include replacing ageing short- and medium-range nuclear and conventional missiles by more accurate and sometimes longer-ranged missiles in East Germany and other East European countries.

The Soviet Union's Asian neighbours fear that it might also step up deployment of medium-range land and airborne weapons based in the Soviet Far East and directed at the West Coast of the U.S., but within range of Asian targets, too.

Although Moscow has put strong pressure on its East European allies to support fully its uncompromising line on Nato deployment, Romania has expressed its disquiet about the prospect of further additions to nuclear and other force levels — both East and West.

There is also little enthusiasm elsewhere in the bloc.

After the two-day meeting, Mr. Andrei Gromyko, the Soviet Foreign Minister, flies to Vienna to brief Herr Hans Dietrich Genscher, his West German counterpart, on its outcome and to discuss a broad range of bilateral and East-West issues, including the progress, or lack of it, at Geneva.

This encounter was originally scheduled to take place at the United Nations and was re-arranged for Vienna by Mr. Gromyko following his non-appearance in New York.

Moscow likely to quit Geneva talks

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT, IN LONDON

U.S. AND Soviet negotiators held a further round of talks in Geneva yesterday on intermediate-range missiles and have agreed to meet again next Tuesday.

However, the U.S. has apparently failed to persuade the Soviet delegation to agree to an agenda for the talks which would involve a recess for Christmas and a resumption in January.

This has led Western arms negotiators to view the future of the talks as increasingly precarious. Suggestions that the Soviet delegation is planning an immediate withdrawal were being discounted yesterday, but the belief is growing that it will do so within the next few weeks.

It is understood the Soviet negotiators at the talks have privately threatened withdrawal. However, Mr. Leonid Zamiatin, a close adviser of President Yuri Andropov, said publicly in Bonn yesterday that Moscow would break off the talks if Nato deployed the new missiles.

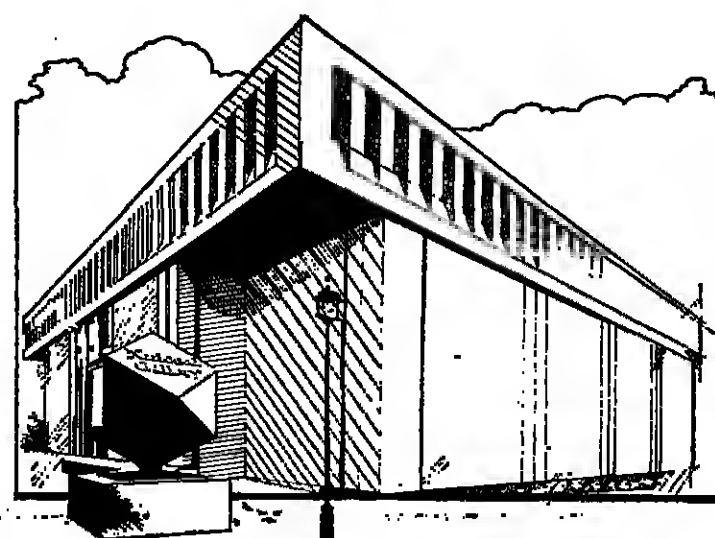
Behind the Western pessimism is the conviction that the Soviet Union is not interested

at the moment in concluding any sort of agreement to limit medium-range missiles in Europe.

Western officials say Moscow recognises that the only sort of agreement now available is one which would involve some deployment of the U.S. cruise and Pershing 2 missiles in Europe. By accepting this, say the officials, the Soviet Union would be "blessing" the deployments which would be counter-productive to its desire to encourage opposition to them among the European peace movement.

Nato has said it will begin deployment at the end of this year unless negotiations in Geneva make it unnecessary.

The U.S. would like the Geneva negotiations to continue into the New Year, even after deployment has begun. Key U.S. officials now seem to believe, however, that Moscow will pull out of the talks in November or December — after, rather than before, the demonstrations throughout Europe against missile deployment which are planned to start at the end of this month.



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OVERSEAS NEWS

Seoul reduces borrowing plans

BY ALAIN CASS AND ANNE CHARTERS IN SEOUL

SOUTH KOREA has cut back again on the amount it plans to borrow abroad over the next two years.

Private estimates by the country's Finance Ministry now predict that South Korea's overall debt in 1986 will reach \$47.2bn (£31.4bn).

This represents a drop of nearly \$2bn over the figure of a few months ago—a drop of over \$1bn over the figure originally envisaged when the current five-year plan which ends in 1986, was drawn up.

South Korea is Asia's largest debtor with \$38.8bn outstanding at present and the third largest in the world after Brazil and Mexico. Finance Ministry officials predict a rise in overall foreign debt to \$40.7bn by the end of this year.

Although the drop in external borrowing is due in part to the fall in the price of oil and

the easing of world interest rates, the further revision of the country's borrowing requirements reflects an increasingly cautious approach by the Government.

This is likely to be reinforced in the wake of Sunday's terrorist bomb attack in Rangoon which killed key members of President Chun Doo-hwan's economic team.

Bankers say the crisis will have no effect on Korea's borrowing ability and so a \$500m loan being put together for the Korean Development Bank by a Western consortium is going ahead on schedule.

Meanwhile, the bodies of the Rangoon dead—who included four Ministers and two key presidential advisers—lay in state yesterday as preparation for today's funeral went ahead. South Korea yesterday asked

to interrogate the suspect arrested by Burmese police on Tuesday after the explosion, who is described as 'Korean'. President Chun has accused North Korea of planting the bomb which killed 20 people and injured 48 others. (In Rangoon, police captured a second 'Korean' who had fled to avoid questioning, the government radio said.)

Foreign investors and Korean businessmen are waiting to see whom President Chun will appoint to succeed his economic advisers who died in the explosion. The appointments will demonstrate whether Korea intends pursuing its controversial economic policy of liberalisation and reform.

Diplomats take the view that President Chun will opt for continuity but say the policies are likely to be delayed.

'Too many' Australian car makers

BY COLIN CHAPMAN IN SYDNEY

THE CHIEF EXECUTIVE OF Australia's five motor manufacturers and union leaders yesterday began an intensive eight-week exercise designed to hammer out a plan to rationalise the country's ailing car industry.

The present motor vehicle policy—based on substantial protection for local manufacturers and an export credit plan so that those who export products can bring in more imported parts or finished vehicles—comes to an end next year.

In the last half-year only one manufacturer, Ford Australia, reported a profit.

Chairing yesterday's first session of the Car Industry Council, established by the Hawke Government to undertake this latest inquiry, Senator John Button, Minister for Industry and Commerce, made it clear Australia would no longer support five manufacturers. With hindsight, Senator Button said, Australia should have had no more than two or three.

The Government wants the council to consider either a reduction in numbers or some

rationalisation of component or assembly lines. Senator Button described the establishment of the council as the industry's 'last chance' to examine its problems. 'If it fails, the Government will be forced to make its own decisions,' he said.

'Major fraud uncovered'

BY OUR SYDNEY CORRESPONDENT

THE Royal Commission into the activities of the Painters and Dockers Union in Victoria has said it has uncovered a major international fraud allegedly run by a company in Australia, the commissioner, Mr Frank Costigan, revealed yesterday.

Mr Costigan was commenting on the first part of the commission's interim report tabled in the Victorian parliament by the Attorney-General. Two further volumes of the report are being withheld, with the Government saying that publication would prevent a fair trial for people charged.

The Minister added that the council's terms of reference made it clear the Government's conviction was 'that exposure to the discipline of import competition is necessary for the healthy development of the industry.'

Early in the inquiry it became apparent there were ramifications for the taxation department, the National Securities and Exchange Commission, the Corporate Affairs Commission in two states, and the police forces of Australia, Mr Costigan said.

'We have now reached a point where I perceive the need for some legislative and administrative action.' Among the reforms called for are computerisation of all Australian company records as a matter of urgency and tougher regulations on the opening of bank accounts.

China starts party purge campaign

BY MARK BAKER IN PEKING

THE CHINESE Communist Party yesterday launched a three-year campaign to purge its membership—with a warning.

In a 13,000-word document, the party's Central Committee confirmed plans for mass expulsions, strict measures to counter corruption and the granting of more memberships to women and youth.

But the Central Committee said officials should 'guard against the erroneous practice of the past of ruthless struggle and merciless attack.'

In a clear reference to the 11-year Cultural Revolution in which millions of Chinese were persecuted, it said: 'It is absolutely impermissible for anyone to take advantage of the

party consolidation to whip up factionalism.'

The document said anyone who used 'factionalism' to persecute others, make false charges or settle grudges would be punished.

The Central Committee said 'quotas' had been set for the campaign.

Lebanese factions invited to talks

THE LEBANESE Government was sending invitations yesterday to all the country's warring factions to talks today to prepare for a full 'national reconciliation conference.'

A Government spokesman said, Reuters reports from Beirut.

The Government had set October 20 as the date for the full conference, but the factions had yet to agree on a venue for this, he said.

Gandhi reacts to Sikh pressure

BY K.K. SHARMA IN NEW DELHI

WHEN AN armed band of Sikh extremists hijacked a bus on a lonely highway in Punjab state and brutally gunned down its Hindu passengers last week, Mrs Indira Gandhi, India's Prime Minister, realised that what she had on her hands was not simply another outbreak of the state's long-running communal agitation.

This was the first cold-blooded act of terrorism from the Sikhs and signalled the start of a new major insurgency, a direct challenge to the authorities on Sikh demands for secession.

As in India's north-eastern states, where large contingents of the Indian army have been battling tribal insurgents for years, the Sikh rebellion in the north-western state of Punjab is now to be tackled with force. Although the army has not yet been called in, thousands of paramilitary forces have been deployed.

The rebellion, involving a small but determined group of militant extremists, is yet another grim reminder that the unity of this heterogeneous country, with 17 distinct linguistic groups and several religious and ethnic factions, is at best tenuous.

It poses serious political and economic risks, owing to the state's special character. Punjab is India's most agriculturally advanced state, producing nearly 40 per cent of its grain. It also shares its border with a hostile Pakistan.

The bus shooting amounts to a declaration of war by Sikh extremists on Punjab's Hindu minority. In a country where Hindu-Muslim clashes are common, this is a dangerous provocation indeed.

Mrs Gandhi, recognising the threat of chaos in Punjab, lost no time in imposing direct administration on the state under the constitution's emergency provision. But her Government has so far failed to address the issues involved in the conflict, and unless they are dealt with quickly the situation can only deteriorate.

Not long ago, the Sikh extremists were considered a small band of cranks with only a limited following. But they have rapidly gathered strength, largely because of a prolonged deadlock over the Sikh community's religious and political demands. Mrs Gandhi's refusal until recently to talk to moderate Sikh leaders has fuelled the growth in the extremists' influence.



Now, Mrs Gandhi has offered talks on the Sikhs' demands, but the move—which Sikhs consider a half-hearted political ploy—was effectively spurned by community leader this week.

The Sikhs' political arm, the Akali Party, is sharply divided over how to press the group's demands, which include more autonomy and territory for Punjab, a larger share of the waters of rivers flowing through the state for irrigation, and privileges for practising the Sikh religion.

Mrs Gandhi has said she cannot concede the main demands—autonomy, territory and river waters—as the rights of other states are involved.

Nevertheless, both states have governments ruled by Mrs Gandhi's Congress (I) Party, so had there been the political will for a settlement the Prime Minister could have acted long ago.

Instead, the deadlock over Sikh demands has persisted since the Akali Party launched what was intended to be a peaceful campaign of agitation more than a year ago. Agitation has escalated, and there has been an increasing number of murders, bank robberies, attacks on police stations and raids on arms stores. Sikh leaders this week decided to continue the campaign.

Mrs Gandhi's decision to impose effective emergency rule in Punjab suggests that she believes the extremists have gained sufficiently in strength to warrant something approaching an anti-insurgency operation.

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Brazil prepares package to meet IMF conditions

BY ANDREW WHITLEY IN SAO PAULO

A NEW package of fiscal measures and salary adjustment guidelines to replace Decree Law 2045, the IMF-imposed wage limitation bill which has encountered considerable hostility from the Brazilian Congress, is at an advanced stage of preparation.

Last week President Joao Figueiredo announced that he was prepared to consider alternative measures which would have the same overall impact on the control of inflation and public spending.

Among the points being discussed between Government Ministers and the officially-backed Partido Democrático Social (PDS) are:

• A gradual return to the free negotiation of wages, while preserving the all-important ceiling of 80 per cent for inflation-adjusted wages.

• Higher corporate taxes, particularly on dividends and open market profits. A new top personal income tax band of 60 per cent is also under consideration.

• The maintenance of price controls in key sectors of industry at their present level, whereby rises of up to 30 per cent of the official inflation figure are permitted.

• The freezing of the public sector wage bill—a major drain on the Government's finances at its end September level.

The report of a working group of leading PDS Deputies and Senators, the so-called "Group of eleven" which has been seeking a way out of the impasse which the unpopular



Figueiredo... seeking compromise.

Decree Law 2045 caused between the Figueiredo Government and Congress, was due to be presented shortly.

The 60-day period within which Presidential decrees such as the wage limitation bill has to be approved or rejected by Congress terminates this coming weekend. On present indications, the bill will be rejected.

This is the reason for the urgency to find alternative measures which will still satisfy the International Monetary Fund and Brazil's bank creditors. The Government is taking serious steps to put its own house in order. The IMF board, due to meet in mid-November, is highly unlikely to approve the resumption of lending to Brazil without the implementation of Decree Law 2045 or an acceptable substitute.

Chile sees biggest protests since 1973

By Mary Helen Spooner in Santiago

OVER 100 people were arrested and at least three people were injured by gunfire during mass demonstrations against General Augusto Pinochet's regime in Santiago and several other Chilean cities on Tuesday night.

Approximately 50,000 people took part in an anti-Government rally in Santiago, demanding a prompt return to democratic rule in Chile.

The gathering had been authorised only the previous day by authorities, but attracted the greatest number of people in any anti-government demonstration in Chile since the Pinochet regime came to power in 1973.

A left-wing opposition group, the Popular Democratic Movement (MDP), had called for three days of anti-government protest from Tuesday to Thursday. Chile's most influential opposition group, the Democratic Alliance, which had spearheaded the last three monthly protests, did not endorse the MDP's call.

In recent weeks, the Chilean opposition movement appears to have splintered, with new organisations such as the MDP emerging.

New ruler faces growing opposition, writes William Chislett, recently in the capital

Guatemala reverts to the ancien regime

ONE OF the first acts of the new military regime in Guatemala, the largest country in turbulent Central America, was to change the identity cards of the country's bureaucrats and remove the slogan "I do not steal. I do not lie. I do not cheat" which had been introduced by the deposed President, Gen Efraín Ríos Montt. Posters bearing the slogan were also ripped down from street walls.

The action by the new President, Gen Oscar Mejía Víctores, who ousted Gen Ríos Montt in August, was highly symbolic. Businessmen say corruption is rampant again. The latest story going the rounds concerns a minister who set up a company and sold the remainder of this year's coffee export quota to it, a deal worth \$1.5m.

Gen Ríos Montt, a fanatical moralist, had alienated most sectors of Guatemalan society by the time he was overthrown. It is a measure of hostile feelings towards the new regime that many of the 7.6m Guatemalans, including some people who openly conspired to get rid of him, now wish that he had stayed in power longer.

Gen Ríos Montt infuriated the majority Catholic population by using his office to promote a California-based fundamentalist Church of the Word, to which he belonged. He outraged the middle class with his tax reform measures.

He incurred the wrath of the political parties over his ambivalence about returning the country to civilian rule after almost 30 years of military dictatorships under which, by his own admission, 150,000 people were killed. And he provoked an international outcry with his secret courts which tried and shot several alleged terrorists.

But it is now accepted that he brought a measure of peace and security and swept a modest broom through the military. The activities of the notorious right-wing death squads decreased. He began to talk about reforming the country's distorted land tenancy structure. Land is concentrated in the hands of a tiny minority, and this is producing intense social pressures.

The recent re-appearance in public of Gen Romeo Lucas, who was ousted by Gen Ríos Montt in March 1982, is taken as a disturbing sign that the hardline *ancien régime* is back in the saddle.

This is bad news for the Reagan administration, which would like to renew full military aid to Guatemala, suspended in 1977 by President Carter because of Gen Lucas's grisly human rights record, so that the country's left-wing guerrillas can be dealt a mortal blow. Guatemala is the linchpin in Central America because

of its size and strategic position close to Mexico's giant oil fields. But the U.S. Congress, already rebelling over the administration's policy towards El Salvador and Nicaragua, is far from satisfied that Guatemala is making any real progress towards democracy and that it deserves arms.

Gen Mejía Víctores has abolished the special courts and lifted the state of alarm. He has also thrown his weight behind the U.S.'s Central American policy, from which Gen Ríos Montt distanced himself—much to the annoyance of the Reagan Administration.

Earlier this month Guatemala, discreetly backed by the U.S., summoned together defence ministers from the region (excluding left-wing Nicaragua and Costa Rica, which has no army) to resurrect the Central American Defence Council, known as Condeca, which has been defunct since the 1969 war between Honduras and El Salvador.

Ministers and General Paul Gorman, the Commander of the Panama-based U.S. Southern Command, who was invited as an observer, agreed to co-ordinate their armies more closely in the face of "Marxist-Leninist aggression," a reference to Nicaragua which the U.S. accuses of exporting revolution to Central America.

It is widely believed that in the event of a full-scale war between Honduras and neighbouring Nicaragua, Condeca would go into action on the side of Honduras. U.S.-backed Nicaraguan counter-revolutionaries are based in Honduras and are making raids into Nicaragua where the Sandinist rulers fear they will be pushed into a war.

This greater involvement in the region's affairs may earn Gen Mejía Víctores more friends in Washington. But U.S. officials say it will not be enough to "sell" him to Congress. Capitol Hill would probably look more favourably upon him if the Constituent Assembly, which is scheduled to be elected next July, were to elect a provisional civilian president until presidential elections in 1985. But Gen Mejía Víctores has ruled this out.

The murder of a Guatemalan linguist, Patricio Ortiz, in March when the General was Defence Minister and in charge of the Government's counter-insurgency programme, has left a bitter taste in the mouths of Congressmen.

U.S. officials say Ortiz, who was working for the U.S. Agency for International Development, was killed by soldiers and the Defence Ministry has deliberately "covered up" the matter. In

bitter correspondence between the U.S. Embassy and the Ministry General Mejía Víctores offered four different explanations of the death.

Meanwhile fighting has intensified in the rural areas of Quiché and Chimaltenango between guerrillas and the army. The army recently set up its first field hospital in Quiché, which suggests that their casualties are higher than the number reported.

The Guatemalan economy is on its knees. The shortage of funds has deprived the army of equipment. Israel has become the main supplier of small arms and is involved in counter-insurgency training.

Tourism, once a major source of revenue, will earn about \$8m this year, compared with \$52m in 1979. The country has also been hit by low international prices for its coffee exports and capital outflows. Hard currency reserves are under \$50m, less than two weeks' imports.

Gen Mejía Víctores has sent the group of young officers who supported Gen Ríos Montt into diplomatic exile. There are reportedly rumblings of discontent from within the armed forces. "The last thing Guatemala wants now is a Bolivianisation," said a Christian Democrat leader, referring to Bolivia's history of successive coups by squabbling officers.

Argentina's failure to meet loan criteria worries banks

BY STEWART FLEMING IN WASHINGTON

ARGENTINA'S inability to make an SDR 300m (£210m) drawing under its agreement with the International Monetary Fund is adding to the difficulties facing commercial banks currently negotiating the release of \$500m of new funds for the country.

The banks were locked in talks in New York yesterday knowing that they may have to break the terms of their own loan agreement, which requires Argentina to be meeting its IMF economic performance criteria to draw from the banks.

It is understood that as of June 30, Argentina had met the criteria related to the standby agreement of Sdr 1.5bn negotiated with the IMF at the beginning of January.

Subsequently, however, the country did not apply as expected for the IMF drawing, realising that the IMF might be forced to refuse payment because it was beginning to miss the criteria through payments arrears on its bank borrowings and other technical reasons.

Commercial banks are understood to have been anxious to

make new funds available and it seemed one solution might be for the release of the money to be tied to a commitment from Argentina to use part of the funds to make good its interest arrears.

But events in Argentina over the past few weeks, including a legal decision (subsequently overturned by an appeals court) blocking commercial loan renegotiations with foreign borrowers, the imposition of exchange controls and other technical problems relating to the IMF programme have moved Argentina away from both the spirit and the letter of its IMF agreement.

A key question now is how the banks will react. In the case of Brazil, the release of bank funds has been contingent on meeting IMF targets and bankers will be reluctant to breach this principle.

With an election ahead, however, political leaders in Argentina will find it hard to endorse steps to bring the country back within the IMF criteria.

Fierce battle over Senate seat as leaders emerge

BY OUR U.S. EDITOR IN WASHINGTON

THE FIERCE competition to fill the Senate seat left vacant by the death of Senator Henry "Scoop" Jackson narrowed to two men—a moderate Republican and a liberal Democrat—following a special Washington state primary contested by a field of 33 candidates.

Mr Daniel Evans, a former three-term State Governor who was appointed to fill the seat temporarily last month, easily won the Republican poll. He will be challenged by Mr Mike Lowry, a Democratic Congressman, in the November 8 run-off to decide who serves the remaining five years of Mr Jackson's term.

An Evans victory would increase the Republican majority in the 100-seat Senate to 55, making it that much more difficult for the Democrats to win back control in next year's elections. Mr Jackson, though a defence hardliner and a strong supporter of national security policies, was a Democrat.

If Mr Evans' hold on the seat is confirmed, the Democrats would have to pick up a net gain of six seats instead of five in next November's poll to win a Senate majority. The Democrats are hoping to make major inroads in the Senate, capitalising both on opposition to Mr Reagan and on the fact that 19 Republicans will be up for re-election, against only 14 Democrats.

In Boston Mr Melvin King, a former Massachusetts state legislator, made a dramatic showing in the mayoral primary, putting him in reach of becoming the city's first black mayor.

Mr King came second by just one vote to Mr Ray Flynn, who is seeking to continue the city's long tradition of white, Irish-American-based conservative rule. Mr King succeeded in fashioning a "rainbow coalition" of liberal whites, blacks, Hispanics and other minorities in the predominantly white city.

Concern over Kissinger team's choice of evidence

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

DR HENRY KISSINGER has led his special commission on Central America into further controversy by meeting a leader of a rebel group fighting to overthrow the left-wing Sandinista government of Nicaragua during his six-nation fact-finding tour of the region.

Dr Kissinger held surprise talks with Sr Alfonso Robelo, political leader of the Revolutionary Democratic Alliance (ARDE) in Costa Rica on Tuesday, after declining to meet Sr Guillermo Ungo, who occupies a similar position in the guerrilla grouping fighting the U.S.-backed government of El Salvador.

Dr Kissinger had earlier said that the commission set up by President Ronald Reagan to

examine the region's long-term economic and social problems, would not meet "people who are engaged in guerrilla warfare."

Explaining Dr Kissinger's decision, an American official later said that "there are guerrillas and then there are guerrillas." The commission said that it planned to meet representatives of various rebel groups after its return to Washington.

Dr Kissinger's move, however, was immediately taken by opponents of Mr Reagan's policy as confirmation of the commission's one-sidedness. The El Salvador guerrillas have already described it as "a commission of vultures."

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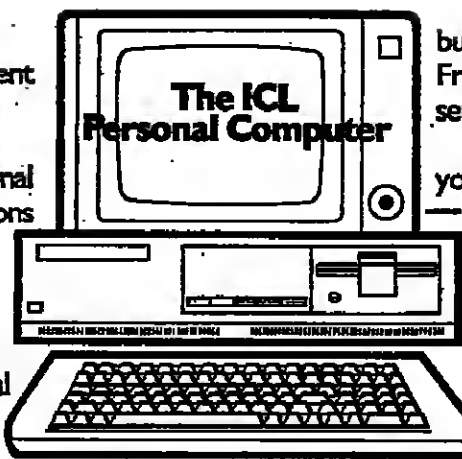
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WORLD TRADE NEWS

U.S. and European aircraft manufacturers are intensifying their drive to win new customers. Michael Donne reports.

British Caledonian order gives Airbus A-320 project a kiss of life

BRITISH CALEDONIAN Airways' decision to spend \$240m (£150m) on seven of the projected new A-320 150-seat aircraft from Airbus Industrie, with an option on another three, has considerably enhanced the prospects of that airliner getting off the ground.

Over the past two years or so the A-320 has been much talked about, but has won little interest from an airline industry in the throes of deep recession, with sluggish or even no traffic growth, heavy cash losses and a marked lack of desire to become enmeshed in new aircraft ventures of any shape.

Boeing and McDonnell Douglas of the U.S., have been suffering, too. Boeing, with a wider range of available types (737s, 757s, 767s and Jumbo 747s) has done better than anyone else, while McDonnell Douglas has also had some significant successes with its MD-80 series, of which 274 have so far been sold.

But neither Boeing nor McDonnell Douglas have so far felt able, or willing, to launch their own direct competitors to the projected A-320—the Boeing

"7 Dash 7," and the McDonnell Douglas MD-300—although Boeing claims to be just as far down the road in detailed design of the "7 Dash 7" as Airbus is with the A-320.

Airbus has some advantages over both Boeing and McDonnell Douglas, but also some significant problems still to overcome, before its A-320 can be considered formally launched.

The advantages are strong French Government and airline support, with Air France planning to buy 25 with another 25 on option, and Air Inter, the French domestic airline, planning to buy 10 with 10 on option.

Together with BCal's seven firm and three on option, the A-320 now has a total of 80 aircraft in prospect—not quite enough for a formal launch, but better than nil for the "7 Dash 7" and MD-300.

Airbus is talking to many other airlines, however, and expects to clinch some more orders soon. One of these could even be Lufthansa of West Germany. Hitherto, Lufthansa has been almost hostile to the A-320, but is now beginning to recog-

nise that an aircraft of that size might well be suitable for its fleet in the late 1980s.

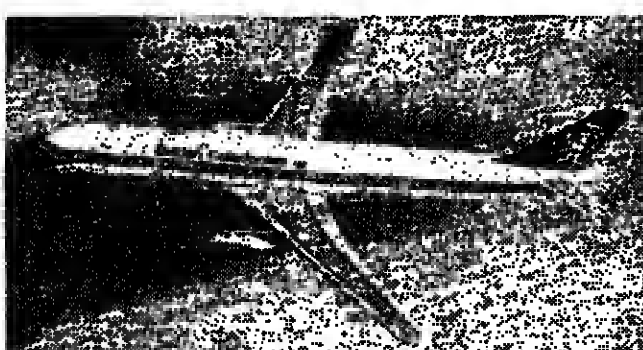
The big problem for Airbus is that, so far, none of the governments of the Airbus Industrie members—the UK, France, West Germany and Spain—has yet formally committed the big sums needed (up to £1.5bn) to enable the programme to go ahead.

French Government interest is strongest, with the promise of cash, but so far no one else has said "yes" to requests from the various aerospace industries.

In the UK, British Aerospace, which already has a 20 per cent stake in Airbus Industrie, and which will build the wings for the A-320 as it does already for the A-300 and A-310, wants between £300m and £400m for its share of the programme work on A-320.

In return for this, it will probably get about 25 per cent of the total work on the aircraft, a little more than it does on the present Airbus.

The work on the A-320's wings will provide continuity of employment for the existing



Airbus A-320 in British Caledonian livery

labour force in BAe's Hatfield, Chester division, and perhaps for a few hundred more workers. But it will not provide the massive increase in jobs throughout the industry that some trades union leaders have been suggesting. In recent months in their own lobbying in favour of the A-320.

This is why some companies in the UK aerospace industry, especially on the component and equipment side, feel that the money spent on the A-320 will

benefit mostly British Aerospace, with little forthcoming for anyone else.

There is a widespread belief that most of the work on the A-320 has already been allocated by the Airbus Industrie consortium and that much of the available business, especially in the high-technology areas of avionics and other systems, is likely to go to Continental companies.

The argument is that France will not only work on the for-

ward fuselage and flight deck (the heart of the aircraft's systems), but also do 50 per cent of the engine (the Franco-U.S. Snecma-General Electric CFM-56 Dash 4) and undertake final assembly at Toulouse.

Avionics and other systems companies in all those countries will be bidding for the equipment on the aircraft, so that despite any massive UK Government investment, only a small share of A-320 work will accrue to the rest of the UK industry outside British Aerospace.

This could change, however, if the current plan to build a new Rolls-Royce engine in conjunction with the U.S., Italian, West German and Japanese industries—the IAE-2500—comes to fruition. That engine could suit the A-320, and may be chosen eventually by some airlines as an alternative to the CFM-56. The UK would get a 30 per cent share of the work on the IAE-2500.

This factor is weighing heavily with the UK Government, which is being asked not only for the £200m-plus for British Aerospace, but also for

a comparable sum by Rolls-Royce for its share of the projective IAE-2500.

In the meantime, the UK avionics and equipment companies, while determined to bid for work on the A-320 where they can, and happy to see that venture go ahead (on the basis that any new Airbus airliner must ultimately be good for all European aerospace), still believe that they should also look to the U.S. builders for possible future business.

A study carried out by Boeing earlier this year claimed that, despite the UK emphasis on Airbus, the value of UK civil aviation products sold to the U.S. far outweighed the benefits accruing to the UK from the Airbus programme.

According to the Boeing figures, overall total UK exports of commercial aircraft, engines and parts to the U.S. in 1982 amounted to over \$1bn, whereas UK imports from the U.S. amounted to little more than \$800m.

Boeing said that its own aviation purchases from the UK to date for its civil jet programme amount to \$1.2bn,

whereas it claimed that UK income from wing deliveries to Airbus amount to about 70 per cent of that total.

It is clear that the battle between the U.S. giants and Airbus Industrie is only just beginning for the 150-seater market, and that UK companies can expect to be wooed assiduously by Boeing and McDonnell Douglas to participate in their programmes.

While neither Boeing nor McDonnell Douglas has yet decided to launch the rival "7 Dash 7" or MD-300, they are not likely to stand by and watch Airbus collect all the available orders in a market that many believe will amount to well over 1,000 aircraft by the end of this century in the 150-seater category.

But both are well aware of the eventual need to offer a high-tech alternative to compete with the A-320. They are waiting only to see how far the world market follows the lead given by Air France, Air Iberia and British Caledonian. If more airlines climb onto that handwagon, Boeing and McDonnell Douglas will clearly be obliged to start putting their own into motion.

ECGD revamps insurance scheme

BY OUR TRADE EDITOR

A GOVERNMENT insurance scheme for new overseas investment by British companies is being changed in an effort to win more business.

The main change, announced yesterday, is that the present 1 per cent annual flat-rate premium will be replaced by a range of 0.7 to 1 per cent, according to the political stability of the country in which the investment is made.

The Export Credits Guarantee Department (ECGD), which runs the scheme, hopes the lower premiums will be made

good by the extra business generated.

The changes come at a time when the scheme is in deficit, mainly because of a spate of claims from companies whose remittances from subsidiaries in Nigeria have been blocked.

ECGD has now stopped writing political risk insurance on remittances from Nigeria, where its liability—by far the highest in any country—is over £37.6m.

Claims in the pipeline on Algeria add up to nearly £1m.

As well as lowering premiums for certain countries, the ECGD

is increasing the amount of cover in a number of ways.

In its 10 years of existence, the scheme has failed to attract as many customers as hoped.

ECGD officials claimed yesterday that the scheme was highly competitive with the small amount of private sector insurance available: it covered all political risks, including war, and for periods of up to 15 years compared with three on the private market.

Total liability in the 1982-83 financial year was £155.4m on 137 policies.

Japanese may help China with coal slurry pipeline

CHINA may request Japan's help in building a coal slurry pipeline from Inner Mongolia to the eastern coast, say officials of Nippon Steel and C. Itoh, AP-DJ reports from Tokyo.

If China decides to go ahead with the project, Nippon Steel and C. Itoh will lead a group of Japanese companies which would assist China in laying pipeline and constructing four thermo-power generating facilities.

China wants to develop the almost 1,000 km coal slurry pipeline in order to bring coal to four thermo-power generators it plans to build in Zhangjiakou, Nanjing, Qinhuaigao and Jijunqi, a Nippon Steel official said. The coal would also go to the domestic market, he added.

From this system alone, China could produce 25m metric tons of coal a year.

The coal would be mined at Jijunqi in Inner Mongolia and carried in a powder-water mixture through the pipeline to Qinhuaigao at the Gulf of Bohai just east of Peking, passing through Datong and Zhangjiakou.

Coal at the Jijunqi deposit is of high quality, the Nippon Steel official said.

The five-year project is planned to begin in 1985 at a cost of \$5bn. In order to help finance the project China may ask the Japan Export-Import Bank for assistance of between \$1.2bn and \$1.6bn.

Komatsu, Mitsubishi Heavy Industries, Hitachi, Nippon Electric Industry, Nippon Conveyor, Sumitomo Heavy Industries and Mitsui Engineering and Shipbuilding are also expected to join in the project.

China is not expected to make a final decision on the project for another six months, the Nippon Steel official said.

Gallick Dobson International, of Wigan, the mining equipment subsidiary of Doosan Park Industries, has signed a technical co-operation agreement with China, which involves the design and supply of an installation of shock shield hydraulic roof supports for the extraction of coal from steep seams.

The roof supports, valued in excess of £2m, are due to be shipped to China in mid-1984, where they will be installed in a coal mine in Hebei Province, north-east Peking.

The U.S. has been pressing Japan to open its markets to

Reagan move to beat Congress delays on export controls Act

BY CHRISTIAN TYLER, TRADE EDITOR

PRESIDENT REAGAN of the U.S. is expected to take emergency powers tomorrow night in order to keep control of U.S. export controls in place while Congress renews the Export Administration Act.

The present Act, of 1979, expires on that day and the President's likely move is being

measured to bring the gap between the two bills would then replace the existing controls. A House Bill sponsored by Mr Don Bonker, a Democrat from California, is already being debated on the floor. A Senate Bill, from Mr Jake Garn (R. Utah) and Mr John Heinz (R. Pennsylvania) has yet to reach the floor. The two bills would then

have to be merged.

Unless Congress, which resumes on Monday, gives a further extension to the present legislation, Mr Reagan would invoke the International Economic Emergency Powers Act of 1977.

A similar step was taken in 1976, when Congress was running late. Then the President invoked the Trading with the Enemy Act, a now obsolete statute designed mainly for wartime emergencies.

Mr Reagan's justification for taking emergency powers would be that a lapse of export controls constituted "an unusual threat" to U.S. national security, foreign policy and commercial interests.

It was made clear by a Com-

merce Department official that the threat lay not so much in any external events, but the internal temporary loss of control.

Export controls are used principally to prevent the export of militarily-sensitive goods to the Soviet Union and its allies. But they also cover exports likely to help crime, terrorism or the suppression of human rights in a number of countries.

Ever since the use of export controls against companies supplying the USSR for the Siberian gas pipeline, their impact on overseas companies has been angry and consistently attacked by West European Governments and industry.

U.S., Japan in farm trade talks

BY STEWART FLEMING IN WASHINGTON

JAPANESE and U.S. trade officials were expected yesterday to renew their efforts to reach an agreement on trade in agricultural products, one of several areas of tension in the two nations' trading relationships.

The talks centre on agreements restricting U.S. sales of beef and some citrus products which are due to run out in March of next year.

The U.S. had an agricultural trade surplus of over \$5bn with Japan in 1982 largely reflecting large exports of feed grains and commodities such as soyabean and cotton. Japanese food exports to the U.S. are put at little more than \$100m by U.S. officials.

The U.S. has been pressing Japan to open its markets to

more agricultural imports, a move which would help reduce the massive U.S. trade deficit with Japan.

The issue of beef and citrus imports (mainly oranges and orange juice) are sensitive ones for Japan, especially with an election expected, since Japan has a strongly protected domestic beef market while U.S. officials can see a growth market for both products at a time when grain and commodity exports are expected to level off.

Earlier it had been hoped that a settlement might have been reached before President Reagan's planned visit to Japan in November. Now, however, some officials in Washington are sceptical.

Prospects for a breakthrough

on trade issues before President Reagan's visit thus appear to be remote around Japan's voluntary restraint programme on car exports to the U.S.

Earlier this week senators from nine states where cars are produced called on President Reagan to seek a two-year extension of the programme.

They also pressed for a cut in the quota level to bring Japan's market share back to the 16.8 per cent it was at when the voluntary quotas were set in 1979. Japan has hinted that it would like to increase the number of cars it exports from the current level of 1.68m—a move which would suit General Motors which wants to expand its imports of small Japanese cars.

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■ Minimum investment is £500.

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Fire shuts Shell chemical plant

A NEW £100m chemical plant at Shell UK's refinery complex in Ellesmere Port, Cheshire, has been shut as a result of a fire yesterday.

More than 60 firemen fought the blaze which, at its height, could be seen more than six miles away. The fire was brought under control within about half an hour although it took several more hours to extinguish. No one was injured.

Company experts are now trying to assess the cause of the fire and the extent of the damage.

The plant, known as SHOP (Shell Higher Olefins Plant), was commissioned last year to boost the company's production of detergents. It is situated in a remote corner of the big oil processing complex and, according to Shell, there was no danger of the fire spreading to other refinery units. Staff were not evacuated.

Two LONDON stock jobbers, the market makers of stocks and shares, yesterday revealed plans to internationalise and expand their businesses.

Bisgood Bishop & Co said that it will begin trading in selected Canadian stocks from October 22 in the London market. Bisgood began dealing in German stocks on October 3.

Smith Bros is planning to trade South African mining stocks and Australian natural resources stocks on the over-the-counter-market in New York from October 17.

MR ROBERT KNIGHT, former chairman of Stirling Holdings, was remanded on bail until January 12 when he is to appear at Guildhall magistrates court in the City of London yesterday charged with conspiring to defraud the company.

Mr Knight and his personal assistant, Mrs Rhonda Sue Davis, who was also remanded on bail until the same date, have been charged with "conspiring with others between January 1 1981, and March 19 1983, to defraud Stirling Holdings by dishonestly causing funds belonging to the company to be paid for their own or another's use, and the dishonest appropriation of the assets of Stirling with the intention of deceiving the company and its shareholders."

CALEDONIAN AVIATION Group, the parent of British Caledonian Airways, has bought the low-fare Jetset travel organisation from Associated Communications Corporation (ACC) for about £3m. Jetset offers low-cost travel across the North Atlantic, to the Far East and Europe. It expects to handle about 80,000 passengers this year. It has no aircraft of its own, but operates exclusively as a travel organiser.

GOVAN, the merchant yard of British Shipbuilders which is fast running out of work, is in line for a £70m roll-on/roll-off ferry order from North Sea Ferries, the freight consortium operated by P&O of the UK and Nedlloyd of the Netherlands. The Clyde-side yard will face strong competition from other world yards anxious to build the ships, which will be the largest of their type in the world.

Lloyd's syndicates accused of \$400m diversion of funds

BY JOHN MOORE, CITY CORRESPONDENT

REGULATORY authorities of Lloyd's, the London insurance market, have been told that more than \$400m was irregularly diverted from the market's insurance syndicates and other insurance interests.

The allegations, which are believed to have been made by business interests in Bermuda, have been studied by the Lloyd's authorities for some months.

The complaint was passed to officials inquiring into other problems within the market and accuses two further Lloyd's syndicates of a diversion of funds.

Lloyd's investigated the charges made against the other syndicates, run by two of the most respected underwriting agents in the market, and decided that there was no evidence to support the allegations.

While Lloyd's has treated the allegations seriously, it has treated them with some circumspection since the parties making the allegation refused to be identified.

Allegations which the Lloyd's authorities have studied say that the money was diverted through "fronting" arrangements or achieved through direct payments by brokers to individuals with bank accounts in Bermuda.

Last week Mr Ian Hay Davison, Lloyd's chief executive, said that between 10 and 20 investigations were currently in progress at Lloyd's, largely concentrating on allegations that money had been diverted out of the market's insurance syndicates to secretly benefit the market's professionals.

An extensive programme of reform is underway designed to ensure that the market's professionals disclose the full extent of all their related business interests in the insurance industry. Until the proposed reforms, these arrangements had largely remained private.

While investigations are still underway Lloyd's has suspended three of the market's professionals until the full facts of the complaints have been established.

Mr Hay Davison said that the market's professionals had been told that the market's insurance syndicates were not to be used as a means of diverting funds to individuals with bank accounts in Bermuda.

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Heseltine urges lead on defence

BY OUR POLITICAL STAFF

BRITAIN SHOULD take a lead in talks with the Soviet Union to reduce international tension, Mr Michael Heseltine, Defence Secretary, said yesterday. He told the Conservative conference that the West would lose credibility if every government was seen arguing publicly about tactics towards the Kremlin.

But, with Mrs Margaret Thatcher, Prime Minister, listening intently, he added: "That is not a case for saying that we should not talk to the Soviet Union."

"There is a harsh, repressive regime, but for lasting peace there has to be an understanding with the Russians. We do not agree with them. We reject in horror the social order that they maintain, but we cannot pretend that they do not exist."

Mr Heseltine said Britain alone could not determine progress, and warned that it was futile to raise false hopes. But in a speech to the Tory Reform Group immediately after his conference appearance, he made clear that he believed progress could be made.

"Nobody can think that this Government is going to budge an inch from the essential interests of this country or the North Atlantic Treaty Organisation (Nato), but I do think that this Government has a very real tradition of playing a constructive role in the international dialogue", he said.

"After all, we have been at it for a very long period of time. We have a very sophisticated tradition and a remarkable track record in many ways." Arguing for negotiations "to persuade people that we care" was part of the political debate on defence.

Mr Heseltine's remarks do not represent a completely new stand in Government thinking, although they imply a much higher UK profile in international talks. But they do reveal a difference of emphasis with Mrs Thatcher, who has been content to allow President Reagan to make most of the running for the West, confining herself to supporting the thrust of his policy.

He gave full backing, however, to U.S. policy in the short term, echoing Mrs Thatcher's belief that the

zero option" on intermediate nuclear weapons was now dead.

"I don't think we are going to get to the stage where you see a willingness on either side to forego a class of weapons systems," he told the questioner at the Tory Reform Group meeting.

The Tory leadership will today face head-on the challenge posed by a motion calling for an end to all immigration from the New Commonwealth and Pakistan, an increase in support for voluntary repatriation, and a repeal of all race relations legislation.

The motion will be proposed by Mr Harvey Proctor, the far-right Conservative MP. Party managers are embarrassed by the motion, partly because they fear the debate will bring out into the open the row over the Young Conservatives' report of infiltration of the party by far-right bodies. This mentioned Mr Proctor as being associated with some of these organisations.

A renewed attack on the Government's economic and social policies was delivered last night by Sir Ian

Gilmour, who was dismissed from the Cabinet two years ago. In a speech to the Reform Group, he challenged almost every claim made earlier by Mr Nigel Lawson, the Chancellor, in his address to the conference.

The analysis is certain to be used as ammunition by Conservative moderates and others who favour a more expansionary fiscal stance, even though it does not alter the general direction of the Treasury's current policy arguments.

The NEDO paper follows a request by the Trades Union Congress last year for the Treasury to simulate the effect of an expansion of public investment on its computer model.

The Treasury obliged in April 1982 with a simulation which showed that the initial gains to output and employment would be dissipated in three years as a result of higher inflation and higher interest rates, and that expenditure of £10bn over five years would result in lower output and higher unemployment.

This pessimistic conclusion depended on a number of tight assumptions, notably that monetary policy would remain strict.

However, the NEDO staff says that changes made to the Treasury model during 1981 also intended to emphasise the undesired effects of a reflationary package compared with previous Treasury thinking embodied in earlier versions of the model.



Michael Heseltine

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Editorial comment, Page 18

BT suspends 100 who obeyed pickets

BY DAVID GOODHART, LABOUR STAFF

BRITISH TELECOM (BT) started yesterday to move telephone engineers into central London by bus in an apparent attempt to bypass the industrial action by members of the Post Office Engineering Union (POEU) against BT's privatisation.

The engineers from the London outskirts, also POEU members, refused to cross picket lines and about 100 were suspended. Further attempts to bus in workers are expected today.

The POEU claims BT is simply trying to increase financial pressure on it by provoking further suspensions. The POEU is committed to paying average earnings to all members on strike or suspended for refusing to work normally.

About 500 engineers in central London, who were suspended on Monday for refusing to sign normal working pledges, returned to work yesterday after the POEU advised them to sign. A spokesman said: "There is no point having people out unless they are taking industrial action."

Mr Tony Boram, a Mirror Group director, said yesterday: "No doubt an announcement will be made in due course."

The Mirror Group publishes six national newspaper titles - Daily Mirror, Sunday Mirror, Sunday People, Sporting Life, Scottish Daily Record and Sunday Mail.

Some, particularly the Daily Mirror, are in a crowded and competitive popular newspaper market and the newspapers' fortunes have fluctuated in recent years. Sir Alex told Reed's annual meeting in August, however that considerable efforts had been made "both to restrain costs and to strengthen circulations," resulting in a £4.5m profit compared with near break-even the previous year.

The decision came at a meeting of the National Union of Journalists chapel an office branch. The union members hope that as shareholders they will have more access to information and be better able to influence decisions in Reed.

The journalists also decided to ask Sir Alex Jarratt, Reed's chairman, to make a statement of the company's intentions about the newspaper group's future.

There has been speculation for some time that Reed will sell the Mirror Group or float it off as a separate publicly quoted company.

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State and private pay moving to equality

BY PHILIP BASSETT, LABOUR CORRESPONDENT

PAY INCREASES in the private sector are still running higher than those in the public sector, according to authoritative Government figures released today.

However, public sector earnings are higher than those in the private sector - so the overall effect is probably moving towards an equalisation of public and private sector pay.

Care has to be taken with the public and private sector pay figures in the Government's annual New Earnings Survey (NES). Al-

though it is regarded as the most accurate guide of earnings levels and movements in the economy, because it is a "snapshot" of pay at a particular point, it can sometimes create odd impressions, especially since its chosen survey date of April can exclude many significant public sector settlements which cluster round that time.

Even so, the NES records an 8.6 per cent increase in private sector earnings between April 1982 and April 1983, compared with 7.6 per cent in the public sector and 8.3 per

cent across all industries and services.

Such figures will make more difficult the Government's attempts to restrain again this year pay rises in the public sector, and cast some doubt on whether unemployment is as effective a wage regulator for the private sector as many thought.

Public sector increases have remained low, particularly because of the level of pay rises in public corporations, especially among manual workers. Pay rises for this group were 6.7 per cent, compared with

7.3 per cent throughout the public services, 7.2 per cent across the economy, and 7.4 per cent in the private sector.

White collar workers in the private sector have also done well with increases of 9.5 per cent, compared with 7.8 per cent in the public sector and 9.5 per cent across all industries and services. White collar workers in local government, with rises of 8.5 per cent, have done much better than their counterparts in central government.

Regional wages league, Page 8

Journalists to buy shares in parent group

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

JOURNALISTS on the mass-circulation Daily Mirror decided yesterday to buy 400 shares in Reed International, owners of Mirror Group Newspapers, amid speculation about the newspapers' future ownership.

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NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Indenture dated as of November 15, 1971 under which the above-described Debentures were issued Morgan Guaranty Trust Company of New York, as Trustee, has selected \$488,000 principal amount of Debentures for redemption on November 15, 1983, through operation of the Sinking Fund, at the redemption price of 100% of the principal amount thereof, together with accrued interest to said date, as follows:

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On and after November 15, 1983, interest shall cease to accrue on the Debentures selected for redemption. Following the aforesaid redemption, \$3,400,000 principal amount of the Debentures will remain outstanding.

RAMADA CAPITAL CORPORATION N.V.

Dated: October 13, 1983

UK NEWS

Wages in Britain's industrial heartland now lowest in UK

BY PHILIP BASSETT, LABOUR CORRESPONDENT

EARNINGS IN the Midlands, Britain's industrial heartland, where pay was once close to the top of the national wages league, are now the lowest in the country, according to new Government figures.

The Department of Employment's New Earnings Survey (NES), which every year takes a "snapshot" of earnings throughout the economy in April, shows the West and East Midlands to be at the bottom of the regional pay league for male manual and white-collar wages taken together.

The figures provide hard evidence of the impact of the recession upon wage levels.

In the East Midlands, average earnings stood at £155 a week in April, and in the West Midlands £155.20. This compares with both the overall UK figure of £167.50, and with the top of the table south-east region, where earnings were £184.90. Earnings in Greater London were the highest of all, at £200.10, with the remainder of the south-east region at £169.90.

Earnings increases, however, were lowest in the north of England where they rose by 7 per cent, though again the East and West Midlands were next to bottom, with

raises of 7.4 and 7.7 per cent respectively.

For manual workers, the lowest-paying regions were the south-west of England at £134.10, and East Anglia, at £137.40. Both those areas are strong on agriculture, which has for a long time been low-paid employment. The lowest-paid industrial area for manual workers - third from bottom overall - is again the West Midlands, where earnings averaged £138.10.

The Midlands also came off worst for white-collar workers' pay. Earnings in the East Midlands were the lowest at £177.80, which the West Midlands second from bottom at £179.30.

Manual workers' earnings in Scotland at £145.80 were higher than those in England at £143.40, although Wales was lower again at £140.20. This pattern was also reflected in non-manual earnings, which in Scotland were £196.60, and in England £195.40. In Wales, average white-collar earnings were £180.70.

Women's pay in almost all categories is much lower than men's. Average earnings for female manual workers are £87.90, and for non-manual £115.10.

Tebbit loosens clamp on unions

BY JOHN LLOYD, INDUSTRIAL EDITOR

MR NORMAN TEBBIT, the Employment Secretary, has "loosened the garment" of legislation on union democracy in response to pressure from the Trades Union Congress (TUC).

He has accommodated points put to him by union leaders at the meeting last month which broke a two-year freeze on talks between the two sides over the Government's legislative programme.

In contrast, Mr Tebbit will not respond to calls from the Confederation of British Industry and the Engineering Employers' Federation to make unlawful all industrial action - including working to rule and overtime bans - unless it has been approved by ballot. At present Mr Tebbit is proposing to apply the part of the new law only to action breaching a contract, such as a stoppage of work.

In the Bill, expected to be published soon after parliament reassembles on October 24, Mr Tebbit will make provision on union executive committees for representatives from special interest groups within unions, such as women or specific trade sections.

He is expected, however, to demand that these representatives be directly elected, rather than indirectly delegated from other elective bodies below executive level.

Under his proposal for ballots for executives, such "protected" sections were not explicitly covered. Mr Len Murray, the TUC general secretary, made this point to Mr Tebbit at last month's talks and it was a feature of submissions made by the National and Local Government Officers' Association.

The three main provisions in the forthcoming legislation are ballots

for executives, pre-strike ballots and periodic ballots on the continued existence of unions' political funds.

The changes in the draft Bill, though not particularly far-reaching, show Mr Tebbit's desire to be seen to be responding to union proposals. The two sides meet again next Wednesday to discuss political funds.

Mr Tebbit has committed himself to introduce ten-yearly ballots on these funds but has kept an open mind on the individual payment of the political levy - at present members paying the levy must actively "contract out" by signing a form if they wish to stop. Mr Tebbit has criticised the system and has in the past suggested replacing it with "contracting in."

The TUC believes, however, that such a threat will not be carried out



Mr Norman Tebbit: Bill expected soon

unless the delicate relationship growing between the two sides breaks down.

Beaten Labour told: learn to listen

BY OUR LABOUR CORRESPONDENT

THE LABOUR PARTY must listen more closely to the trade unions after its "incompetent" general election campaign in June this year, says the party's outgoing chairman, Mr Sam McCuskie.

In an article to be published in Labour Weekly today Mr McCuskie, deputy general secretary of the National Union of Seamen, welcomes the unions' current reassessment

of their position, which the Trades Union Congress economic committee took a stage further yesterday.

He says: "Obviously they cannot just grit their teeth and hope to be saved by the election of a Labour government several years hence."

Mr McCuskie says the party should try to emulate the unions'

discipline, and says: "Instead of lecturing trade unionists on their supposed responsibilities to the party, we must listen more to what they have to say."

On the election, Mr McCuskie says Labour's "incompetent" campaign demonstrated that the party was "in an organisational sense, incapable of saying anything coherently."

Plans to beat gold tax frauds

By David Dodwell

LONDON gold dealers predicted yesterday that public trading in gold coins would resume at the beginning of November after a three-month halt triggered by growing fears of fraud.

Trade will start again after the completion of a new special accounting scheme by the Customs and Excise Department which is intended to reduce their exposure to VAT fraud by gold smugglers.

Dealers on the London Gold Market yesterday welcomed the new scheme. Registered dealers will be able to apply to use it from November 1.

Mr Patrick Smith at Johnson Matthey Bankers, one of London's five big gold dealers, said yesterday: "The risk of exposure to gold fraud has made life pretty difficult for gold dealers in the recent past. I would hope that the new scheme will make life easier - though I suspect we will never be able totally to eliminate the problem."

The scheme will allow dealers to pay VAT charges due on all gold purchases directly to the tax authorities - instead of to the seller as they are forced to do at present.

Smugglers have been profiting by bringing untaxed gold into the UK and selling it on to authorised dealers with the 15 per cent VAT charge built into the price. The seller of the gold is liable to pay VAT, but the smugglers disappear with the VAT as their profit.

A spokesman for the Customs and Excise yesterday emphasised that only registered dealers would be eligible for the scheme. They also noted that the scheme need only be used when dealers had reason to suspect the source of gold being sold to them.

He reminded dealers that they would be liable to have contraband gold confiscated even if they used the new VAT payment scheme. The Customs and Excise recently published a 10-point checklist intended to help dealers protect themselves against fraudsters.

"The scheme is a deterrent," the spokesman said, "it puts uncertainty into the fraudsters' minds since they will not know whether they will be able to take a VAT charge on the value of the sale or not."

Gold smuggling has fallen steeply from early last year, when it was running at a level estimated at about £100m a year. The decline arises from the closure of a tax loophole in April last year.

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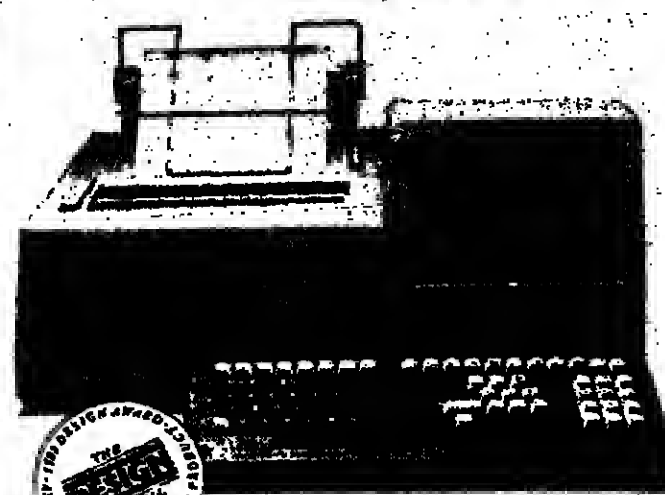
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BUSINESS LAW

The minefield of merger control

BY A. H. HERMANN, Legal Correspondent

TO LESSEN the discontent caused by Lord Cockfield's merger decisions, Mr Cecil Parkinson let it be known, soon after he took over the Trade Department, that he intended to give greater weight to the recommendations of the Director-General of Fair Trading (DG).

Last week, however, he rejected the recommendation of the Office of Fair Trading (OFT) that the acquisition of Rank Hovis McDougall's agricultural services by Dalgety should be referred to the Monopolies and Mergers Commission.

Nevertheless, those who complain that the Government is unable to keep its merger policy on course are wrong. There simply is no UK merger policy, and a bare minimum of substantive law. Whatever it used to be in the past, when Ministers were more inclined to rely on the advice they received, merger control is fast degenerating into a succession of arbitrary decisions.

By contrast with the U.S., where a few pitiful sentences of the Clayton Act were transformed by judicial interpretation into a great number of absolute prohibitions designed to keep companies away from mergers and on the competitive path, UK law provides only when and how the British Government may set a complicated and secretive machinery in motion.

The procedure starts with the DG, assisted by a merger panel of officials from various departments, who scrutinise mergers about which they have been informed, often by the parties who wish to avoid a prohibition at a later, advanced stage of the merger process.

When satisfied that a merger is over the statutory threshold of size and market share—£15m of assets in the target company, or a 25 per cent market share

of the resulting combination—the DG can recommend that the merger should be referred to the Monopolies and Mergers Commission. But whatever the DG decides the Minister can overrule him.

Once a merger is referred to the Commission, it will first check whether the threshold of size or market share has been reached. If so, the task of the Commission is to say whether the merger operates, or can be expected to operate, against the public interest. When referring the merger to the Commission, the Minister may ask it to give greater weight to certain public interest criteria. But he rarely does so, and the Commission may take all sorts of circumstances into account: those diminishing or increasing com-

businessmen undergo a polite "third degree" when questioned by the OFT in the sense that they are kept in the dark about the accusations and the suspicions of the investigators.

For good measure, an defiance of the general rule that there should be explanations for administrative decisions, the DG does not communicate to the parties concerned the reasons which led him to make a decision, and the reasons given in press announcements of a ministerial decision are of a purely formal nature.

German merger control could not be more different. It is a statutory version of the American judge-made antitrust law, and leaves few things uncertain. It determines thresholds of magnitude, both for pre-merger

men, the Commission has never used this facility, although occasionally it has threatened to do so. Instead, it drafted a merger regulation, essentially on the German model, which has no prospect of being adopted in the near future. As in Germany, Community antitrust decisions are subject to judicial review, though in practice the European Court is not, as a rule, willing to interfere with interlocutory decisions of the Commission.

To sum up, the emphasis on the public interest makes the UK's system of merger control unpredictable. But public interest is only exceptionally a redeeming factor in the German system and is completely absent from the Community system. Both the Community and the German systems are almost entirely oriented on competition. All three systems are criticised for the narrow territorial limits with which they define the relevant market, though this criticism applies less to the EEC than to the UK and Germany.

National markets may provide adequate space for foodstuffs and other consumer goods, but when it comes to aircraft, high technology devices, motor cars and other products depending on the international co-operation of industry, national frontiers are increasingly irrelevant. Competition and market power must be related to wider international markets.

The second ground for criticising all three merger control systems—the UK, Germany and the EEC—is that they leave untouched monopolies achieved by internal growth. Hence the call for deconcentration of monopolistic industries. The example of A.T. & T. in the U.S. shows that this may be desirable not only for political but also for entrepreneurial reasons. The programme of privatisation of British state industries (which, of course, did not reach their present size by internal growth alone) reveals an appreciation of the need for more active deconcentration for the sake of greater competition, even if fiscal interests may immediately predominate.

The moves for merger control and deconcentration may differ: very large companies are most exposed to strikes and restrictive practices, and their middle management has often lost its power to shop stewards; top management forms mutual protection clubs from which the outstandingly able and those with new ideas are likely to be expelled. In Europe at least, as opposed to the U.S., consumer power is not strong enough to cope with monopolistic suppliers, and small retailers are unable to cope with the buying power of large distribution chains. Whatever the objective, however, it can be pursued by applying a single criterion, namely that of competition, leaving other considerations, including that of efficiency, to market forces.

A more sophisticated method of encouraging competition without attacking bigness as such, and without assuming the role of a management consultancy, is emerging in the U.S. where antitrust agencies now tend to replace the absolute prohibitions by a "rule of reason." As the entire idea of antitrust has been imported from the U.S., it may be useful to look also at that model.

Why merger policy is more than a matter of indices, FT July 27 1982, Frankfurt edition. The perversion of U.S. antitrust, FT February 3 1983, p.24.

A shift in emphasis from public interest to competition in wider markets would make Britain's system more predictable

petition, as well as efficiency, effect on exports and imports, and the abilities and character of management.

When the Commission has made its recommendations, its report goes back to the Minister for a final, political decision. If the Commission has recommended that the merger should be stopped, the Minister is free either to make an order to that effect or not. If the Commission clears the merger, the Minister can do nothing.

UK company lawyers involved in merger investigations complain that the procedure resembles that of the Star Chamber, where a dreaded tribunal of inquisitors used to try, among other felonies, "unlawful combinations." Setting up industrial combinations is, of course, not a criminal offence in itself, but the

notifications and post-merger registrations, and it lays down presumptions of market dominance (monopoly situation) which the Federal Cartel Office (FCO) has to observe when investigating planned or accomplished mergers. The FCO has to take into account both beneficial and adverse effects on competition, but not considerations of economic efficiency and the public interest.

On such a firm statutory ground the FCO can well afford to conduct its investigations in a quasi-judicial way. The four decision-making units to which individual cases are assigned are specialised according to industries and enjoy considerable independence. These units, each consisting of three officials, look at all relevant facts, including those favourable to the applicants. All their decisions, including interlocutory decisions, such as orders to supply documents, are subject to appeal to the Berlin Kammergericht and from there to the Federal Supreme Court in Karlsruhe.

Alternatively, the parties to a merger may apply to the Federal Minister of Economy who can reverse an FCO blocking decision, on the basis of reasons of public interest. (He may ask the German Monopolies Commission for its opinion, but the commission is also free to provide him with unsolicited advice).

The ministerial power to overrule a merger prohibition is used very sparingly, for instance when the merger is thought necessary to improve international competitiveness or security of oil supplies or to preserve jobs in a falling company. Other arguments which could be used concern improvement in the regional or sectoral structure of the economy and costs of research, design and development, such as of computer hardware or in the aerospace industry.

The competition law of the European community also follows the U.S. model, but provides merger control only for the coal and steel industry in the Treaty of Rome. The Treaty of Rome gives the EEC the power to prosecute only for abuses of market power, but this was interpreted by the European Court in the Consten-Carlton decision as including the power to prohibit an increase in market dominance by means of an acquisition.

However, in view of the opposition of member govern-

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JOBS COLUMN

Latest indicators of executive pay levels

BY MICHAEL DIXON

SORRY about last Thursday's absence through illness. But there's no time to explain further, especially since we are already a week late with this column's twice yearly indicators of managerial salary levels, to which some readers appear to have become addicted.

As always the figures in the accompanying table are drawn from the Reward survey which is carried out every six months, and this time is evidently based on 12,947 items of pay information gleaned from more than 800 organisations in Britain, ranging from little to big.

There is room here for only a small fraction of the survey's findings. Anyone wanting more should contact Bill Coudrey of Reward at 1 Mill Street, Stone, Staffs, ST15 8BA; telephone 0783 814554.

My figures refer only to staff ranked immediately below director in their organisation, although in small concerns they may be on the Board while doing essentially the same kind of work.

The left-hand two columns of figures give first the basic salary and second the total rewards resolved in cash of the lower quartile managers in each job category. These are the people who would be a quarter way up from the bottom in a pay ranking of all the executives in the category concerned.

The next four columns refer to the median managers who would be half way up the ranking in each case. The first two

	Lower quartile		Median		Upper quartile		With compy. car
	Basic salary	Total money reward	Basic salary	Total money reward	Basic salary	Total money reward	
Accounting	13,830	14,035	14,350	14,500	14,809	15,432	19,900
Management services	14,372	14,515	14,778	14,850	14,154	14,853	18,021
Research and development	12,457	13,163	15,000	15,509	14,298	14,750	18,446
Company secretarial	12,500	12,994	15,000	15,325	13,750	14,000	19,000
Marketing	12,284	12,300	13,882	15,082	13,000	13,135	17,834
Computing	12,580	12,571	15,800	15,000	13,455	13,713	17,200
Sales	12,500	13,000	14,200	15,000	13,200	13,500	17,243
Engineering	12,000	12,175	14,400	14,755	13,750	13,761	16,793
Personnel	11,650	11,750	14,148	14,500	13,150	13,500	17,588
Production	11,775	12,000	13,580	13,752	12,500	12,930	16,000
Administration	11,000	11,400	13,100	13,278	10,850	11,025	14,206
Distribution	10,282	10,654	11,442	11,992	10,461	10,494	13,952
Purchasing	9,981	10,171	11,265	11,469	10,521	10,689	13,304
All top-rank managers	12,311	—	14,500	—	13,450	—	17,500

* In smaller companies could rank as director, otherwise reporting direct to Board

give the basic salary and then the total cash rewards as identified by this summer's Reward survey. The next pair, in brackets, respectively give the corresponding medians identified by the survey in summer 1982.

The last two columns of money figures bring us back to this summer's findings on the basic salary and total money reward of the upper quartile managers who would be a quarter of the way down a pay ranking of the people in their category. Finally we have the percentage of the executives in each case whose perks include a company car.

To allow for movements since the information was collected,

Reward recommends that salary figures should be increased by 1.5 per cent to take us up to October 1, and thereafter by about 0.5 per cent each month.

Compared with the overall median of £14,500 basic salary, the medians for the different regions varied as follows: Higher—Greater London by 15.5 per cent, Scotland (presumably boosted by the Aberdeen area) by 11.8, the south-east of England by 1.6 and the north-east by 0.3. Lower—eastern counties by 1.2 per cent, the north-west by 3.3, the south-west by 10.0 and the west Midlands by 10.3.

Corresponding variations with company turnover were:

Higher—£100m-plus by 15.3 per cent, £40m-£100m by 14.2, and £15m-£40m by 2.3. Lower—£5m-£15m by 5.0 per cent and up to £5m by 13.1. The variations with numbers employed were: Higher—4,001 or more employees by 17.3 per cent, 1,001-4,000 by 10.0, and 501-1,000 by 3.4. Lower—201-500 employees by 2.5 per cent and up to 200 by 6.2.

And please, before using the Reward figures to make comparisons, would readers remember that no salary survey can provide better than a rough reflection of the reality. For instance, the figures given here seem generally lower than those for the equivalent rank of management identified at about

the same time by the survey done by Inbucan Management Consultants which does not permit details to be published.

To provide some idea of the difference, however, the Inbucan figures for "all top-rank managers" would be about 5 per cent higher on the lower quartile, 8 per cent higher on the median and 10 per cent higher on the upper quartile.

Managers only

I ONCE knew a man who was a highly creative accountant—and on the right side of the law to boot. He had, for instance, created a big-company pension scheme which almost ran itself to the apparent satisfaction of all concerned. But when people asked what he did he always replied that although he made money by being an accountant, his real vocation was painting.

The trouble was that his paintings were hopelessly bad. Behind his back his friends used to worry about whether someone should tell him so. But none of us had the necessary guts.

That man is brought to mind by a job being offered by my former colleague Anna Lee, now headhunting with Dunlop and Badenoch. As is ever the case in this column when a recruiter may not name the employer, she promises to abide by any applicant's request not to be identified to the client without further notice.

The job is for a business person with emphasis on financial skills to be general manager of a smallish company in the north of England. But since its business is producing programmes for television, Mrs Lee fears a flood of applications from people to whom the challenge of managing the company is subsidiary to a wish to break into TV production. Such applicants are not wanted.

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Tel. Watford (0923) 44255

Senior Trust Officer

JERSEY

£14,500

The Hongkong Bank Group, one of the world's leading financial organisations operates trustee services in several countries. There is an opening within the existing team of The Hongkong and Shanghai Bank Trustee (Jersey) Limited for an additional Senior Trust Officer able to demonstrate proficiency in the administration of Offshore Trust Company business and in supervising a team of Administrators.

We are looking to interview candidates ideally having the following attributes:-

- * Extensive relevant work experience
- * AIB/Trustee Diploma, ACIS or other similar qualifications
- * Self starter, able to contribute to the overall development of the business
- * Proven ability in leadership

The salary offered will fully reflect the seniority of the position but is unlikely to be less than £14,500 pa plus usual banking sector fringe benefits.

Please write or telephone for an application form to:- Miss P A Stanley, Executive Secretary, Hongkong and Shanghai Bank Trustee (Jersey) Limited, PO Box 88, Hongkong Bank Building, Grenville Street, ST HELENS, Jersey, Channel Islands. Telephone: (0534) 7460 ext 250. Completed application forms to be received in Jersey by Monday, 31st October, 1983. Candidates who applied following our last advertisement should not re-apply.

HongkongBank

CREDIT/MARKETING MANAGER

THE RIYAD BANK, a leading Saudi Arabian bank, is currently engaged in the formation of a London branch. We are seeking a Senior Executive to assist in the development of the bank's international operations.

A professional banker, you will have gained wide international experience of marketing and credit assessment and have the ability to manage and motivate suitable staff to achieve realistic targets.

The salary and benefit package will fully reflect the importance and responsibilities of the position.

Please write with full personal and career details to:

The Chief Manager, Riyad Bank
4/6 Copthall Avenue, London EC2R 7DA

RIYAD BANK



Economists

National Westminster Bank is looking for two economists in the Economic Analysis Section of its Market Intelligence Department in the City. The Section prepares economic and financial forecasts on a wide range of subjects such as the world economy, interest rates, the major currencies, the UK economy and various financial markets. Research is also undertaken in areas such as energy and commodities. The Department has the primary responsibility of preparing forecasts for the Bank's planning work and individual members of staff co-operate closely with operating units.

Applicants should have a good degree in economics (or related disciplines) and at least 4-5 years experience in a business or research organisation. The initial salary will be in a range of £10,500-£12,500 plus £1,600 London allowance, with good prospects of advancement.

If interested, please write with details of qualifications and experience to:

David Kern,
Manager and Chief Economist,
National Westminster Bank PLC,
Market Intelligence Department,
41 Lothbury, London EC2R 2BP.

NatWest

INVESTMENT MANAGEMENT
EDINBURGH

The British Linen Bank is seeking two individuals for its Investment Department. The positions require individuals with not less than five years' investment experience gained in a Merchant Bank, Stockbroker or Investment Adviser. One individual will be expected to assist in the management of a U.K. equity portfolio, the other to assist in the management of a worldwide overseas portfolio. The successful candidates will be expected to demonstrate considerable investment expertise, and be capable of achieving promotion to a more senior fund management role in due course.

An attractive remuneration package will be available. Please write in complete confidence enclosing full details of age, qualifications and experience to:

Iain A. Watt,
Managing Director,
British Linen Pension Fund Managers Ltd.,
12 Melville Street,
Edinburgh, EH3 7NZ.

INTERNATIONAL BANKING

CORPORATE MARKETING OFFICER to £20,000
Responsibility is to develop and maintain U.K. corporate account relationships on behalf of this prominent international bank. You will certainly need already to have a successful lending background, specialised knowledge of a particular market (e.g. Financial Institutions, Trade Finance) and fluency in a European language (esp. German) would be a real asset.

SENIOR CREDIT ANALYST to £15,000
As part of its development programme, an expanding City bank seeks a thoroughly capable member to manage its credit function. This calls for a credit background embracing formal training and solid practical experience, together with strong personal qualities.

INTERNAL AUDIT to £18,000
An opportunity for an A.C.A. with some exposure to international banking (and exp. fluency in German) to embark upon a career 'on the inside'. You will be primarily concerned with auditing internal audit risk with a new City bank.

TRUST ADMINISTRATION to £12,000
Household-name merchant bank seeks to strengthen its Personal Financial Planning unit with a mature (40's) and qualified (A.I.S. Trustee, Solicitor) person, with the experience to be in management of U.K. and tax-efficient trusts and investment portfolios.

SENIOR LOANS ADMINISTRATOR to £11,000
This bank is effectively to set up and refine this growing City bank's loan administration and control systems and should appeal strongly to a young banker with substantial relevant experience who is happy in a clear routine task.

Please Tel: John Chiverton, Ann Costello or Trevor Williams

JOHN CHIVERTON ASSOCIATES LTD.

5, Castle Court, LONDON, E.C.2 0JZ 01-623 3861

Planning and Control Manager

£15,000+2 litre car Kensington
A key role at the sharp end of the FMCG market

L'Oréal is an international success story. Products such as Andre Solaire, Elvost and Cacharel have made our name synonymous with the very best in beauty products, and we are continually exploring new markets.

We now need a vigorous, independently-minded Planning and Control Manager to provide a comprehensive financial planning, control and evaluation service for Divisional Management. The successful candidate will also form a vital interface between marketing and manufacturing functions, with specific emphasis on promotions and new product launches, and will have the ability to motivate others, ensuring immediate successful action.

Homeless, analytical and forward, you will be a graduate or qualified Accountant with a sound knowledge of business practices, especially financial, marketing, planning and scheduling. First class communications skills will be required and fluency in French is desirable. Applicants under 26 are unlikely to have gained the breadth of experience necessary to perform this role effectively.

This is an excellent opportunity - with clear promotion prospects - to develop your career at the heart of an expanding, progressive company. Attractive benefits include a 2 litre car. Please write with detailed CV to Brian Sullivan, Human Resources Manager, at L'Oréal, 30 Kensington Church Street, London W8 4JA. Tel 01 957 5454.

L'ORÉAL

Birmingham Innovation and Development Centre GENERAL MANAGER

Birmingham City Council and the National Westminster Bank PLC have agreed to set up a Company limited by guarantee in order to promote new innovations and inventions. The Company will evaluate, develop and promote ideas and inventions and technical innovation into product prototypes, and to cater for their manufacture and successful launch.

Applicants, men or women, should have an engineering background with senior management experience, which has ideally been gained in a commercial business environment in the Birmingham/West Midlands area. The ability to make commercial appraisals of new ideas is essential.

The salary for this post will be negotiable.

Further particulars may be obtained from Alex Lightbody on 021-235 4501 at the City Planning Office, 120 Edmund Street, Birmingham B3 2RD. Written applications must be received no later than the 4th November, 1983.

Robert Fleming Investment Analyst

Robert Fleming have a vacancy for an experienced Investment Analyst, to cover the European Stock Markets, working very closely with the fund management team investing in them.

The successful candidate will probably have at least three years' experience in investment analysis, preferably in this area of specialization, and be aged between 25 and 30. Fluency in at least one major European language is highly desirable.

Flemings are widely represented overseas and good opportunities exist for advancement both in the UK and abroad. A competitive salary according to age and experience together with fringe benefits will be offered.

Applicants should write, enclosing their curriculum vitae, to: P.A.F. Gifford, Robert Fleming Investment Management Limited, 8 Crosby Square, London EC3A 6AN. Tel: 01-638 5858.

MARINE MIDLAND BANK, N.A.

Lending Officer Shipping

Our experienced and highly successful Shipping Lending team, based in the City of London, has responsibility for shipping business world-wide under Senior Vice President, Michael D. Revell.

This team now has a vacancy for an additional lending officer. Candidates, in the age range 25 to 35, should have at least five years' experience as a banker in Shipping which will have included credit analysis and documentation, and also direct customer marketing. This experience should not have been confined to one geographic area.

We are looking for someone with a proven record of real achievement, and the potential to develop further. Career opportunities with Marine Midland, which is part of the Hongkong Bank group, are excellent.

Please apply in the first instance to: Teresa A. Andrews, Personnel Officer, Marine Midland Bank, N.A., 34 Moorgate, London EC2R 6JR. Telephone 01-638 1788.

MARINE MIDLAND BANK, N.A.

Managing Director

Capital Equipment for Government Bodies

The Company, part of a large Group, has a good reputation in its field of marine capital products for use mainly in Defence. The key elements of the job are the management of the resources as a whole, development of markets and the maintenance of effective contact with all government and military operations in the U.K. and overseas.

Candidates must be experienced in running a similar operation with sales in excess of £5m where M.O.D. and D.O.D. contracts are vital. Experience in marine products would be advantageous but the right type of market is more important. They must be able to demonstrate a

record of success in managing resources and in negotiating large contracts with foreign nations. The job demands a willingness to spend a good deal of time overseas.

Remuneration will be by basic salary of £25,000 or over, together with a performance related bonus which will give the opportunity to earn up to 40%. Other benefits are as expected of a good employer. Location is Southern England.

Please reply in confidence to A.D. Percival, Bull, Holmes (Management) Limited, 20 Albert Square, Manchester M2 5PE, quoting reference number 125.

Bull Holmes
PERSONNEL ADVISERS

Marketing Citibank Services to Iceland

Citibank, N.A. is expanding its corporate business activities in the Nordic region, and is looking for an Icelandic speaking person to supplement its team of professionals based in London.

After a period of both on and off the job training, you will be responsible for marketing the Bank's products and services to our Icelandic client base. Apart from being fluent in Icelandic, an excellent command of English is essential. We prefer a graduate with an

MBA or equivalent and several years working experience, preferably in Iceland. An attractive compensation package will fully reflect your experience and qualifications, and you will have significant scope to gain broad corporate banking experience within the Citibank organisation.

Please write with full personal details to: Charlene Simpson, Group Personnel Officer, Citibank, N.A., 338 Strand, London WC2R 1HB.

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Investment Company Management

£20/30,000

An exceptional opportunity arises on the retirement of the managing director of a listed investment company located in London.

After a handing over period the successor would assume full responsibility within Board policy for the investment of company funds and the management of the company's affairs, with the sole assistance of the Company Secretary.

The period of management required is for between six and eight years and is likely to be of attraction to an applicant in his 50's who is likely to retire around 1990, or having retired early wishes to be engaged full time for a further period of up to eight years.

Applicants must have had wide experience in investment management, be capable of analysis in depth of companies, possess the ability to act on his/her own initiative, and have a flair for selecting sound investments.

Please write in confidence to Mr. C.A. Cotton, Executive Recruitment Division, Stoy MLH, 126, Baker Street, London W1M 1FH, quoting reference M579.

STOY MLH

Management Consultants

Economist Far Eastern Sector

£30,000 plus

We seek a most unusual person - a trained Economist, preferably with a depth of knowledge of the Pacific Basin economies, who has the power and desire to motivate a small group of Analysts in a dynamic environment. Candidates are likely to have a postgraduate or MBA qualification.

Our Client is one of the most rapidly growing medium-sized firms on The Stock Exchange, London, with a unique reputation in international circles. The job - Head of Research - calls for a macro-economic input together with the ability to manage specialist and generalist Analysts.

Previous experience of direct investment is not necessary but is obviously desirable. The initial remuneration will be at least £30,000, possibly a great deal more.

Institutional Sales

Our Client also seeks one, perhaps two, Institutional Salesmen to sell to London and international institutions. Their background will preferably, but not necessarily, include experience of the Australian market. Ideally candidates will be aged 27-39 and have gained at least five years' experience with a major internationally orientated broker or fund management group.

This statement should not discourage high performers who are generalists or UK equity specialists. The remuneration package and prospects will be particularly high for the right person.

Please write in the first instance to Keith Fisher at Overton Shirley and Barry, (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-553 1912. Stating in which vacancy you are interested.

Overton Shirley and Barry

Head of Research

City Stockbrokers

... for a long established medium sized firm of stockbrokers, which is well led and highly profitable. It has an excellent reputation for the quality of its research especially in the capital and consumer goods sectors, and it serves both institutional and private clients.

The Head of Research will lead a team concentrating on a small number of companies, mostly UK but some US and European.

The preferred age range is 35 to 45. A record of success in research is essential, showing evidence of commercial judgement and of the ability to forge good relations with senior executives in leading institutions and in the companies researched.

A high salary will be augmented by a profit sharing bonus, and there are prospects of early partnership.

Please write briefly - in confidence - or telephone 01-730 0255, to C. V. Jackson ref. B.72285.

This appointment is open to men and women.

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52 Grosvenor Gardens, London SW1W 0AW.
Offices in Europe, the Americas, Africa, Australia and Asia Pacific.

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MANAGEMENT SELECTION

MANAGEMENT TRAINEES

AGE: 20-24 YRS.

Punjab National Bank, the largest public sector bank in India, is looking for bright young people with flair for Banking and Administration for its growing International Cadre.

If you have a good academic background and are willing to serve with the bank anywhere in the world after initial training with the bank-you are the right person for the job.

If you have some previous bank job experience it will be welcome.

SALARY: £7,500-£10,260

With the rapid growth of the bank there will be many promotion opportunities.

Please write with full personal details with educational qualifications and a recent photograph to Training Manager Punjab National Bank, Moor House, 119 London Wall, London, EC2Y 5HJ to reach by 24th October 1983.

Please mark envelope 'Management Trainees'.

punjab national bank

Foreign Exchange

Four positions currently available in International Banking institutions offer opportunities for advancement in several areas:-

- * SENIOR DEALER to concentrate on DM/\$/Fr, with potential for further responsibility - American bank. £20,000
- * SPECIALIST with track record of active market making to trade major currencies for U.S. bank. £20,000
- * SENIOR DEALER with experience of European currencies and deposits - expanding international bank. £16,000
- * YOUNG FX DEALER to join small but growing U.S. operation. Applicants should have exposure to FX/deposits, seeking greater breadth of experience. £15,000

Capital Markets

Sound career development exists at the following levels for eurobond professionals with an analytical approach to these complex markets:-

- * STRAIGHTS SALES - dynamism and flexibility sought by U.S. international bank with substantial placing power. £18,000
- * FRN TRADER - with 2 years' experience in competitive FRNs or FRCDs seeking to broaden exposure with this prime U.S. bank. SALARY £14,000
- * YOUNG STRAIGHTS TRADER - will gain fast career development with this European market-maker, 1-2 years' practical experience essential. £14,000

PLEASE CONTACT FELICITY HOTHER ON 01-406 2813

ROBERT HALF

Samuel Montagu, in continuing to expand its activities across a wide front, invites applications from suitably experienced individuals for new positions in the following areas:

Fund Management North American Equities

We seek a person with up to 3 years fund management experience including a thorough grounding in investment analysis and at least a year's experience of North American fund management. The selected individual will be a key member of the team responsible for the investment management of specialist North American monies, including the monitoring and preparation of economic evaluations.



Successful applicants will be offered competitive salaries together with a full range of substantial benefits normally available in a major Merchant Bank.

Please write in confidence with full relevant details, and stating clearly for which position you are applying, to T.J.B. Locker:

Samuel Montagu & Co. Limited
114 Old Broad Street, London EC2P 2HY

International Capital Markets New Issues

This position calls for a graduate with 2 years experience in international banking, including involvement in a significant amount of capital markets transactions, exposure to negotiating international deals and basic documentary experience. Strong communication and organising skills will be required, whilst the possession of language skills would be an advantage.

Loan Operations Banking Division

An AIB, in the age range 25-35, is required to supervise a small team currently responsible for the administration of the currency portfolio and special functions. Applicants should have detailed knowledge of Operations work relating to currency loans, Sterling loans, Acceptances, Agency work, Export Credit facilities and other products e.g. leasing and confirming house; supervisory experience will also be required.

CJA

RECRUITMENT CONSULTANTS
35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374

This is a Board Appointment reporting to the Chief Executive

CJRA

FINANCE DIRECTOR - GENERAL INSURANCE AND REINSURANCE

S.E. ENGLAND

**c. £28,000 - £33,000 + CAR
AND BENEFITS**

A MAJOR DIRECT INSURANCE AND REINSURANCE GROUP OF COMPANIES

Our Client invites applications for the position of Finance Director. The Group, which is based in the South-East, underwrites in the London Market and through a network of branches in the United Kingdom and through affiliated offices in Europe, Asia, the Caribbean and Latin America. Candidates must be Chartered Accountants with a proven record of successful financial management, preferably in the Finance Sector, familiar with the City. Experience in the general insurance and reinsurance industry will be a significant advantage. The Company is offering a substantial salary and executive benefits package which reflects the importance they attach to this appointment. Applications under reference FD15115/FT will be forwarded unopened to our Client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

A Career appointment with significant prospects for advancement

CJRA

OPERATIONS MANAGER - MERCHANT BANKING

CITY

£25,000 + CAR

EXPANDING MERCHANT BANK - MEMBER OF LARGE INTERNATIONAL BANKING GROUP

For this new appointment, which results from expanding volume and activities, we invite applications from candidates, preferably A.I.B., aged 35-40, with not less than three years' experience, as manager or deputising, in the operations function of a London Merchant Bank or City branch of leading foreign Bank. Recent in-depth experience of securities and loans administration plus export finance and documentary credits is essential, as is an appreciation of computerised information systems. Responsibility is to the Board for administering all work and systems of a busy department which supports Banking and Export Finance Directors and Regional Executives. Initial salary £25,000+car and extensive benefits commensurate with this important position. Applications in strict confidence under reference OMMB15106/FT will be forwarded unopened to our Client, unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON, EC2M 1NH

Senior Marketing Executives Industrial Hire Purchase

At Grindlays Industrial Finance Limited we operate a small specialist team providing hire purchase finance at the top end of the industrial market.

To meet the increasing demand in this market we are seeking to recruit additional senior marketing executives to cover North East England, London and the Home Counties.

Applicants for these positions should be in the age range 28-38 and have several years recent practical experience in selling hire purchase finance to public companies and medium to large private companies. Applicants must be self-motivated and able to demonstrate proven ability in this target market in one of the above geographical areas.

A generous salary is offered supplemented by a bonus based on individual profit earning together with company car, mortgage subsidy, BUPA membership and non-contributory pension.

If you have the required experience and enjoy the challenge and rewards of marketing finance to industrial companies, please telephone or write for an application form to Mrs. Gillian Sullivan, Group Personnel Department, Grindlays Bank plc, PO Box 7, Minerva House, Montague Close, London SE1 9DH. Telephone 01-626 0545 ext 2175.

Grindlays Industrial Finance Limited

A Member of the Grindlays Bank Group

Company Accountant/ Administrative Manager

Based at Burton on Trent

Allied Breweries Engineering Services Limited is a profit centre within Allied Breweries PLC (a Division of Allied-Lyons PLC). The Company is a major Consultancy Operation within the food and drink industry and is currently involved with a number of large projects in the U.K.

A vacancy exists for a Company Accountant/Administrative Manager who will be responsible to the Managing Director for the management of all aspects of the Company's accounting and administrative functions. This will include maintenance of salary inputs, production of accounts and management information and the provision of support in negotiations with prospective customers. There is also a requirement to assist the Company Secretary in conforming to statutory requirements of various Company legislation.

Applicants should be qualified accountants with a minimum of five years' post qualification experience some of which should have been gained in the engineering/construction industry.

An attractive salary will be offered together with a range of benefits normally associated with a large Company. Re-location assistance will be available where appropriate.

Applications are invited from persons of either sex and should be submitted in writing stating qualifications, experience and current salary to:-

Mrs. C. M. Lane,
Personnel Officer (Central Staff),
Allied Breweries Limited,
107 Station Street,
Burton-on-Trent, DE14 1BZ.
Telephone Burton-on-Trent 45320
Ext. 2309.

Allied Breweries Engineering Services Limited

International Banking

STRAIGHTS TRADER £25,000-£30,000
A leading international bank is seeking to appoint their highly effective trading team with a 5 day/week trading pattern. The successful candidate will be responsible for the day to day trading of the bank's foreign exchange portfolio, a demonstrable record and at least two years' experience in a similar position are essential. The successful candidate will also be responsible for the production of the bank's foreign exchange trading strategy and will be required to provide a detailed written report on the bank's foreign exchange trading performance. The successful candidate will be required to provide a detailed written report on the bank's foreign exchange trading performance. The successful candidate will be required to provide a detailed written report on the bank's foreign exchange trading performance.

FTB Recruitment (London) Limited
Tel: 01-588 4681

WANTED: SLIGHTLY USED EXECUTIVES

If you are an able, experienced executive or professional person, yet somehow are not making the most of your potential, perhaps you need a new approach to your career. To learn how 'slightly used' executives have profitably renewed their careers, telephone for an appointment of up to four hours free consulting - or send us your c.v.

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Glasgow 041-222 1902, 1st West Nile St., G1 2RN,
Belfast 0232-227668, 22 Great Victoria St., BT2 7ER.

INVESTMENT ADVISOR/DEALER

required for permanent position in London Office of established

AUSTRALIAN STOCKBROKER

Salary package will be negotiated
Please apply in writing with detailed c.v. to:
Box A8319, Financial Times
10 Cannon Street, London EC4P 4BY

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top management

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Professional
& Executive
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Financial Controller/ Company Secretary

£14,000 + car
Bristol

My client is a well established, successful, private Group of companies employing 50 people with a turnover of £3m. Working closely with the Managing Director, you will be responsible for all financial, management accounting and company secretarial duties. Preferably aged up to 45, you will be a chartered accountant who has extensive experience within an industrial/commercial environment. Ideally you should have within daily travelling distance of Bristol. Please send a CV to: PER, 13A Commercial Way, Watlington, Oxford OX1 1BQ.

Chief Accountant

Neg. to £12,000
Epsom

United Racecourses Limited, who manage the racecourses at Epsom, Sandown and Kempton Park, seek a qualified Accountant to join their management team at Epsom. The person appointed will be responsible for managing the entire accounting function for the company's £2.5m turnover, with the assistance of a small accounts staff. The post will involve the production of prompt accounts and monthly management accounts, cash management, and responsibility for the control of statutory returns. Candidates, aged 35-45, must possess formal accountancy qualifications. Experience of computerised accounts systems would be an advantage. Salary is negotiable to £12,000 together with an attractive benefits package. Send full cv to: PER, 13A Commercial Way, Watlington, Oxford OX1 1BQ.

Divisional Financial Controller

Five-figure
salary + car
Rotherham

My client has an international reputation for high integrity fabricated equipment. The company seeks a qualified Accountant to join their management team at Rotherham. The person appointed will be responsible for managing the entire accounting function for the company's £2.5m turnover, with the assistance of a small accounts staff. The post will involve the production of prompt accounts and monthly management accounts, cash management, and responsibility for the control of statutory returns. Candidates, aged 35-45, must possess formal accountancy qualifications. Experience of computerised accounts systems would be an advantage. Salary is negotiable to £12,000 together with an attractive benefits package. Send full cv to: PER, 13A Commercial Way, Watlington, Oxford OX1 1BQ.

PER, Moorfoot, Sheffield, S1 4PQ, Central 24 hours answering service (0742) 780187. Applications are invited from both men and women.

Corporate Secretary/ Legal Adviser

From £16K + Car

Gloucester

The English & American Insurance Group is engaged in insurance and re-insurance business in the City of London and internationally. The Group underwrites for its own account and acts as underwriting agent and corporate manager for UK subsidiaries of major overseas insurance companies. As a result of developing business and a recent relocation of Corporate Headquarters to Gloucester, a vacancy exists for a Corporate Secretary/Company Legal Adviser to assume the position of Company Secretary of the Group's client insurance companies and to develop a new role as Legal Adviser. The post involves a wide and varied range of secretarial and legal responsibilities and demands working

relationships with senior management and international clients.

Applicants must be qualified solicitors or barristers and should demonstrate first class company secretarial experience or aptitude.

The position offers a salary from £16K depending on experience plus a company car and a comprehensive benefits package.

Please apply in writing giving details of education, qualifications and previous experience to: The Group Secretary, English & American Insurance Company Limited, Tower House, 38 Trinity Square, London EC3N 4HR.

English & American Insurance Group

ROYAL BANK LEASING LIMITED

SENIOR MANAGER

Royal Bank Leasing Limited, a rapidly expanding subsidiary of The Royal Bank of Scotland plc, with gross assets approaching £300m, is engaged in financial leasing and hire purchase and the provision of a consultancy service for lessors and lessees.

A new post of Senior Manager is being created with responsibility for the Marketing team. The job holder will report to the head of the Leasing Company for whom he/she will deputise and will personally negotiate 'big ticket' transactions and provide consultancy advice.

Skills and qualifications required of candidates for the post:

- In depth knowledge of the technical aspects of leasing including evaluation, taxation and documentation.
- Proven communication and leadership skills and experience in negotiating complex leasing transactions.
- A professional Accounting qualification and/or Business School/Economics Degree preferred.

The post carries a competitive salary and attractive fringe benefits including Staff House Purchase and non-contributory Pension Schemes.

Applications and enquiries should be made in writing, giving full details of age, qualifications and experience to:

AJ McCreath Esq, Assistant Staff Manager, The Royal Bank of Scotland plc, PO Box 31, 42 St Andrew Square, EDINBURGH EH2 2YE.

The Royal Bank of Scotland plc. Registered office: 42 St Andrew Square, Edinburgh EH2 2YE. Registered in Scotland Number 4848.



The Royal Bank of Scotland

Export Finance Executive

We are seeking an executive to work as part of a small team, with the necessary drive to develop and expand the export finance activities of our London branch.

The ideal candidate should be aged between 30-35; have a proven track record in medium term export finance, probably with an accepting house or international bank, with a good knowledge of ECGD procedures and documentation, and experience of confirming house transactions. Knowledge of foreign languages would be advantageous.

The post offers excellent career prospects, an attractive salary which will be negotiable, according to experience and achievement, together with the usual fringe benefits.

Please write giving full details to:

The Personnel Manager, Credit Lyonnais,
PO Box 81, 84/94 Queen Victoria Street, London EC4P 4LY



CREDIT LYONNAIS

Graduate Loans Officer Expand Lending Activity

Have you about 1 year's basic banking experience and do you want to use your Oxford, Cambridge or London degree to maximum effect in a banking career?

As a Trainee Loans Officer for a major foreign bank in London, you will be involved in promoting and administering the Bank's lending activities. Reporting to the Head of the Corporate Finance Department, you will also be expected to visit potential clients, carry out market research and undertake customer credit analysis.

Ideally a Law or Business Studies graduate, aged early/mid twenties and living within easy commuting distance of the City, you will be able to interpret company balance sheets and P & L Statements. Co-operative, energetic and confident to converse at top management levels, you must, above all, be willing to learn.

An attractive basic salary is negotiable plus normal banking benefits. Interested? Then ring or preferably write to me, Richard J. Sowerby, at Cripps, Sears & Associates Ltd (Personnel Consultants), 88/89 High Holborn, London WC1V 6LH. Tel. 01-404 8701 (9 lines).

Cripps, Sears

Stockbroking Become a Specialist in Money Broking and Discount House Markets

A medium sized firm rated amongst the top ten firms of Stockbrokers for the quality of its specialist research wishes to strengthen an already established team covering the financial sector through the appointment of an Executive to concentrate primarily on Moneybrokers and Discount Houses.

You will be responsible for gathering information by personally visiting the firms, developing close personal contacts with the people concerned, reviewing any published material and preparing regular written reports on the sector. There are excellent prospects for expanding the analytical role with an opportunity of moving into marketing to institutional clients.

You are likely to be aged 25-35 and possess some knowledge of either moneybrokers or discount houses gained either by working in one of the firms or as an accountant or auditor. Good communication and analytical skills together with the ability to work on your own initiative are essential.

The rewards for the right candidate will be extremely attractive. For a confidential discussion telephone or preferably write enclosing a C.V. (quoting ref: 6884) to Barbara Lord at Cripps, Sears & Associates Ltd. (Personnel Consultants), 88/89 High Holborn, London WC1V 6LH. Telephone: 01-404 5701 (24 hours).

Cripps, Sears

Acquisitions Executive

OIL EXPLORATION LONDON
This is an opportunity to join a well known oil exploration and production company. The Acquisitions Department negotiates and administers oil and petroleum concessions in the U.K. and overseas.

The person appointed will be expected to develop rapidly in order to assume significant responsibilities. Applicants, aged over 25, should be able to demonstrate a developing history of success in a similar environment. Specific experience of acquisition, disposals, joint venture agreements, government liaison and contract administration is essential.

REWARDS: Salary is for discussion from £20,000 with car provided for business and private use and there are excellent conditions of employment.

Applicants of either sex apply in confidence.

Ref: 923.

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Our major consultancy development programme has created exciting new opportunities for mature and energetic professionals to join our team. Typical assignments require close involvement with clients top management in dealing with the challenge of:

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We are seeking **PRINCIPAL** and **SENIOR CONSULTANTS** with previous consultancy experience and **CONSULTANTS** joining from industry or commerce. A good first degree plus an accounting qualification or MBA and evidence of progressive achievement are mandatory. First hand experience of developing computer based information systems would be a considerable advantage.

Salaries and conditions, including car and contributory pension, fully reflect the responsibilities of the positions. Write in confidence to Christine Parrott, Spicer and Pegler Associates, St Mary Axe House, 56-60 St Mary Axe, London EC3A 8BJ.

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INTERNATIONALLY SPICER AND OFFENHEIM

EU The Economist Intelligence Unit

FINANCE MANAGER

We are seeking a qualified accountant, or an economist or MBA with a strong financial background, to assume management responsibility for the EU Accounts Department in London.

The Finance Manager will report to the Managing Director with functional responsibility to the Group Chief Accountant. He (or she) will work closely with the Managing Director to ensure the provision and interpretation of timely management accounting information and participate in the formulation of the future strategy of the business as well as in day to day business decision.

Because of this close involvement in the direction of the company, the appointee will need to be an achiever and a natural communicator with the ability to put a financial perspective on business problems succinctly to non-accountants. He (or she) will have had experience in a marketing-oriented service industry and, ideally, in research, consultancy and publishing. Preferred age group is 28-35.

EU employee benefits include profit sharing and an excellent pension scheme. Remuneration will be competitive reflecting the importance of the position in the EU management team.

Please apply to: The Managing Director

THE ECONOMIST INTELLIGENCE UNIT LTD.

27 St. James's Place, LONDON SW1A 1NT

Eurobond Dealer

We have an opening for an additional Dealer in our Eurobond Department.

This opportunity is likely to appeal to those currently employed in the London Gilt Edged and Fixed Income Market.

Competitive compensation package.

Applicants should send a detailed curriculum vitae to Mr. W. J. Meredith, Wood Gundy Limited, 30 Finsbury Square, London EC2A 1SB.

NIPPON KANGYO KAKUMARU [EUROPE] LIMITED

Our company, a wholly-owned subsidiary of the Nippon Kangyo Kakumaru Securities Co. Ltd., of Tokyo, provides a wide and continually expanding range of financial services for institutions investing in the Japanese market.

INSTITUTIONAL SALES

We are seeking an experienced account executive to join our institutional investment department and contribute to the development of new areas of business. Candidates should therefore demonstrate proven ability in the equities field as well as a sound knowledge and understanding of the needs of United Kingdom and Scandinavian institutional clients.

EUROBONDS

We are also looking for a junior Eurobond dealer with one or two years' experience to work with our senior convertibles dealer. Specific experience in convertibles preferred. Salaries for both positions will be negotiable, based on qualifications and relevant experience.

For both posts please write, enclosing full career details, to: Mr. K. Nakada, Company Secretary, NIPPON KANGYO KAKUMARU (EUROPE) LIMITED, 5th Floor, Garden House, 15, Finsbury Circus, London, EC2M 7AT.

PARTNERS' ASSISTANT AGE 23-27

A medium-sized firm of stockbrokers will shortly appoint an assistant to help with the management of private client funds. The likely candidate will be a graduate with one or two years' experience in the investment field. The appointment offers career prospects and presents a first-class opportunity to join a forward-looking firm. Salary is open to negotiation but is unlikely to prove a problem for the right candidate.

Please apply to:

Joel Counts, Career Plan Limited
Chichester House, Chichester Rents
Canary Lane, London WC2A 1EG
Tel: 01-242 5775

David Grove Associates
Bank Executive Recruitment
60 Cheapside London EC2V 6BX
Telephone 01-248 1858

CAPITAL MARKETS RECRUITMENT — AN INVITATION

In response to growing demand from our clients, we have been expanding our recruitment services in the Capital Markets area.

We are currently handling several specific assignments covering the following appointments:

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Interested prospective candidates with appropriate experience wishing to arrange a confidential discussion, either during or after hours, are invited to contact—
David Grove or Bryan Sales on 01-248 1858.

Foreign Exchange Dealer

State Bank of New South Wales has recently established a London branch and is seeking an experienced foreign exchange dealer.

The ideal candidate will be mid to late twenties, highly motivated, with a proven record of successful trading ability. An excellent remuneration package will be offered commensurate with the seniority of the position.

Please write in complete confidence, with full career and personal details to the Chief Personal Officer, State Bank of New South Wales, (Licensed Deposit Taker) 110-112 Fenchurch Street, London EC3M 5DR.

State Bank of New South Wales

State Bank of New South Wales is incorporated in Australia and guaranteed by the Government of New South Wales.

PENNEY EASTON & CO.

MEMBERS OF THE STOCK EXCHANGE

We currently have six offices in the United Kingdom and wish to expand these. We would welcome enquiries from Members of The Stock Exchange who might wish to establish an office, relocate themselves or join an organisation which specialises in meeting the requirements of the private client.

Please reply in strict confidence to:—

The Senior Partner or The Senior Partner
Penney Easton & Co. Penney Easton & Co.
24 George Square 1/2 Finsbury Square
Glasgow G2 1EB London EC2A 1AU

Eurobond Sales Executive

A leading London investment banking firm is looking for a Eurobond Sales Executive with at least three years' experience in the market to join a growing team that offers excellent career opportunities.

Write in complete confidence to box A8326 Financial Times, 10 Cannon Street, London EC4 4BY and, if relevant, state companies to which your correspondence should not be forwarded.

MANAGING DIRECTOR

We can offer an exceptional opportunity to the person with experience as a Managing Director of a company with international scope. We specifically need the person who has developed their career through the Marketing/Sales discipline and who is capable of continuing the growth of a large (£200-million+ turnover), highly successful, London-based international company. Our preference is for the person whose experience has been in consumer-oriented products.

Please send C.V. to Box A.8323, Financial Times, 10 Cannon Street, London EC4P 4BY

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Write Box A8327, Financial Times 10 Cannon Street, EC4P 4BY

A 24-year-old Nigerian graduate with BA (Hons) in Accounting and Finance and an M.B.A. (recently awarded) currently seeking a challenging position in the U.K. or abroad in any of the following areas: Investment Analysis; International Finance; Management Consultancy and Marketing Management. Will be willing for an interview on 01-258 5449 asking for Mr. Latt.

JAPANESE-SPAKING BRITISH Graduate, 24, French & German also, seeks employment with company with Japanese connections. Please telephone 6225 57144.

International Appointments

Assistant Planning & Systems Manager

The Netherlands is the base for a new, small, highly professional team who will handle procurement and market analysis in Europe for all the materials and equipment on which Venezuela's petroleum industry depends.

If you have at least ten years experience in materials, computerized procurement systems, equipment sourcing and in market intelligence activities, joining us in The Netherlands could put a lot of the excitement back in your career.

Your task would be to use our computer-based systems to carry out market studies and analyse commodity trends with just one aim in mind - to enable your colleagues to buy at the right price, the right place and right time.

To get the most out of the job, you'll need a degree or equivalent, experience in negotiating purchasing contracts, in the European petroleum or petro-chem. industries. In addition to English, working knowledge of Dutch, Spanish and/or German will be advantageous.

Salary will be commensurate with experience and qualifications, c. DFL 90,000, --

For applications contact:
Personnel Department, Bariven Europe,
P.O. Box 415, 2260 AK LEIDSCHENDAM,
The Netherlands.



BARIVEN EUROPE

MARINE FINANCE

The international division of a bank experienced in ship finance is seeking a highly qualified additional officer for its ship finance department.

This department specialises in setting up financial transactions on the international markets relating primarily to the acquisition of vessels.

The position is located in Paris. Candidates should be between 30/40 years old. An Anglo-Saxon educational background would be an advantage. The ideal candidate will have the following attributes:—

Several years' exposure in ship finance gained either with a bank, shipowner, shipyard or shipbroker;

The ability to speak and write both French and English to adequate standards;

A good knowledge of Euro-currency lending;

Familiarity with the legal aspects of international banking.

Please apply in writing, sending your c.v. and photo, to:

Box A8325, Financial Times
10 Cannon Street, London EC4P 4BY

All replies will be treated in the strictest confidence.

European Audit Manager International Operations London-c.£22,000

NL Industries Inc., a leading manufacturer and supplier of petroleum services and chemical products with annual sales in excess of \$2 Billion, requires an audit manager to take overall charge of its audit staff who are responsible for auditing International Operations in the U.K., Europe, Africa and the Middle East.

The position, which reports to a Corporate Director in the U.S., is a highly visible one which resulted in the two previous incumbents being promoted.

The successful candidate will probably be a chartered accountant, with well rounded experience and proven track record in international and U.S. accounting practices, audit experience at the supervisory level, good knowledge of multi-national treasury and tax matters, and the ability to liaise effectively with senior operational management. The ideal candidate would be at the manager level in an international accounting firm.

The position is based at our Mayfair headquarters and will involve extensive U.K. and overseas travel.

Please reply, in confidence, giving concise career and personal details, to: E.A. Abercrombie, International Recruitment, NL Petroleum Services, 35/36 Grosvenor Street, London W1X 9FG.

EUROPEAN MANAGER

Small health care consulting company seeks European manager with five to seven years' experience.

Preferably bilingual. Fluent English required. Flexible travel schedule.

Reply Box A8324, Financial Times
10 Cannon Street, London EC4P 4BY

INTERNATIONAL APPOINTMENTS
are continued on following page

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International Appointments

Career Opportunity in International Finance

The Challenge: The International Finance Corporation, the affiliate of the World Bank promoting the private sector in developing countries, is seeking highly qualified individuals willing to accept the challenging opportunities of a career in international development.

The Task: IFC Investment Officers identify and appraise proposed investments, negotiate and present proposals to the Board of Directors plus supervision of IFC investments, all within a multi-national and multi-disciplinary team.

Requirements: Candidates should possess a relevant degree and have at least five years' financial or industrial experience in lending, funding or equity investments with management implications, preferably in developing countries. Involves frequent travel to assigned countries. Command of English essential; fluency in French or Spanish a definite asset.

Benefits: Competitive benefits package including relocation expenses on appointment and provision to maintain cultural ties with home country. Please send résumé in English to: Miss Katherine Louthood, Recruitment Officer, International Finance Corporation, 1818 H Street, N.W., Washington, D.C. 20433.



**INTERNATIONAL
FINANCE
CORPORATION**

SAUDI PAK INDUSTRIAL AND AGRICULTURAL INVESTMENT COMPANY LIMITED

CHIEF PROJECTS DIVISION

The Saudi Pak Industrial and Agricultural Investment Company has been recently set up with its head office in Islamabad under a joint venture agreement between the Kingdom of Saudi Arabia and the Islamic Republic of Pakistan with an authorised capital of Rs. 1 billion. Its main objective is to make investments in the private sector on a purely commercial basis.

The company requires a chief for its projects division whose main task would be to thoroughly appraise and critically evaluate projects for which financial participation is being sought and to make suitable recommendations thereon to the chief executive/board of the company. Some work relating to preparation of feasibility reports would also be involved. This is a top executive position and the company is ideally looking for a foreign-qualified Economist/FCA/MBA or equivalent in the 35-45 age bracket with an excellent academic career, initiative, drive, a proven track record, 10 to 12 years' experience in appraising and monitoring of projects at a senior level, of which at least three years' experience has been attained as the head of the projects division of a financial institution of international repute.

The total emoluments package, whilst being commensurate with qualifications and experience, would be negotiable. Candidates drawing less than Rs. 200,000 p.a. or equivalent need not apply.

Applications from Pakistani nationals with detailed c.v., passport-size photo, present position, gross emoluments being drawn, gross emoluments required, notice period required and names of three referees should be forwarded in confidence by November 16, 1983, to:

CHIEF EXECUTIVE

SAUDI PAK INDUSTRIAL & AGRICULTURAL INVESTMENT CO. LTD.
44-EAST, BLUE AREA (2nd Floor), ISLAMABAD, PAKISTAN
Phone: 21493-94 Grams: SAPICO 1B Telex: 5663-SAPICPK

INTERNATIONAL BANKING

-MIDDLE EAST

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A leading Middle Eastern bank requires a suitably qualified manager in the age bracket 35-45 to direct and control the treasury operations of the bank's head office supported by a staff of approximately 35 supervisory and clerical staff.

Applicants must be fully experienced in all aspects of multi-currency international money market settlements utilising computerised systems.

An attractive renewable contract is offered incorporating a competitive salary and other benefits associated with an assignment of this importance.

Applicants, giving full details of their career to date, should apply in confidence to:

Box A8322, Financial Times, 10 Cannon Street, London EC4P 4BY

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If you are interested in managing the casino in an hotel which will be built on a beautiful Indian Ocean island and operated by an international hotel chain, please write to:

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area manager

International activities of the bank are co-ordinated and executed by the International Division of the bank. Within this Division Area Management is responsible for the development and maintenance of correspondent bank relations, contacts with Central Banks, Governments and Semi-Government agencies as well as other international organisations. While creating and maintaining an effective network of correspondent banks for the efficient handling of international banking services, the Area Manager will be closely involved in all forms of international finance activities in which the bank is or will be engaged.

Vacancies exist in the areas covering Western Europe, Middle East/Africa and in the near future Asia/Australasia.

Rabobank Nederland

In recent years particular emphasis has been placed on the expansion of Rabobank's international banking activities. Rabobank Nederland carries out all international operations on behalf of its nearly 1000 memberbanks and its own clients, through the service of its International Division in Utrecht. In view of the rapid growth of these activities Rabobank Nederland invites applications for the position of

The successful applicant will be responsible for the proper development and further expansion of the bank's international activities in his respective geographical area.

The applicant should have adequate knowledge of international financial markets, international financing techniques and experience in commercial banking and corporate finance. Furthermore the applicant should have an analytical mind, commercial feeling and excellently developed communicative qualities.

He must be fluent in Dutch and have a good command of at least two other languages, one of which must be English, the other preferably German or French. For this important position we invite

applicants between the age of 35 and 45 with an academic background and a minimum experience of 5-7 years in international banking.

The position will offer good opportunities for advancement within Rabobank Nederland, including possible overseas assignment(s). A psychological test may be requested.

For further information you may contact Mr. J.P. Stock, Head of Area Management, tel. 030 - 362459.

Please forward your curriculum vitae to Rabobank Nederland, Personnel Department, P.O. Box 8098, 3503 SE Utrecht / The Netherlands, mentioning reference number FA 3958.

Rabobank

Internal Auditor - Insurance Subsidiaries based Hong Kong

not less than £16k pa tax paid + substantial fringe benefits

The Hongkong Bank Group is one of the world's leading financial organisations. The Group's Internal Audit Department is part of the Head Office in Hong Kong. A specialist internal auditor is required to accompany teams who conduct audits of the Group's insurance subsidiaries throughout the world. You may occasionally be required to conduct audits in other Group activities.

At least 30 years old, you will be an ACA or ACII and will be able to demonstrate a sound knowledge of insurance operational systems and procedures. You will also have experience of accounting systems for underwriting and broking used at Lloyd's and in the London insurance market. Relevant service with a Lloyd's panel auditor, though not essential, will be an added advantage.

You will be based in Hong Kong, and will travel overseas for about four months of the year.

Conditions of service are excellent. In addition to the tax paid salary indicated, the post carries attractive benefits including free fully furnished accommodation, a housing loan in your home country, six weeks' annual leave with free air travel, children's education allowance and holiday passages.

Please ring or write for an application form by Friday October 21st, to:

International Recruitment Controller,

The Hongkong Bank Group

99 Bishopsgate

London EC2P 2LA.

Tel: 01-638 2566, ext. 2923.

HongkongBank

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NEW ISSUES AND SYNDICATIONS MANAGER BAHRAIN

c. \$55,000 tax free + bonus

Our client, an important and expanding international bank, seeks to appoint a Corporate Finance Manager to enable it to become a major participant in the private placement and new issues primary market.

Candidates, preferably aged 27-32 and holding a professional qualification, should be able to demonstrate a proven record in the corporate finance area of a good house.

Responsibilities will be broad-ranging and will include variable rate issues, Eurocurrency private placements and all new issue activities including negotiation, documentation and syndication, together with determination of marketing strategy.

The benefits package will include a tax free salary + bonus, free furnished accommodation, return flights etc.

Please send a detailed curriculum vitae to Roy Webb, Managing Director.

Chief Foreign Exchange Dealer

A well established international financial institution, based in Bahrain, is in the process of enhancing its Treasury capability and seeks a seasoned professional to manage the dealing room.

The Position

Has responsibility for the management, guidance and discipline of foreign exchange and deposit dealing staff. In addition, the appointee will be expected to undertake direct dealing, to provide client counselling and to assist in the development of Treasury strategies.

The Candidate

You should have several years' senior level experience gained with a prime institution and be able to demonstrate strong leadership, interpersonal and communication skills. Your professional and technical capability will be a matter of record and your integrity beyond doubt.

Remuneration

The excellent compensation package includes a base of about US \$75,000 (tax free to UK residents) and an interesting profit-participation scheme. Substantial contributions towards living expenses will be provided, in addition to other benefits.

In the first instance, please telephone Robert Turnbull on the number below (or 01-638 1505 after office hours). All enquiries will be treated in the strictest confidence.

Charterhouse Appointments Ltd,
Europe House, World Trade Centre, London E1 6AA.
Telephone 01-461 3168

Financial Controller

OMAN

Circa £23,000 Tax free

Our Client, a leading International Company acting as consultants to the Omani Government on a major Project, require an experienced Financial Controller who will be based in Muscat, Oman.

The requirement is for a qualified Accountant, preferably aged 35-50, with broad financial and management accounting experience and highly developed business, interpersonal and management skills. A knowledge of the Middle East would be very useful, though applicants with other overseas experience will be considered.

On a two-year renewable contract, the position carries an attractive tax-free salary plus all the usual benefits associated with a position of this seniority.

Applicants should write in confidence enclosing a C.V. and quoting reference 09/47 to the Managing Director.

AGB Recruitment

173 Sloane Street, London SW1X 9QG

Telephone: 01-235 9891

A member of the AGB Group of companies

FINANCE MANAGER

A major Arab Investment Company seeks a qualified individual to run their Finance Department.

The candidate should be a Chartered Accountant/MBA with not less than 10 years of relevant experience gained in financial institutions of similar nature, partly in a similar position. He should be capable of operating with computerised systems. A knowledge of Arabic is an advantage.

We offer an attractive salary and fringe benefits including accommodation/ company car/insurance etc.

Applications in writing with full curriculum vitae with salary history should be made to:

Administrative Manager,
PROBANK, 357, N. 1st Street, N. 1st Floor



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A very special company with an unbroken record of achievements in the technological development of the semi-conductor industry. Our products range from solid state memories, micro-processors to micro-computer systems.

We are currently looking for a talented professional to join our European HQ treasury group in Brussels as

European Tax Manager (m/f)

He/She will be responsible for: ☐ coordinating and controlling all tax and insurance issues for the European operations; ☐ planning and managing tax compliance audits; ☐ defining and directing European policies and procedures.

Ideal profile: ☐ CPA, ACA or equivalent, preferably with MBA degree; ☐ minimum 3 years tax/accounting experience preferably in an audit firm; ☐ mobile; willing to travel; ☐ fluent English with other European languages an asset.

Please apply in English with detailed c.v. to: Mrs. Lorraine Gérard, Personnel Manager, Intel International, rue du Moulin à Papier 51, 1160 Brussels.

Accountancy Appointments

YOUNG ACCOUNTANTS FOR INTERNATIONAL BANKING

c £13,500 + Major Benefits

Morgan Guaranty Trust Company of New York is one of the world's leading international Corporate banks. The UK operation includes a substantial branch, a merchant bank and other financial operations and employs in excess of 1,000 people.

The development of information systems to enhance management and financial control over all of its business is of vital importance and the Bank now wishes to recruit a number of young accountants to specialise in this area. Working either within a user department or within the systems liaison function, the accountants will be involved in information systems development from systems concept through design to implementation and operation. The positions will provide exposure to all aspects of banking and will require a high level of

creativity and initiative.

Excellent opportunities for career progression exist in all areas of the Bank.

Applicants (male or female) should be recently qualified accountants from the profession or industry. Experience in banking, systems development, or management accounting would be an advantage, although is not essential.

The Bank offers an attractive benefits package which includes a mortgage subsidy scheme and an annual profit sharing bonus.

To find out more about these opportunities, please telephone or write to David Hogg, FCA at EMA Management Personnel Ltd., Halton House, 20-23 Holborn, London EC1N 2JD, 01-242 7773 quoting reference 1/2184.

The Morgan Bank

Financial Controller (Director Designate)

Over 28

c£17,500 + car

Immediate responsibility is to be for all aspects of finance and administration in a small, but entrepreneurial, data processing service company with head office in Central London. This is a new appointment. Turnover and profits are rising in UK and overseas.

The new man or woman is expected to give wise and realistic advice to a dynamic Board of Directors. An excellent financial management information system is available to assist with forward financial planning, budgetary control and judging risks.

This is a demanding appointment for an experienced young qualified accountant aged around 30 who seeks success in a company with the potential to expand. Those with all round ability will expect an early Board appointment depending upon company performance. The initial remuneration package is flexible and includes a car.

Please write in confidence, or telephone for an application form on 01-439 6083, to R.N. Orr quoting client reference M1221.

Roland Orr
Management Consultants

35 Piccadilly, London W1V 9PB Telephone 01-734 7282

FINANCIAL CONTROLLER

Hertfordshire
c.£18,000 + car + benefits

A major construction group seeks a qualified accountant/secretary for its extensive international business. Aged 33 years + you should have knowledge of multi-currency accounting and international tax considerations.

Contact:

Iain Thomson MA, FCMA
on 01-222 1181

The Finance Index
Recruitment Consultants
11, Palmer Street,
SW1H 0AB

Financial Controller

Ramsgate

c.£15,000 + car



Sally Line Limited is a progressive company, operating a highly competitive Cross-Channel service from Ramsgate to Dunkirk. Modern and well-appointed drive-on/drive-off ships carry cars, freight, coaches and passengers. Port Sally Management Company Limited has recently been established to carry out a multi-million pound development of port facilities at Ramsgate for Sally Line and for further operators. Turnover is in excess of £10 million. In addition to controlling all accounting functions for these two companies through a Chief Accountant, the Controller will be heavily involved in development of computer and other systems and in monitoring capital expenditure on the port development.

Candidates, ideally aged 28-35, must be qualified accountants with experience of staff management and computerised systems. Assistance with relocation will be offered if appropriate.

Please write in confidence, enclosing career details and quoting reference 5193/L, to N. P. Halsey, Pear Marwick Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

PEAR MARWICK

Financial Controller

Milton Keynes

c.£14,500 + car

Our client is a small, but highly competitive U.K. subsidiary of a U.S. owned company, with responsibility for the sales and service in the U.K. for hi-tech products. The operation's current turnover is approaching £5 million.

A qualified ACA or ACCA is now sought to take full responsibility for the U.K. accounting function. Candidates, aged 27-35, will have gained at least three years commercial p.e.e., preferably in a service industry. The role encompasses inventory, order processing, sales contract negotiations and management reporting. Reporting directly to the U.K. General Manager the Financial Controller is expected to deputise for him as necessary, this includes involvement with the day-to-day management of the business.

The principal qualities required for this fulfilling appointment are acute technical expertise, a high level of commitment and the ability to advise on general management affairs.

Interested candidates should write to Terry Benson, enclosing a comprehensive curriculum vitae at 24 Bennetts Hill, Birmingham B2 5QP.



Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

CHIEF ACCOUNTANT

Age: 35+

c. £35,000 per annum

Our client is a prominent Financial Service Organisation marketing a diverse range of services to both the corporate and individual sectors of the market. The company wishes to appoint a senior qualified accountant to take responsibility for a broad spectrum of accounting and financial functions.

This appointment is at a senior level and involves management responsibility for more than forty staff who account for a revenue approaching £100M per annum.

The selected candidate will have management experience at a senior level and is unlikely to be earning less than £25,000 per annum. Preference will be given to candidates with experience in Insurance, Banking or similar industries.

Please write giving full career details to me, Simon Green, consultant to the Company. Your name will not be released until we have briefed you and you have given your consent.

Business Development Consultants (International) Limited
63 Mansell Street
London E1 8AN.



Young CA, ACA, ACCA

W. Surrey to £15,000

Are you 25-30, working in a demanding commercial/industrial environment or first class professional practice with current experience of financial and statutory accounting? Do you seek a stepping stone to accelerated responsibility, both managerial and technical, in a growth environment?

Our client is a specialised high-tech manufacturing and marketing company within a successful British electronics group. The job, at one remove from the financial director, covers financial, production and development accounting functions with staff and sophisticated EDP support.

For full job description write in confidence to John Courtis at JC&P, 104 Marylebone Lane, London W1M 5FU showing clearly how you meet our client's requirements, quoting 7138/FT. Both men and women may apply.

JC&P

... John Courtis and Partners ...

Zarak Hay
Associates

ACA-ACCA

Required for our client, an International Trading Company based in London W1. Candidates should be aged 28-38 years of age with at least 3 years post qualification experience. Knowledge of overseas banking procedures, documentary credits, together with finance and international trading is essential.

Excellent remuneration and prospects for the right candidate.

Please reply to David Sidler

6 Broad Street Place, Blomfield Street, London EC2 7SH
01-638 8205/828 0494

INTERNATIONAL BANKING AND FINANCIAL
RECRUITMENT

ACCOUNTANT

(preferably qualified)

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THE ARTS

Masterpieces/Theatre Upstairs

Michael Coveney

I read in another newspaper on Tuesday a brief paragraph about the trial in Kiet of a 17-year-old boy. He is alleged to have raped a woman and then to have attempted to cut off her foot in order to eat it. He had seen a video film about cannibalism.

In the second scene of Sarah Daniels's new play in the Royal Court's upstairs studio, Rowena faces a murder charge. She has pushed a bothersome man under a tube train after seeing an offensive snuff movie. The play opens with a prologue delivered by a get-rich-quick pornographer. Cut to a dinner party, where Rowena's father presides over a dirty jokes session. Rowena, a social worker, and Yvonne, a teacher, field the male banter in different ways. Rowena giggles pleasantly. Yvonne becomes cross.

We later see the teacher confronting her classmate, a confused mother whose boy has committed rape. The social worker visits a supposed prostitute, scattering kind concern for her child. Working home, Rowena shivers with fear on the mean streets of London.

This cinematic treatment of Rowena's feminist awakening makes for a very powerful evening of theatre. The technique, in fact, staves off any sinking feeling that this is yet another exercise in the ongoing ritual of anti-heterosexual propaganda. Patti Love plays Yvonne—tight-lipped, snarling, impatient—and Hilary,

the working class single parent with an ill-fated accent strained through memories of Marion Bailey in *Goose Pimples*. In a marvellous monologue, Hilary recounts the adventures of sex, adolescence and contraception. As a man, of course, there is nothing to feel throughout the play except either shame or superiority. None of us, surely, is as loathsome as Rowena's cackling father. Rowena's condescendingly placatory, pornography-reading husband (Bernard Strohmer) or Yvonne's husband (Eamon Roland), who fearfully offers Hilary a lift home as a corollary to giving her a job?

Kathryn Pogson as Rowena, and Patti Love as Yvonne and Hilary, give superb performances. In two years, Miss Daniels has established herself as a distinctive voice with a real theatrical flair. Jules Wright's neat production—with excellent support work by William Holland and Shirley Dixon—serves her well. Now all she has to do is write a good man's role.

I would accept that misogynist jokes are demeaning, perhaps even worse. But if the answer is for women to pull out of heterosexual relationships and retreat, like the courtiers in *Love's Labour's Lost*, to a pastoral utopia (or, in this case, a Greek island), it would be instructive to know what happens next. Sexist absolutism is not always healthy or even attractive—it can fuel misogynist tendencies as quickly as quell them.



Patti Love (left) and Kathryn Pogson

Zsuzsanna Sirokay/Purcell Room

Dominic Gill

It is rumoured to be part of Tony "South Bank" Bank's new populist scheme for the South Bank concert halls to let the pianos there run to seed, and eventually replace them with guitars. The scheme has so far had its most notable success in the Purcell Room, where the piano is presently in shocking condition—coarse-tuned, unevenly actioned and voiced and worsening by the week. Contrary to all self-defensive logic, Steinway themselves appear to have fallen in with the plan; in the first half at least of Zsuzsanna Sirokay's recital on Tuesday this piano was also (Steinway's job, not the hall's) badly out of tune.

Miss Sirokay is Hungarian by

birth and musical training, but lives in Switzerland. She opened her programme with a keen, clear-grained performance (given the limitations of her instrument) of Haydn's great C major sonata No 20, whose outer movements in particular were splendidly forthright, with powerful orchestral inclinations. Strong arms and fingers (only the wrists, and therefore octaves and repeated chords, are less resilient) lent Kodaly's Seven Piano Pieces op 11 an impressive resonance—early Kodaly, in which a kind of around Debusian rhetoric cut with mad echoes of Scriabin, is spiced with Magyar melancholy. Beautifully played, and with so

much conviction that I should like to have been more convinced.

A group of György Kurtág's tiny *Játékok* ("Games and Games")—preserved to date by Miss Sirokay's compatriot Zoltán Kocsis—served as a curtain-overture to another C minor sonata, Schubert's D958. She probably needs to try it more often in public, for the notes still scare her, but the performance held together by the sheer energy of its intelligence and sense of style, even when technique (in the broad sense) failed her. It was full of surprises at times too wild, often too fast, but undeniably grand.

Howard Shelley/Wigmore Hall

David Murray

On Monday Mr Shelley played the penultimate programme of his complete Rakhmaninov piano cycle. Not one of the meatier evenings: though one main work was the rich second set of *Etudes Tableaux*, the other was the discouraged, truncated version of the B-flat minor Sonata that the composer produced in 1931 (Shelley played the 1913 original last week).

The rest was early work of varying degrees of charm, each little piece gracefully treated by the pianist, but without the panache that would make almost any of them a good encore-number. He played everything from the printed scores; I am sure that that often made the difference between a merely attractive reading and what might have been a dazzling performance.

In the bigger pieces Shelley turned on more power—sometimes to exciting effect, always intelligent, but rarely achieving the dramatic breadth that the music promises. The impassioned opening of the Sonata was bawdy and stuttered. Little, not imposing enough to make a firm springboard for what followed; likewise the Finale sounded

hurtle and snatched at until its plume turned. Many excellent passages, not much sustained sweep (Rakhmaninov's brutal cuts make the task harder)—and sweep is essential to the Sonata through its diffuse stretches. Shelley under-pedalled, weakening critically the groundswell of bass.

Though the *Etudes Tableaux* were made to seem much more efficient fingers but little pictorial evocation, there were solid successes among them. The rhetoric of the B-flat minor and D major ones was confidently done, and the two slowest pieces were beautifully explored.

Elsewhere Shelley regularly made too little of significant changes of texture, pointed modulations—constricted by good taste, perhaps, as if he were shy of insisting, the result was to leave dramatic structure under-defined, the sense of new events anaemic, despite some hard-pressed climaxes. Yet the actual pianism was admirable, satisfying in itself and—granted the slight endemic dryness—quite faithful to Rakhmaninov's idiom.

Truncated season for City Opera

The New York City Opera was to have spent much of an enlarged summer season engaged upon a Puccini Festival. Then a dispute between orchestra and management broke out, delaying all company activity until September 21—by which time most of the Puccini celebrations were lost (including a new production of *La rondine*).

One notable piece of festival planning salvaged in the truncated schedule was, however, a revival of Turandot containing the eddies of interest of the U.S. premiere of the Alfano ending as its composer intended it. Last November London opera-goers were reminded, by the Stieglitz-Bayless team, that Alfano, the composer instructed after Puccini's death to complete the opera from sketches, was then forced by Toscanini to truncate and revise his work considerably for the first run of the Scala performances. (At the time of that Barbican performance last year it was being claimed that the concert afforded the first-ever hearing to the full Alfano version; subsequently, however, it has come to light that it had been performed, and some of it even recorded, in German-speaking countries for at least a short period at the start of the opera's triumphant progress.

In the January 1983 issue of *Opera*, Charles Carrer, the leading Puccini scholar, insists that, now the complete Alfano finale has come to light, it must never be allowed to disappear again. I wonder. The lengthier version of Turandot's "Dal primo pianto" contains some attractive lyrical and harmonic sequences, more expansively prepared; and the very final moments of the opera, as Turandot and Calaf sing above the stave and the chorus, achieve a spectacular radiance of a kind Puccini must always have been aiming at.

But the demands of the extra music add so considerably to the burden of an already sorely-



Judith Teleg-Ehrlich as Turandot

taxed heroine—for, of course, Turandot is, even in its "Toscanini edition," one of the killing roles of all time—that unless she is taken by a soprano with new resources of stamina and lustre to supply at this late stage in the evening, better to leave well alone.

The City Opera casting was of a kind to exemplify doubt rather than certainty. Judith Teleg-Ehrlich, a former company singer now active in Frankfurt, owns a strong and useful instrument, even on this occasion, with a cold announced, she was able to ride the notes to the end. But there was little of Eva Turner's brilliance, of the plasticity and distinctness of diction and phrasing that Anne Roselle lent to a full Alfano version of "Dal primo pianto" on a wonderful German 78; there was little indeed of anything particular or personal to characterise the appearance

beyond vocal reliability. Jon Fredrick West's Calaf was noisy. The whole performance was coarse, if not lacking in vitality, lashed by Christopher Keene's unsparring baton, paraded in Beni Montresor's wearisome gauze sets (which reduce the stage area to one-dimensional flatness). The fascination of Turandot—which lies in the contrast between the repellent brutality of its plot and the luxuriant delicacy of its working—was reduced to a simplistic demonstration of energy.

The first two new productions of this shortened season were of Handel's *Alcina* (on which Andrew Porter will be reporting in a later notice) and Massenet's *Cendrillon*. The latter has given City Opera a sizeable and quite palpable bit; if Turandot provoked disquiet at the company's apparent disregard of stylistic niceties, this

light end dashing account of one of Massenet's most remarkable creations—a blend of Rameau, Mendelssohn, sugar, and gossamer, all in perfectly judged proportion—came to hand to at least every one.

Brian Macdonald's production, from Ottawa, had done a tour of world theatres (including Paris and San Francisco) before reaching Lincoln Center; into this large house it fitted with ease and charm. The expert conductor was Mario Bernardi, the delicate and stylish principals were Faith Esham (Cinderella) and Debra Wallis (Prince Charming). Maureen Forrester's Mme de la Hattière began very wittily but coarsened later; in the plum role of Pandolfe, Cinderella's wealthy father, the young baritone William Parker (a Souzay pupil) showed himself the single cast member to make idiomatic and eloquent use of the French words.

Cendrillon provided the raw material for a much-publicized City Opera innovation—an English translation flashed above the stage, on the proscenium arch, to chime with the singing. The best and simplest method of communicating with an audience remains, of course, that of singing in its native language; but once one became used to them, the titles caused a little distraction to those who had no need of them and (from comments overheard at interval) lent much help to those who had some.

Subtleties were missing in the other French opera of the opening weeks—Bizet's *Pêcheur de perles*. But here the simplicities of the story and the unstated delights of the music did sufficient work of communication, especially as the performance itself was such an enjoyable one, distinguished above all by the vocally pointed, free, fluent tenor of Jerry Hadley (Glyndebourne's Idamante) as Nadir.

MAX LOFFERT

Record Review/Stamley Sadie

Dances to the music of time

Rameau: Les Boréades. Jennifer Smith, Anne-Marie Rodde, Philip Langridge, John Alor, Jean-Philippe Laffont, vocal choir, English Baroque Soloists/John Eliot Gardiner. Erato STU 715343.

Rameau: Dardanus. Suite d'orchestre. English Baroque Soloists/John Eliot Gardiner. Erato NUM 75049.

Farrell: Halli Bright Cecilia. Soloists, Monteverdi Choir, English Baroque Soloists/John Eliot Gardiner. Erato NUM 75049.

Farrell: Songs and Airs. Emma Kirkby, Anthony Rooley, Christopher Hogwood. L'Oiseau-Lyre DSD 713.

Some composers—just like other people—grow old and wise; some just grow old. (And some, like Purcell, do not grow old at all.) Rameau was no exception. He was almost 70 when he wrote the *Les Boréades*, and the opera was not staged until John Eliot Gardiner gave it at Aix en Provence last year.

Certainly it is the dances that remain in the memory; but listening to these records, Rameau, far from being constricted by the limitations of the small-scale forms, revelled in them for the opportunities they afforded for the eccentric and the picturesque. The most obvious example is the gavotte in Act 4 that represents a ticking clock, with the bassoons gently clucking, but time and again some quirk of line or rhythm, some ingenuity of scoring, surprises and delights the ear, and the mind too, for Rameau was an intellectual composer and never content with purely sensual pleasure. Yet there is a good deal of that too in the numerous graceful airs and expressive orchestral pieces, of which the hauntingly beautiful entry music for the *Les Boréades* is outstanding. And of course there is a typical Rameau "orange, tonnerre et tonnerement de terre," brought on by the enraged Boréades, god of the North Wind.

In the vocal music the chief emotion expressed is amorous tenderness: voluptuously sigh-

ing flutes, drooping violins, softly leaning appoggiaturas reinforce the emotions of pathos that the central characters are constantly called on to express. Pathos, not real tragedy; for although this is a *tragédie lyrique* its plot—about Queen Alphisa of Bactria, who loves Abas, but is obliged to marry a "Boréade," a descendant of Boréas—is too artificial to allow true depth of feeling.

Jennifer Smith and Philip Langridge sang the leading roles when Mr Gardiner revived the opera at the Queen Elizabeth Hall in 1975. Miss Smith in particular brings to it a pleasing directness and truth of emotion, and this with her command of the fine detail of Rameau's lines leads to what is often a touching performance.

A hint more of rhetoric would have made the big temple scene in Act 2 rather more telling. Mr Langridge's performance is sound rather than striking, but fluent in the strenuously high music. John Alor, Caliste, also copes well with one of these high tenor (or *haute-contre*) roles. Some of the basses seem a little lightweight but Jean-Philippe Laffont thunders suitably as Boréas. As always, Mr Gardiner brings off fully the originality and colour of Rameau's orchestration, and his readiness to shape the music and flex the pulse makes the most of its theatrical qualities. The period instruments do much for clarity of sound and precision of phrasing.

The *Dardanus* record offers dances alone—several brilliant

tambourins, gavottes, minnets and the like but also some striking programmatic ones like an "Entrée des Songes" and "Sonnet" and a "Bruit de guerre," again strong, colourful, effective performances from Mr Gardiner. It is fascinating to note that even without any vocal music one can sense the composer's profound involvement in the work, as compared to *Les Boréades*, which it predates by a quarter-century.

Heard after Rameau, Purcell is wonderfully refreshing; suddenly, in retrospect, all those French *trépiers* seem disagreeably artificial. Halli Bright Cecilia, of 1692, is the source of several favourite songs, including "This Nature's Voice" and "Wondrous Machine," sung here, respectively, with high refinement by Paul Elliott and high vivacity by David Thomas. It is altogether a finely spirited performance, with excellent counter-tenors, a superb choir, and crystalline orchestral playing. Mr Gardiner obviously relishes the work, and he communicates that in this disc, recorded in the Barbican Hall.

Lastly, a word of commendation for Emma Kirkby's gentleness and grace. As disc of Purcell songs, some amorous, some sacred, some pathetic: all sung with cool control, refinement of line, and a sense of artlessness—deceptive, of course, but one relishes the deception. A hint more of drama, once or twice, would not have come amiss. Mr Rooley and Mr Hogwood accompany with at least due discretion.



Spoof musical opens in London

The Little Shop of Horrors, a musical about a man-eating plant in a flower shop, opened last night at the Comedy Theatre. Our picture shows Barry James as the hapless shop assistant with the plant, known as Audrey II. The show originally opened in the off-Broadway Orpheum Theatre.

Arts Guide

Exhibitions

LONDON

The National Gallery, *Manet at Work*: this year falls the centenary of Manet's death, which now, in the knowledge of the great old age achieved by his Impressionist contemporaries, seems so sadly premature. The great retrospective in Paris this summer clarified the nature and significance of his achievement. Here the National Gallery does not give us anything so comprehensive, but takes eight major works across the range of his career, and by simple scholarly exposition, shows us how he set about his business.

The Tate Gallery: *New Art*—an extensive and extraordinary survey, quite positively open-ended and non-definitive, across current international activity in painting and sculpture. It is in the main a line exhibition with significant augmentation from the Tate's own collections, which, if it seems to do anything, places what has come to be thought of as the New Spirit in painting, that is to say the expansive and often violent figurative expressionism of such artists as Clementine, Chila, Sella, Kiefer, Immediat, Panik, Fetting, Schaefer, into the broader context of the Art of two decades past. Ends Oct 23.

The Barbican: *Matthew Smith*—an illuminating retrospective, long overdue, of the life's work of one of the most truly French of British painters of this century. And yet he remained a most English expressionist, the sharp, bright Fauve colour of

his early years modifying in range and tone to darker, quieter effect. Ends Oct 23.

The Royal Academy: *Art of the Avant Garde in Russia 1910-30*: a selection amounting to some 300 works from the astonishing collection formed since the War by George Costakis, sometime official in the Canadian Embassy in Moscow. The Russian artists in the years before and after the Revolution were as stimulated by the ideas and events of that time as their fellow-intellectuals and consequently denounced as decadent when Stalin decided they were too dangerously free and should be suppressed. One wonders how many more works are still under lock and key. Ends Nov 13.

PARIS

Murillo in the Museums of France. In one of its excellent didactic exhibitions the Louvre has assembled, to mark the 300th anniversary of the artist's death, his paintings and drawings—among them the Young Beggars—from French public collections. Plans, photographs and engravings help us to situate the Sevillian artist in the context of his times. Closed Tue, ends October 24.

Louvre, Pavillon de Flore (290322): *Musée Marmottan*, 3 rue Louis-Bouilly: an important collection of paintings and drawings by Claude Monet and his friends, including the famous oil "Impression—Sunrise," which gave the name to the whole movement. Closed Mon.

Musée de Cluny, 6 Place Saint-Paul: this museum, built originally by the Abbots of Cluny, now houses

medieval works of art, including goldsmiths' work, tapestries, ivories, fabrics and Limoges enamels. Also a set of the Lady and the Unicorn mille-fleurs tapestries—an allegory of the five senses. Closed Tuesday, and every Wednesday.

Galerie Art from the M. and D. Goulandris Collection—more than 200 remarkable items dating from the third century B.C. are being shown at the Grand Palais before returning—definitely—to Athens. Grand Palais (Oct 9 to Jan 9 1984). Closed Tue. Wed late closing night 10 pm (261 5410).

NEW YORK

Metropolitan Museum of Art: 75 works from the 20th century collection of Baron Thyssen-Bornemisza will include 10 of his latest acquisitions. Featured in the show will be works by Kandinsky, Picasso, Gris, Dalí, Bacon, Freud and Rothko. The recent acquisitions are works by Giorgio O'Keeffe, Balthus, Mondrian, Picasso and Natalia Goncharova. Ends Nov 27.

Pierpont Morgan Library: Drawings of fourteenth to eighteenth-century Italian masters include a large number of sketches for paintings by Canaletto, Piranesi, Tiepolo and Tintoretto. The drawings show off the draughtsmanship of the painters and the development of their compositions from these preliminary but evocative works. Ends Nov 13.

WEST GERMANY

Hildesheim, Römer- und Pelizaeus-Museum, an Steinle: The only Ger-

man venue of Art Treasures from Ancient Nigeria with 100 exhibits bearing witness to the oldest African cultures from 500 B.C. to 1000 A.D. Ends Oct 23.

Berlin, Akademie der Künste, 10 Hansa-Platz: *Suprematism*, Russian style, is documented here by roughly 500 original designs, manifestos, photos and paintings from between 1900 and 1917 by the painter Kasimir Malevich. The poet Alexander Krutshynshin. Ends October 8. Also at the Akademie der Künste: a show of the work of Julio Gonzalez (1876-1942), the Spanish sculptor, with 250 exhibits, among them pictures ever shown before. Ends October 22.

Hessberg, Kunstverein, Glockengießerwall: 120 drawings, water colours and gouaches from between 1881 and 1955 by Fernand Léger, the French master of Cubism. Ends October 16.

Hannover, Kunstmuseum, Kurt-Schwitters-Platz: more than 100 paintings and coloured sheets from a northern German private collection by Horst Antes. Ends October 17.

Bottrop, Josef Albers Museum, 20 Im Stadthagen: oil paintings, drawings and graphics by artists from the Brücke School of painting—among them Ernst Ludwig Kirchner, Max Pechstein and Erich Heckel. Ends October 18.

Calnegie, Kunststiftung, 1 Josef-Haubrich-Hof: the exhibition focuses on the 27 sculptures by Willem de Kooning, the American painter and sculptor, since 1969. Ends October 30.

Frankfurt, Städtische Galerie im Städelsches Kunstinstitut: the exhibi-

tion has the sculpture "The King of the Mountain" as well as 57 drawings by Josef Bovey, the German object artist. Ends October 30.

ITALY

Venice: Palazzo Ducale, 7000 years of China exhibition. Ends Dec 31. Museo Correr: Titian's engravings on show. Palazzo delle Prigioni: exhibition of works by Massimo Campigli.

Florence: Palazzo Pitti: 100 paintings and collages from all over the world by Gino Severini on the centenary of his birth. Orzinovini (a small town near Brescia) till Oct 16: exhibition of 170 paintings by Antonio Ligabue, 46 of which have never been exhibited previously.

WASHINGTON

National Gallery: *Art of Aztec Mexico* combines works conserved during the Spanish conquest of 1521 with the unearthing in 1978 of the Great Temple of Tenochtitlan, capital of the Aztec empire, in central Mexico City. The most comprehensive Aztec art exhibit ever mounted in America reflects the religion that suffused the Aztec culture, with gods performing sacrifices that had to be repeated by man in order to keep the sun moving across the sky and the cosmos working. Ends Jan 8, 1984.

BRUSSELS

Utrille Centenary Exhibition: Musée St George, Liège. Ends Oct 16. James Ensor: Koninklijk Museum, Antwerp. Ends Oct 30. Bekkah, Fotters, David Leach, David Lloyd-Jones and John Malby: Galerie le Main. Ends Oct 22.

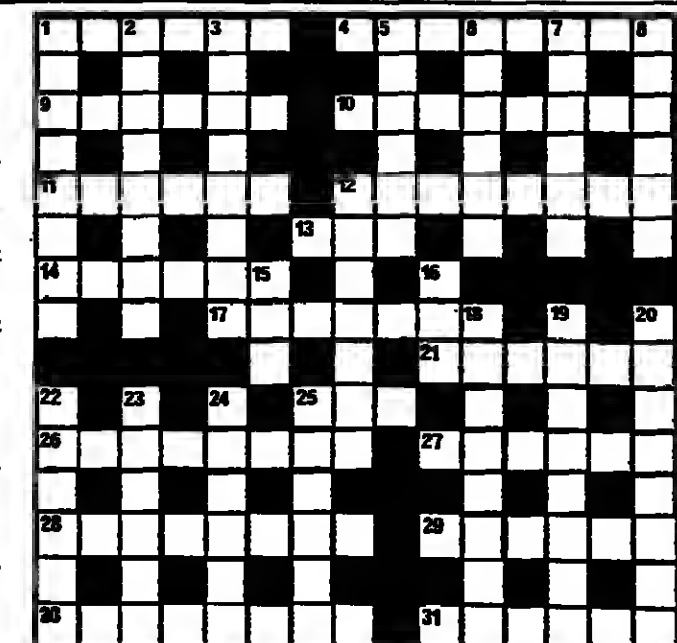
F.T. CROSSWORD PUZZLE No. 5,241

ACROSS

- Earlier for entering spelling contest (6)
- Monkey to ruin doctor by arrangement (6)
- Place of gambling, which is a bad thing in company (6)
- Obvious container to upset (8)
- Lie on 'top of bone' (6)
- New or old, I have a spirit that's spoken about (6)
- Go out from the pebbled shore (8)
- Instant supporter? (6)
- Kept cautious? (7)
- In number, one — or the other (6)
- Great love is a trouble to share (9)
- In plantation, returning, all fall down (6)
- See 25.
- I am Logan, developing a tree (6)
- Coward spirit, car firm's one article (6)
- 30, 31 Was my plate empty when prohibition started? (6, 6)

DOWN

- Oppose penitential season in abbey . . . (6)
- ... which when inverted makes a quick profit (4, 4)
- Dismissal of child: Nolan turns up within carpet (3, 5)
- Braved storm — this shows how (6)
- Motorway madness is an illusion (6)
- See differently from pole to pole during leave (6)



6 Some betting leads to excitement (6)

12 Doubter inclined to be proud? (7)

15 Get money from river for cake (6)

18 Diana looking unheathy? Won't have it! (6)

19 Identify the new rich with a gun (6)

26 Very generous of Charles? (6)

22 A copper, chape, needs intelligence (6)

23 Iris takes on a big bottle (6)

24 Radio operator back on strike on an elephant (6)

Solution to Puzzle No. 5,240

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3. CARPET
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FINANCIAL TIMES

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Thursday October 13 1983

The Tories go quiet

POLITICAL party conferences at their best are a two-way process: the leadership tells the floor about the latest developments in policy and what might be expected in the year ahead. The floor tells the platform about its own particular concern and the view from the constituencies.

Possibly the Conservative conference in Blackpool this week has other matters on its mind. It is also true that Mr Nigel Lawson, the Chancellor of the Exchequer, is due to deliver a major speech on the economy at the Mansion House next Thursday and may not have wanted to give much away in advance.

Those factors may explain, but certainly do not excuse, the extraordinary absence of dialogue. The conference yesterday held debates on defence and on economic policy, two of the most central items on the week's agenda. At the end of the day, however, few people can have been any wiser about policy or about what the conference thinks, or indeed if the conference thinks.

Patronising

The speech by Mr Peter Morrison, Minister of State at the Department of Employment, delivered at funeral pace and almost utterly devoid of content, is perhaps best passed over. Mr Lawson, for his part, stressed the need to go on controlling inflation and public expenditure and essentially to reduce taxation. He paid a generous tribute in passing to his predecessor, Sir Geoffrey Howe, "one of the great chancellors of modern times," but it was hard not to believe that the man looking forward to meeting back to London where he would be able to talk to people more on his own intellectual level.

Yet if the Chancellor's speech was patronising in its simplicity and banality, does the conference deserve any better? Certainly there were few examples of passion, concern or expertise from the floor. A councillor from South Shields spoke up about the need for continued government industrial aid to the North-East and actually mentioned a real company, Caterpillar, which has been closed in Birtley. A Young Conservative from Birkenhead spoke strongly about unemployment and about what was about it. If the conference

as a whole shows few worries about the economy and is satisfied with the platform, why should the platform bother to enlighten it?

Answer

There is one compelling answer to that question. The success of Mrs Thatcher's first government lay in identifying problems that had been evaded in the past. Mr Lawson listed them yesterday as the need to curb inflation, make industry more efficient, reduce the power of the trade unions and do something about the nationalised industries. The start has been made on all fronts, though it is widely recognised in the Tory party that the government elected in 1979 lost its first year, and that public expenditure has gone up as a percentage of Gross Domestic Product (GDP) despite all the Government's efforts to the contrary.

If the new government does not want to lose the first year again, it will have to be considerably more specific about what it wants to do. It is no use talking about "hard choices"—the rhetoric of the Blackpool conference—without saying more precisely what those choices are. It is worse than useless to talk about cuts, and then to add the invariable phrase, "of course, the health service is safe."

A more positive view of the economy was presented at a fringe meeting by Mr John Biffen, the leader of the House of Commons. This was that the outlook may soon be much less bad than was recently feared and government revenues more buoyant than the Treasury's most pessimistic projection. Therefore, Mr Biffen seemed to suggest, some of the choices may not be so stark, whether on defence or on the social services.

Perhaps Mr Biffen is right: the latest work from the Institute of Fiscal Studies is on his side. But the representatives of the Blackpool conference have every reason to be concerned. If they were to go home this morning, they would have learnt very little. What is worse, the platform would have learnt very little from them. For, under the surface, it does not look as if the party is entirely happy. There has been a lot of talk about too much defence from the floor.

Deregulating the U.S. banks

U.S. BANKS might have trouble justifying to their shareholders the expense of holding their annual association meeting in Hawaii when their books are burdened with questionable loans. But this week's gathering yielded them the profitable news that Congress will shortly have another crack at the thorny question of banking deregulation in the U.S.

Senator Jaka Garn, chairman of the Senate Banking Committee, announced plans to table a wide-ranging Bill later this month to expand banks' powers and enable them to compete more freely in the field of financial services.

Controversial
 If his effort gets as far as the statute book, it would mark the first substantial roll-back to bank regulation in half a century. But while the banks could scarcely wait a more influential sponsor than Mr Garn, the prospects are not good. The Reagan Administration made proposals of its own in mid-summer which appear to have run foul of the growing anti-bank sentiment on Capitol Hill.

Congressmen feel they are already doing the banks a favour by considering the highly controversial Bill to raise the U.S. contribution to the IMF by \$6.4bn, and they may be in no mood to indulge them further for a while. Unless Mr Garn's Bill progresses rapidly this winter, it will probably have to be dropped because of next year's presidential election, in which case banking reform will have to wait at least one more year.

This is a somewhat disturbing prospect — and not just for bankers. Most current U.S. bank legislation dates back to the Depression years when it reflected the belief that banks were largely to blame for the catastrophe through corrupt and irresponsible lending and needed to be rigorously controlled. But today, laws which confine banks to their home states and allow them only to conduct banking or closely related business are not only anachronistic but are easily bypassed by ingenious bankers, especially those equipped with today's electronic gadgetry. This makes a mockery of the law and encourages a debilitating form

of regulatory competition between individual states who try to attract banking business by passing more lenient laws of their own.

The task of forging a consensus between the disparate lobbyists who have an interest in keeping or changing the status quo should not be underestimated. But in the current circumstances it is not surprising that Mr Paul Volcker, when chairman, should be seeking a moratorium on all but the most innocuous new banking or quasi-banking ventures until the regulatory picture is cleared up.

The U.S. clearly needs a new legal framework that recognises the advances of technology (banks can get round the ban on interstate branch banking simply by installing automatic teller machines) as well as evolutionary changes that are reshaping the financial services industry willy-nilly. The test of a good Bill is that it should allow U.S. banks to engage in business that is practical given their basic role as providers of financial services, but also proper in light of legitimate concerns for their soundness. It should also correct anomalies that make it possible, for example, for insurance companies to own banks but not the other way round.

Safeguards

The Administration's proposal that banks be permitted to engage in property development—albeit on a limited scale—does not meet this criterion. But there is little reason, other than the objections of those who would face new competition, why banks should not be allowed to enter the securities and insurance businesses, at least on a limited scale as a start. If Merrill Lynch can provide a service that is a bank in everything but name without jeopardising the banking system, it is hard to accept the argument (put out by Merrill Lynch's trade association) that it is wrong for banks to be dealing in securities or running money market mutual funds with cheque-writing privileges. There would have to be safeguards, of course, but these could be provided by requiring banks to expand into new businesses through separate subsidiaries, separate from their banking operations.

THE ECONOMIC crisis which has just come to a head in Israel has been brewing for more than a year. It is largely the result of the Government's inability to deal effectively with either of the economy's two main problems—the balance of payments deficit and a notoriously high rate of inflation.

The fact that the crisis appeared to peak just as the country was in the process of changing leaders is largely coincidental. Even if Mr Menachem Begin had not decided to retire from the Presidency, the crisis would have arrived before long. But the prolonged hiatus while Mr Yitzhak Shamir was being chosen as his successor gave the public the impression that no one was in charge of the ship of state, and more especially the economy. This precipitated a run on bank shares last week as Israelis tried to convert their savings into dollars.

The incident illustrated the need for urgent action to restore public confidence in the economy—and this week's Cabinet decision to devalue the shekel by 25 per cent and increase the price of subsidised basic commodities is meant to be the first step on the road to recovery.

Other measures are still in the pipeline, including a budget cut of (U.S.) \$1bn (approved nearly two months ago but not yet implemented because of the political crisis) and an attempt to break out of the inflationary spiral.

The latter could prove a major political test, for a policy of wage indexation has long protected the Israeli workforce from the ravages of inflation and any unilateral attempt to de-link earnings could provoke strong resistance.

The performance of the Israeli economy over the past few years has been dismal. GNP, which rose 5 per cent in 1981, was stagnant last year,

while private consumption rose by 10 per cent in 1981 and 7 per cent in 1982. Exports have been declining for the past two years and imports have continued to rise. The resulting trade deficits are being paid for by foreign loans on which the servicing and repayment costs will soon eat up Israel's annual foreign aid inflow.

The balance of payments deficit is steadily worsening. In 1981 the "civilian" deficit on current account amounted to \$2.2bn; the following year it soared to \$3.2bn and it is expected to reach \$4.3bn by the end of 1983. If the deficit caused by military spending is included, then the figures for the three years are: 1981 \$4.4bn, 1982 \$4.7bn and this year \$5.5bn.

The policy of the Treasury over the past 12 months was

to set this problem aside while tackling inflation, which had been running at an annual rate of more than 100 per cent since 1980 and could reach 170 per cent this year. The Government tried to starve inflation by keeping increases in the price of basic commodities down to a level of 5 per cent a month, through heavy subsidisation.

At the same time, the shekel was also receiving support, being allowed to depreciate by no more than 5 per cent a month against the dollar. Previously it had floated downwards to compensate fully for the inflation rate.

This policy failed because it was isolated. There was no parallel curb on domestic credit expansion nor any attempt to break the other major contributor to inflation, the fact that wages are automatically

increased in line with the rise in the cost of living. Every three months, 80 per cent of an Israeli's salary is automatically increased in line with the previous quarter's inflation. This, plus wage increases negotiated annually, means that salaries have continued to keep pace with the rate of inflation.

Savings, pensions, welfare payments and loans are also indexed, so that it has proved impossible to break out of the inflationary circle.

The ill-fated attempt to "starve" inflation is estimated to have meant an additional \$500m in Government expenditure over the past 12 months.

The indirect cost has been even higher, notably the decline in exports, which had previously been one of Israel's success stories. Mr Yoram Aridor, the

Finance Minister, blames the drop in exports on recession in the Western economies. The Manufacturers Association, the equivalent of the CBI, says that the artificial support of the shekel simply made exporting unprofitable.

Simultaneously, the exchange rate policy was making imports more attractive. Israelis have long faced high taxes on imported consumer durables but in 1981 Mr Aridor reduced taxes on consumer goods—and his cheap dollar policy the following year meant that these prices stayed down.

The resulting sustained spending spree astounded visitors: Israeli living standards seemed to be for ever rising yet the country was endemically debt dependent.

All this has led to increased foreign debt. Overall debt—

foreign debt less Israeli banking holdings abroad—was \$16.5bn in 1982. In 1981 it rose to \$18.2bn and last year soared again, to \$20.5bn. In the first half of this year it grew by another \$1bn.

The increase has led to questions overseas about Israel's creditworthiness. Even in the U.S., the country's main financial backer, the General Accounting Office expressed fears earlier this year about Israel's ability to repay its debts without increased American aid.

Nonetheless, Israel is well aware of the dangers of burgeoning debt: while in past years it has pressed Washington for ever larger sums in aid, this year it is asking for less—but it wants it all as a grant.

It is not clear whether Washington will agree, but such a step would allow Israel to debt the growth in its debts.

Washington has been unhappy with Israel's economic policies. During a summer visit to the U.S. capital, Mr Yitzhak Shamir and Paul Madsen, Aroon, the Defence Minister, were told in the bluntest terms by Mr George Shultz, the Secretary of State, that Israel must adopt a more realistic economic policy.

This lecture clearly had an impact. Mr Shamir's very first action after being sworn in as PM was to call his cabinet into an all-night session.

This week's devaluation and subsidy cuts have been welcomed as a step in the right direction by most commentators here. But the Government now faces a delicate task on the wages front. Histadrut, the federation of trades unions, has threatened that it will resist any unilateral attempt by the Government to tamper with pay indexation.

That said, however, Histadrut and the country's industrialists have hinted that they would be willing to co-operate in a package of measures designed to right the economy. The hall is now in Mr Shamir's court.

How the banks provide a cushion against hard times

UNLIKE other heavily indebted countries, Israel has never relied on its banking system as a major source of foreign exchange to offset its balance of payments deficit.

The Latin American debt crisis left Brazilian and Mexican banks high and dry in the international money market. They had committed what in banking terms is the cardinal sin of borrowing short-term interbank money to finance long-term loans to their customers at home. When the crisis struck Latin America these banks found their customers could not repay the loans and at the same time suffered a loss of credit in the interbank market.

No such fate is likely to befall Israeli banks. Despite their country's \$21bn foreign debt, Israeli banks are

actually large net lenders in the international money market.

This has been made possible by the structure of the foreign debt itself, about half of which takes the form of loans from other governments. In addition Israel has raised large amounts of cash overseas through the sale of long-term "Israel bonds" at below market rates to Jews residing abroad. As a result it has had little need to borrow through its own banking system, and, explaining Dr Moshe Mandelbaum, Governor of the Bank of Israel, "for every pound we borrow from British banks we deposit four."

Leading Israeli banks have a well-established network of branches in London, New York, Zurich and South America which attract so

many deposits from Jewish customers that they have a substantial surplus of dollar liabilities. Estimates of their net lending in the international interbank market vary between \$6bn and \$7.5bn, but what is clear is that this gives Israel a unique cushion against hard times.

Even the crisis of the past few days appears to have had little effect on the standing of Israeli banks in the international market. Israeli bankers in London say they have suffered no withdrawals of deposits from other banks—and there is no reason why they should when those other banks are already net borrowers from the Israeli institutions.

Now do Israeli banks face the same sort of trauma in their domestic market as those in Mexico which, like

Israel, has been hit by an acute balance of payments crisis and devaluation. The devaluation in Mexico hit private sector companies hard because they had borrowed in dollars which were suddenly much more expensive to repay.

Domestic banking business in Israel has been conducted on an index-linked basis. Private sector companies borrowing shekels have always known that they will have to repay much more in nominal terms than they have borrowed and make allowance for this in their accounts.

Indeed one of the problems associated with indexation is that it has involved corporations in such complicated treasury management techniques that they have had too little time to do any real

business. This should now pay off by protecting the private sector against the financial ravages of the devaluation.

Why then has there been such a run on Israeli bank shares in the Tel Aviv stock exchange? And why is the Government now proposing a plan to support those shares?

Israeli bankers explain that this has less to do with the need to rescue Israeli banks than with the need to protect the value of the savings amassed by the Israeli public. Bank shares have traditionally been a very popular savings vehicle in Israel because over a period of time they have more than kept pace with the country's triple digit inflation rate. The run on the shares reflects more a sudden loss of con-

fidence in the economy as a whole rather than a loss of confidence in the banking sector in particular.

Now, according to one Israeli banker, the Government has a pressing need to make sure that private individuals' savings are protected. In other words, it has to underwrite not the banks, but the value of their shares.

For in one important respect Israel is not unique. As in Latin America, economic austerity and devaluation are a sure incentive to capital flight. And as in Mexico, Brazil and Argentina, capital flight coming on top of a large current account deficit (of some \$5.5bn) would make the country's problems many times worse.

Peter Montagnon
Euro-Middle East Correspondent

Men & Matters

Cork's final account

Sir Kenneth Cork, senior partner of chartered accountants, Cork Gully, former Lord Mayor of London, and perhaps the world's best-known company liquidator, has decided that at the age of 70 enough is enough.

He has handed over his stewardship to his long-time apprentice Michael Jordan, aged 52, who is from now on senior partner of the business.

Cork's reputation as a receiver and liquidator became legendary during the '60s and '70s as great business names toppled. They called him "Kiss of Death". Cork in the City: the very hint of an appearance in a company's offices by him or one of his staff was enough to send a share price tumbling.

Jordan has definite ideas of his own about where the specialised accountancy business, developed by Kenneth Cork and his brother Norman, goes from here.

Cork Gully joined with the international accounting giant Coopers and Lybrand (30,000 accountants, beavering away around the world) three years ago as a wholly owned subsidiary of the partnership.

Jordan is already drawing freely upon the management consultancy services and other specialisations available in Coopers and Lybrand to strengthen the traditional Cork Gully approach.

Simply winding up companies is now considered old hat, and a slacker's way out, by the present Cork Gully generation. The name of the game, says Jordan, is intensive care. His troops move in and nurse an ailing company back to life—always assuming there is any life there to be restored.

Jordan, as a young accountant back in the 1950s, met Kenneth Cork at a winding-up meeting. They were on opposite sides. Afterwards over lunch ("Cork

paid," Jordan recalls) Cork invited Jordan to join his firm. "I've been in insolvency ever since and I've never had a slack day," Jordan says with a grin. The bulk of Cork Gully's business has receded and liquidation is now being sent to it by the clearing banks and merchant banks.

The Cork Gully philosophy is that "going broke" will always be in fashion.

Job lot

With all the cutbacks in staff at ICI, it is refreshing to learn that even the chairman does not take his job for granted.

Introducing John Harvey-Jones at a chemical conference in Florence, a speaker started to sketch the chairman's background. "Mr Harvey-Jones," he began, "has had two careers."

"So far," corrected the man himself from his front row seat.

Charity day

Brazil's efforts to raise another \$6.5bn from its reluctant commercial bank creditors seem to be taking on all the aspects of a charity gala performance.

For their visit to London next Tuesday, Alfonso Pastore, governor of Brazil's Central Bank, and William Dale, deputy managing director of the International Monetary Fund, have hired the Mermaid Theatre (which itself was rescued by Asian millionaire, Abdul Shamji, yesterday).

Brazil's creditors among the British banks have been summoned there for what amounts to an \$8m-a-seat special production designed to drum up their support for the country's rescue package.

You might imagine that the response to such an expensive



"Is that the New York office? Look I've only got a couple of minutes..."

venture would be less than lukewarm, but so confident are the producers that they are insisting on admission by invitation only. The rule will be applied so strictly that bankers have been asked to bring their passports, or similar identification, with them.

Lord Miles, I am informed, will not, however, be appearing in the role of Brazil's Planning Minister, Antonio Delim Netto.

Out of court

There were times in yesterday's Lockheed bribery case judgment in Tokyo when it appeared that the real star of the drama was not former Prime Minister Kakuei Tanaka, but a tall Japanese woman, wearing a striking plaid suit and a neck brace.

She is Miko Enomoto, former wife of Tanaka's one-time private secretary and fellow defendant, Toshiro Enomoto.

It was Mrs Enomoto who provided perhaps the single most electrifying piece of testimony in the whole six years-

plus trial when she destroyed her husband's carefully constructed alibi for the four occasions he took delivery of Lockheed cash for Tanaka.

Mrs Enomoto's taste of courtroom limelight seems to have worked a radical change in her personality for she has since become one of Japan's most frequently visible women.

A second marriage ended spectacularly with husband number two in jail, whereupon she posed without kimono, for the Japanese edition of Penthouse. She is now embarked on a career as a "tarento," which means constant appearances in television dramas and chat shows.

Appropriate, then, that Mrs Enomoto, the personality, should be in place in the courtroom yesterday for the judgment. Though how she got in is a bit of a mystery, since the galleries only accommodated about 100 people (a third from the media) and she was certainly not among the 3,000 members of the public who queued all night to take part in a lottery for the available seats.

The answer probably lies in the ubiquitous power of television. No sooner was the court business over than she was rushed out by several large men into a waiting mini-bus where the ace interviewer of a local Tokyo station waited, with cameras, for her breathless verdict. She was, she sighed, "very sad."

Watchword

Citizen to Czech policeman: "I wish to make a complaint. A Swiss soldier has just stolen my Russian watch."

Policeman: "Surely you mean a Russian soldier has just stolen your Swiss watch."

Citizen: "You said that, not me."

Observer

ECONOMIC NOTEBOOK

Pym falls into an old trap

By Samuel Brittan

THE DESIRE of Mr Francis Pym in his long and thoughtful speech to the Cambridge University Conservatives last Sunday to move away from state intervention and to take a hard look at long-term problems was wholly admirable.

The former Foreign Secretary was also right to stand back from short-term arguments about the speed of economic recovery and look at long-term trends. The problem since the late 1960s and early 1970s has not been the absence of economic recoveries. It is that unemployment has risen further in each successive recession, and that each successive recovery has made smaller inroads on it; so from one business cycle to the next the jobsless trend has been strongly upwards.

Having pinpointed the right problem, it is a thousand pities that Mr Pym fell for an inadequate and superficial diagnosis of the kind that one can hear in any saloon bar.

His new contribution turned out to be nothing other than the age old "hump of labour" fallacy. In other words "the machines are taking away our jobs", and the plan for which this Conservative statesman called turned out to be nothing other than the familiar mixture of shorter hours, longer holidays and early retirement.

What was a little difficult to take was Mr Pym's complaint that the "media" had reacted with a deafening silence whenever he and others had tried to raise the problem.

I should have thought that it was discussed incessantly on television programmes, at conferences of churches and every good and worthy gathering. Indeed, I have often written from the opposite point of view trying to explain why I think that the job sharing approach is a fallacy (for instance in *Economic Viewpoint* on the Thursday before Mr Pym spoke). I have again in chapter 8 of my new book mentioned on this page). The world seems to consist of deaf people shouting at each other across a void.

Mr Pym's assertion is that catastrophic unemployment will result from the new technology unless we resort to draconian work sharing.

Every single sentiment of Mr Pym's stating that the current technological breakthrough is

different from previous experience was expressed in the decades after the Napoleonic wars during the original Industrial Revolution—and, I would guess, when the wheel was invented.

If all our needs could be readily satisfied by self-reproducing machines the economic problem could be solved and, as the young Marx said, we could concentrate on thoroughly human activities, whether fishing, philosophy or love-making.

The heart of the Pym speech was some involved arithmetic about how rapidly output would have to rise to absorb prospective productivity increases. I found his productivity assumptions difficult to follow (and I wonder how many traditional Tories tried to work them out). But let us accept, for the sake of argument, his end result, that even if output rose by 56 per cent—or 3 per cent per annum—over the next 15 years, there would still be an unemployment rate of about 40 to 50 per cent unless working hours fell drastically.

If productivity really rose that fast there would be no reason for annual output growth to be limited to traditional figures such as 3 per cent. We could have 6, 8, 10, or 12 per cent growth depending on the combination of voluntary leisure and higher real income that workers wished to have. People who run scared of the microchip revolution put themselves in a box by assuming in the future revolutionary improvements in productivity combined with quite traditional rates of growth of total output, as if the two were unrelated.

There is a fundamental ambiguity in the fears of Mr Pym and the many who think on similar lines.

Do they believe that most human material needs will be met with self-reproducing robots and an average of a couple of hours work per week? Or do they fear that there is some defect in the economic system which will prevent production possibilities from being realised and cause the new technology to run to waste in horrendous unemployment when there are still unsatisfied wants?

If the fear is the latter, then it is simply throwing in the towel to call for work sharing, without asking how the economic system can be improved to realise the technological



The destruction of countryside amenities is directly linked with the CAP regime

possibilities.

Classical economists, according to Mr Pym, believe there is a certain number of people that "industry actually needs", the rest being unemployed.

If he had gone a little further into the matter, he would have found that he had been badly briefed. The true classical belief is that demand rises automatically in a market economy in line with technological possibilities and the amount of working hours people are willing to supply at market clearing wages. "Demand" is not some magic fixed number that emerges mysteriously, but follows closely potential supply.

Keynesian economists deny the automaticity of the process, but believe that, with the aid of budgetary, monetary and exchange rate policy, purchasing power can be induced to rise in line with technological possibilities.

Indeed, I am delighted to see that my former colleague William Keegan is giving a lecture in a church series on the "problem of work" by arguing that it is the profound problem that the other lecturers think. Doubtless, he will put the emphasis on the failure of governments to stimulate demand, while I would put more emphasis on the failure of wages to rise sufficiently to realise the technological possibilities. But I hope we would both

agree that widespread enforcement of measures such as early retirement would needlessly impoverish us all and erode the tax base of the welfare state, without improving—indeed usually worsening—the distribution of income and wealth. The Cabinet is full of farmers, who unlike other businessmen, are not required to put their activities "on ice."

A good interest group which to begin in Tory co-operation week is the landed one. Contrary to popular myth, the cost to Britain of the EEC budget is but a fraction of the true cost of agricultural protection.

The main cost is measured by the large amounts that consumers have to pay for food. The price of UK farm products is between one and a half and three times world market levels. It is an example of "fiscal illusion" to ignore costs that are paid by the consumer across the shop counter rather than by the Treasury at the farm gate.

Not that there is a shortage of erchequer contributions.

Some £0.8m is being paid by the Government for direct UK farm aid over and above what is paid through the CAP, and agriculture, unlike industry, is entirely exempt from business rates. Taking all effects into account, two economists have estimated (see *Agriculture, the Country and Land Use*, by J. K. Bowers and Paul Cheshire, Methuen 1983) that the real cost of CAP agricultural support in Britain is upwards of £3bn or over £10,000 per farmer. Of course most of the benefit accrues to the landowner in land prices which have doubled between 1972 and 1980 after allowing for inflation. The degree of protection pro-

Farm support scandal

IN THE BATTLE between tax cutters and the upholders of an expanding welfare state, a third group is out of the firing line and sitting very pretty indeed. This consists of all the many special interests which have succeeded in using the state to move income to themselves and to move resources in a wasteful way.

Such special interest support achieves the worst of all worlds: it distorts the market mechanism, without improving—indeed usually worsening—the distribution of income and wealth. The Cabinet is full of farmers, who unlike other businessmen, are not required to put their activities "on ice."

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vided for wheat and barley was equivalent in 1979 to a protective tariff of 70-80 per cent, for beef well over 100 per cent, for sugar 226 per cent, and for milk a minimum of 100 per cent with far higher estimates possible. Some of these rates have since moved higher.

Bowers and Cheshire show that the destruction of countryside amenities—by factory farming, the polluting of hedgerows and the ploughing of downland—is directly linked with the CAP regime.

Not only does high support encourage land exploitation, but the structure of that support, which is biased towards cereals and away from livestock, encourages the depopulation of the countryside.

In a very successful Panorama programme on this theme,

Cost of EEC membership to UK—1980	
Costs	£m
Customs duties	870
VAT payments	780
Higher prices paid by consumers	2,800
Total	4,450
Benefits	£m
Social fund	84
Regional fund	96
Research energy and industry	30
Reimbursements	135
Higher prices and other benefits received by farmers	1,550
Net loss	2,555

Source: Unit for Fiscal Studies.

Mr Bowers rightly pointed out that the extreme featherbedding and protection from market realities of agriculture was in utter contrast to everything Thatcherite Ministers are supposed to profess for industry generally.

The moral is that instead of simply asking for "money back" from the EEC, the British Government should become an advocate of a cheap food policy on a national and international scale. An organisation like the late CPRS (Think Tank) is still needed to point out the gaping contradiction between free market rhetoric and actual policy in agriculture, as in many other areas.

Lombard

Unions' welcome initiative

By John Lloyd

UNIONS GET a rough time in much of the British press and they complain about it, often to excess (see A. Scargill, *passim*). But they have been curiously silent about a recent piece of rough handling—and they should not have been.

Over the past year, groups of unions have undertaken the preliminary work on three major projects which they intend to come to fruition—a union/Labour Party newspaper, a union bank and a union theatre.

The first of these was pronounced viable by Lord MacArthur in a liberal and starry-eyed report: it received ambiguous backing from the TUC Congress, and attempts are now being made to raise money for it. Few think the unions can afford it, but maybe a friendly millionaire publisher might be persuaded to lend a hand.

The second scheme is well advanced. Early in the New Year, a consortium of most of the big unions, together with the Co-operative Bank, is to open the doors of a modest deposit-taking institution backed by launch capital of £2.5m. Ultimately, it is hoped that it will develop into a fully-fledged High Street bank.

The third could come off at any time. Another union group, headed by Mr Ray Buckton, the train drivers' leader, has already bid for the Roundhouse and the Mermaid Theatre—only to lose out on both counts. But it remains firmly in the market for the next main chance.

Each of these ideas has been greeted with Press derision. Newspaper readers have been frightened off the putative paper by, among others, a suggestion that it would run a series on the history of the General Municipal and Boilermakers' Union by Mr David Barnett, its general secretary. Potential clients of the union bank have been assured that their money would be safer invested in a Greenland ice cream plant. Theatre goers have been warned by the Daily Telegraph to expect "lesbian heroines of some feminist psychodrama." (Actually, a feminist psychodrama of sorts

—Trafford Tanti—packed them in down the road from the Telegraph earlier this year, but that is by the by.)

The unfriendly comments are crass, for two reasons. First they wholly missed the underlying importance of the unions' initiatives. For by taking these projects seriously, the unions are signalling a desire to accommodate themselves to a market system by putting their money in it—and there are few freer and more active markets than newspapers, the commercial theatre and banking services.

To compete within the market for custom and support marks a practical shift from seeking to suppress the market place or to modify it in their favour—though of course unions will at other times and in other places continue to argue for both of these tactics. In none of these cases have the unions asked for special treatment, Government aid or favourable terms. In all three, they have stressed—apparently in good faith—that a large part of their interest is to get a good return.

Second, the critique is not a reasoned one. Rather it is based on bad, old-fashioned class prejudice, which assumes that unions being collectives of workers cannot and should not intrude into these areas of public and commercial life. Underlying the sarcasm is the sniggering belief that the unions are bony-handed running a newspaper—a theatre—Good God Cynthia—a bank!

The reason why the unions have not cried foul is less because they are doing the statesmanlike thing of ignoring the comment, more because they are themselves unsure of their role as entrepreneurs, or even feel half ashamed of it. A significant number of union officials on the left believe they should not cully their hands with commercial matters, but would be better employed arguing the case for nationalising the lot.

Thus Conservative left-wingers meet establishment snobs to cry down the first bit of imaginative enterprising self-help seen from the unions in a while. It would be good to see both confounded by the success of at least one of these projects.

Letters to the Editor

UK oil exporting and refining policies

From Professor P. Odell

Sir,—The Institute of Petroleum in London has recently sent us its 1982 petroleum statistics. These show Britain as the world's fifth largest crude-oil producing country with over 103m tons output in the year. The importance of this achievement by the oil industry is, however, somewhat diminished by other statistics in the document. Thus crude oil exports were over 60m tons so that only 40 per cent of Britain's oil production in 1982 was refined at home. On the other hand, refined products imports were 16.3m tons—30 per cent greater than oil products exports from the UK. Finally, the IP's statistics show that over 11m tons of British refining capacity was closed down in 1982, while the capacity remaining in use

operated at an average load factor of only 60 per cent.

UK's oil production is held by some economists to be a prime cause of the country's de-industrialisation. That hypothesis is not proven. What is, however, clear from the IP's statistics is that Britain's status as an oil producer has not contributed to the sustenance of the manufacturing sector of the oil industry itself—let alone to its expansion. The 60 per cent of Britain's crude that is exported goes mainly to the U.S. (which protects its refining industry from foreign competition) and to western European countries, many of which then export refined oil products back to the UK.

It is difficult to think of any other west European country, Common Market member or not,

which would not have ensured, through appropriate policies, that indigenous oil production was refined mainly at home so further enhancing the oil industry's contribution to GDP and employment.

Could it be that the higher oil products prices in the UK compared with prices elsewhere in Europe and about which the energy intensive users group (the "Energetic Seven" of British industry) is currently protesting, are related to the refining, exporting and importing patterns (with their inherently high transport and other costs) which have been established for British oil production?

Prof. Peter R. Odell, Centre for International Energy Studies, Erasmus Universiteit, Postbus 1738, 3000 DR Rotterdam.

Confidence at the BBC

From the Managing Director of TV, BBC

Sir,—Chris Dunkley (October 15) reports a meeting of the international broadcasting body CIRCOM in the Isle of Capri. It is difficult to recognise the occasion he describes as the one of which I was myself a speaker.

For example, Mr Dunkley detected "panic" among the big broadcasting organisations at the approach of new technology. No such sentiment exists in BBC TV, and so far as I am aware, there was no hint of any such reaction in anything said at CIRCOM.

He says I was "reduced" to enumerating things the public service broadcasters do better than the independents, by way of defence against the satellite "threat from the skies." He detected worries that TV cable operators may destroy the BBC at one fell swoop. I can assure you that we have no such worries, and no one at CIRCOM suggested that we had.

One of the reasons why we are unworried is because we are confident that as well as maintaining and developing the heartland of our output, we are capable of doing a great many things, including news, cultural programmes and programmes for children, better than anyone else. That is what I said. I was not "reduced" to saying it. I said it with pride and confidence.

If Mr Dunkley thinks this affirmation was, as he says, premature, pessimistic, minimalist and pathetic he is, of course, entitled to his opinion. But it is not an opinion shared by any of the other observers at CIRCOM.

Andrew Singer, BBC TV Centre, Wood Lane, W12.

CBI and EEC noise regulations

From the Chairman, Noise Abatement Society

Sir,—The EEC noise regulations are still 5 decibels above trades union requirements and the CBI view (October 10) that factories may close if they are enforced is both pessimistic and short sighted.

Any money invested in noise abatement shows a highly profitable return in terms of improved efficiency, production, industrial relations and reduced illness and absenteeism.

The enormous costs of E1bn envisaged by the CBI take no account of the cheap, commonsense remedies available. John Connell, PO Box 8, Bromley, Kent.

Use only standard sub-contracts

From the Chief Executive, Confederation of Construction Specialists

Sir,—In his letter on the problems of construction contracting (October 5) Mr Woods asserts that sub-contractors frequently fail to understand that they are required to comply with the terms and conditions of contract.

In practice our experience suggests that most sub-contractors would be ready and willing to follow a reasonable and comprehensible framework of contractual rules. If such were normally available. The real problem is that most main contractors nowadays choose to ignore the available range of standard sub-contract conditions and instead insist on imposing their own convoluted and obscure concoctions.

In such circumstances a typical specialist sub-contracting company may face literally hundreds of lengthy and complex sets of contract conditions in the space of a year and may, not surprisingly, be unable to decipher the obligations and liabilities imposed by each set.

The resulting uncertainty, confusion and distrust benefits no one in the long run but significantly increases the cost and lowers the standard of building work.

A significant part of the construction work involves analysing and advising on individual sets of onerous sub-contract conditions for member companies and our experience confirms that the problem is steadily increasing.

The remedy is simple enough—main contractors could adopt

fair and reasonable standard forms of sub-contract. The benefits to the construction industry and its clients in terms of increased efficiency, certainty and economy would be very substantial. Will any of the major contracting companies take a public lead and pledge themselves to use only standard sub-contracts? If not, why not?

John Huxtable, Victoria House, Park Street, Cambridge, Surrey.

Care and devotion

From the Consultant Anaesthetist, Royal Sussex County Hospital

Sir,—Most National Health Service staff were desperately upset by Chris Dunkley's review (October 9) of the "Nation's Health" on Channel 4 and, of course, by the programme itself.

He mentions "G. F. Newman's skill in plaiting together all the scenes of hospital life."

Newman has, very skillfully, plaited together all the worst and uncommon scenes of hospital life. There is scarcely a sign of the devotion and care which 99 per cent of my nursing and medical colleagues unstintingly provide—and I hope I do myself!

In these real life and death disasters (dramas which make good television) hospital staff walk a tightrope between their own suicidal despair aroused by too much repeated personal involvement in tragedy and the unacceptable defensive callousness shown in the film. The pain of identification with

people in trouble and providing sympathy must be borne. Thank God it is fictional. Dr Jonathan H. Williams, 42, Duke Road Avenue, Hove, Sussex.

Stock Exchange ruling needed

From Mr P. Holden

Sir,—I am writing in reply to Mr Blunt's letter (October 10), concerning the problem of cheques issued to cover tender offers.

While I am in agreement with the sentiments which he expresses, I feel that the solution he offers would be impractical on two counts. Any actual endorsement to the cheque itself would result in it becoming a "conditional order," and therefore would not be considered a cheque under the Bill of Exchange, or the Cheques Act; both of which specify "... an unconditional order ..."

A separate written instruction bearing the same conditions, but added or attached to the cheque, would probably be deemed to failure as outlined above. In addition, it is very doubtful if such an attachment would be accepted by a Bank for collection.

The only solution to the problem that I can offer, would be for the Council of the Stock Exchange to issue a ruling on this subject. P. W. Holden, 46, Woodstock Avenue, West Ealing, W.13.

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Energy loan losses hit Northern Trust income

BY OUR NEW YORK AND FINANCIAL STAFF

NORTHERN TRUST, the Chicago banking group which has been hit by losses on its energy lending portfolio, has reported a 43 per cent drop in its net income to \$5m in the third quarter.

The group blames a \$16m loan loss provision and lower bond trading profits for its poor performance. A year ago the bank reported that it had been a participant with the failed Penn Square Bank in Oklahoma City in \$125m of energy loans. At the time it increased its third quarter 1982 loan loss provision from \$5m to \$9m.

The bank's loan loss reserve at the end of the latest quarter totalled \$37.2m or 1.15 per cent of outstanding loans, compared with a reserve of \$40.2m or 1.13 per cent at the same time last year.

For the whole of 1982 Northern Trust's net income was down 11.8 per cent from a record \$38.1m in the first nine months of the current year it is 42 per cent down at \$14.9m.

Bank of New York, which owns the 18th largest bank in the U.S. lifted third quarter operating net earnings from \$19.4m or \$1.35 a share to \$24.2m or \$1.54, helped by higher fees and interest income.

Non-interest income rose from \$37.3m last year to \$51.8m, reflecting increased trust fees and income from securities' clearance operations. Net interest income for the quarter rose 3.9 per cent to \$114.1m.

Loan loss provisions for the third quarter were \$15.5m, against \$18.6m in the comparable period. Non-performing loans and lease financings stood at \$287.9m on September 30, compared with \$204m a year ago.

Operating net earnings for the first nine months were up from \$53.7m to \$68.3m, or from \$3.75 a share to \$4.33.

NCNB, the North Carolina multi-bank holding company, reported flat earnings for the third quarter, with net profits up slightly to \$21.8m or 85 cents a share against \$21m or 88 cents (average shares outstanding have risen by about 1.5m).

For the first nine months, earnings were \$68.2m or \$2.75 a share, against \$53.7m or \$2.25. Assets at the end of the third quarter were \$121.1m, against \$90m at the end of the 1982 third quarter.

Bank of America, holding company for the Bank of California which is currently being taken over by Mitsubishi Banking, lifted earnings in the third quarter thanks mainly to a reduced provision for loan losses.

Operating income jumped from \$3.2m to \$14.2m and net earnings, boosted by a tax credit, totalled \$18.1m or \$3.54 a share.

Lower interest rates boost Den norske Creditbank profit

BY FAY GJESTER IN OSLO

DEN norske Creditbank (DnC), Norway's largest commercial bank, reports a vast improvement in profitability in the eight months to end August, compared with the first eight months last year.

Falling interest rates in Norway and abroad cut the cost of DnC's borrowing from other banks and cut in the primary reserve requirement from 7 to 4 per cent, effective from April 1, reduced the need for such borrowing.

In comparison, the requirement was 10 per cent for the five months to the end of August last year.

Barring a Government move to tighten liquidity in the final four months of the year, the bank expects satisfactory results for the year as a whole.

DnC points out that tougher liquidity measures would appear to be unnecessary at present, because since September, the authorities have regulated commercial bank lending directly, under Norway's monetary and credit policy laws.

Operating profits for the eight months soared to Nkr 393.9m (\$52.7m) from Nkr 255.1m a year earlier. Total assets rose more slowly than in previous years - reflecting the easier liquidity situation - and averaged Nkr 35.4bn by the end of August, Nkr 4.4bn, or 14.2 per cent, higher than a year earlier.

Operating profits equalled 1.06 per cent of average total assets in the period, compared with only 1.26 per cent for the four months to the end of August 1983 the proportion was 1.79 per cent - the best four month result the bank has achieved in the 1980s.

Net interest income reached Nkr 860.6m in the eight months, compared with Nkr 658.3m. Income from other sources rose by Nkr 48m or 18.2 per cent, to Nkr 312.4m.

Defensive Gulf Oil regroups

By Our New York Staff

GULF OIL, the U.S. oil major, whose performance has lagged behind that of many of its rivals, is reorganising itself into a new Delaware holding company which will give it more financial flexibility and help protect it from disruptive action by minority shareholders.

Trading in Gulf Oil shares has been unusually active over the last couple of months, and there have been widely published rumours that one or more individuals may be accumulating substantial shares in the company.

Mellon National Corporation is the biggest single shareholder with 8.7 per cent, but there have been persistent rumours that Mr Boone Pickens' Mesa Petroleum, a frequent speculator in oil shares, has been buying Gulf shares.

The formation of the Delaware holding company, Gulf Corporation, will allow greater flexibility in carrying out administration and operational programmes and will eliminate cumulative voting rights. Gulf is taking this action, it says, because it is aware that in a number of circumstances over past years, people have accumulated stock positions in companies as a prelude to taking actions directed not at benefiting all shareholders of the company, but rather for their own benefit.

With cumulative voting, a minority shareholder could concentrate votes and obtain potentially disruptive board representation. Mr James Lee, Gulf's chairman, said yesterday that Gulf is "unequivocally committed to the principle that Gulf's shareholders are best served by directors who are responsible for representing all shareholders not just a few."

Industry focuses on new computer models

BY LOUISE KEOHE

SPECULATION about the imminent introduction of new home computer models in the U.S. is rising to fever pitch as industry analysts, consumers and investors try to work out which manufacturers stand to benefit most from the highly lucrative Christmas sales period.

Guessing the introduction date and details of IBM's "Peanut" home computer has become something of a national pastime. Latest industry suggestions are that IBM's entry into the consumer end of the computer market will occur on November 1. Many people, however, are betting on a mid-October introduction. The date is significant, because it will determine how many units can be delivered to retailers in time for holiday buying.

Anticipation of the IBM Peanut introduction is also severely affecting sales of Apple and other competitive machines. The Peanut is expected to be priced at around \$1,500 for a fully configured system.

Coleco has also set industry analysts guessing about the imminent introduction of its Adam home computer. Although Adam is featured in several mail order and showroom catalogues, and has been advertised on television, the \$600 machine, which comes with a printer, as well as keyboard and storage devices, has yet to be shipped.

Texas Instruments' plans to announce a \$300 home computer to salvage its faltering home computer business are also attracting attention. Latest reports suggest that TI has cancelled plans to introduce the 99/8 this year. That will leave the field open for Commodore to dominate the low-price end of the market with its Commodore 64, which sells for around \$280.

Sales of Texas Instruments' 99/8A home computer are sagging, amid rumours that the company may drop the product.

Strong growth for CBS record unit

BY TERRY DODSWORTH IN NEW YORK

A SHARP turnaround in CBS's records division and strong growth in the group's broadcasting activities helped the company to a 32 per cent increase in net income to \$33.4m or \$1.12 a share for the third quarter to September.

With the publishing division also improving its performance, the gains in the quarter easily offset losses of \$15.7m in the Columbia activities, where the group suffered from losses and write-offs on video games software.

The net profits figures were also reached after taking in a much higher tax charge, which rose from \$900,000 to \$25.5m, but interest costs were cut substantially, falling from \$18m in the same period last year to \$4.1m.

Sales rose by 10 per cent to \$1m, and the company, which has been rationalising its record and tape manufacturing operations, also improved its overhead controls, with corporate expenses falling from \$12.7m to \$11.6m.

Honda chief goes as profits fall back

By John Griffiths in London

MR KIYOSHI KAWASHIMA, 55, has stepped down as president of Honda Motor, the world's largest motorcycle maker.

Honda has also partnered Austin Rover of the UK in new car ventures.

There was no immediate explanation from Tokyo of the reasons for Mr Kawashima's departure. He is to be replaced by Mr Tadashi Kume, senior managing director.

Austin Rover, which produces the Triumph Acclaim under licence from Honda and which is developing jointly with Honda a new executive saloon for launch in 1985, sought quickly last night to dispel any speculation that the joint venture might be affected.

A spokesman pointed out that Mr Kume, whose principal background is in engineering, was the UK car company's principal contact during the negotiation of the Acclaim and executive car programmes. He was the joint signatory, with Austin Rover's joint managing director, Mr Mark Snowden, of the agreement committing both sides to the executive car's development.

News of Mr Kawashima's departure coincided with the disclosure of Honda Motor's first-half results. These showed sales up, at ¥74.22bn (\$3.77bn) compared with ¥74.36bn last year but net income down sharply to ¥10.02bn (\$1.76bn).

The figures related solely to Honda Motor, and were not consolidated with those of its subsidiaries.

In August, Honda announced that it was reviewing downwards by nearly 20 per cent its target for motorcycle sales this year, reflecting fierce competition in both domestic and export markets. Like all other Japanese motorcycle manufacturers, Honda's motorcycle production has been considerably in excess of what markets can absorb, and the conventional practice of boosting sales by bringing out new models has demonstrably failed. This is despite the fact that Honda increased considerably its own penetration of the Japanese domestic market last year.

In contrast, Honda's car-making activities are buoyant, with a 7 per cent increase in output volume last year heralding the launch of major new models expected to increase Honda's sales significantly.

However, the slide in motorcycle sales means that investments on the car-producing side of the business are absorbing cash faster than Honda can generate it.

Mr Kawashima is the second president of a major Japanese motorcycle manufacturer to step down within six months. In April, Mr Hisao Kado was replaced as president of Yamaha after a sharp deterioration in Yamaha's own motorcycle sales.

Lower costs aid General Electric

By Our New York Staff

LOWER COSTS and increased demand across a wide range of its activities helped General Electric, the diversified U.S. manufacturing group, to a 11 per cent increase in third quarter net profits to \$499m, against \$451m a year ago. Earnings per share amounted to \$1.10.

Sales rose by only 3 per cent in the period, from \$6.39bn to \$6.55bn, but the company said that operating margins had strengthened considerably to 8.9 per cent of sales against 8.4 per cent in the same period of last year.

Mr John Welch, chairman, said that the group's earnings would be sustained through the rest of this year by the economic recovery in the U.S. along with the "excellent" performances of the group's consumer, high-technology and service businesses.

STENBECK IN KINNEVIK BOARDROOM BATTLE

Staying alive in Stockholm

BY KEVIN DONE AND DAVID BROWN IN STOCKHOLM

FOR SEVERAL weeks, Stockholm's Dragon Cinema has been featuring John Travolta's latest film, *Staying Alive*, but when shareholders arrived yesterday for the extraordinary meeting of the embattled Kinnevik investment group, they found a new star had taken over. This time, the boarding read: "Jan Stenbeck in *Staying Alive*."

For the flamboyant and controversial Swedish financier, who for many in the Stockholm establishment has become the "unacceptable face of Swedish capitalism," the meeting marked a successful new phase in his fight to hold onto control of one of the largest private business empires in Sweden.

"This is life or death for me," he said, on the eve of the meeting, sipping champagne in the Kinnevik boardroom. "I don't want to be packing my father's portrait and leaving."

Having already lost out in the battle to maintain his control of Sandvik, the Swedish tools and special steels group and one of the flagships of the Swedish engineering industry, Mr Stenbeck is determined to retain his influence in the remaining parts of the empire.

At Sandvik, which had been under Kinnevik control since 1957, Mr Stenbeck was outmanoeuvred by the heavy guns of Skanska, one of the Nordic region's biggest construction and investment groups, which had the backing of powerful institutional investors.

Skanska had quietly amassed the largest single holding in Sandvik, before calling publicly for a shareholders' meeting to replace the entire board of the troubled steel group.

Even before the Skanska dawn raid on Sandvik, Mr Stenbeck was embroiled in an unseemly power struggle with his two sisters - one a member of the Swedish parliament - for control of the family stake in Kinnevik, formerly the master company in the Stenbeck empire.

Kinnevik was originally formed in 1938 by Stenbeck's lawyer father and a number of wealthy families from Sweden's landed gentry. The original families are still represented on the board, although the investment company went public with a listing on the Stockholm Stock Exchange in 1954.

Kinnevik's main holdings were in Sandvik, the Fagersta special steels group, and Korsnäs-Malma, one of Sweden's most profitable forest products groups, although it is also involved in property, insurance, communication and oil exploration.

Fearful that the struggle with his sisters could expose Kinnevik to an outside hostile takeover bid, Mr Stenbeck moved earlier this year to consolidate his position by orchestrating a reverse takeover of Kinnevik by its subsidiary, Fagersta. Both have virtually identical boards, with interlocking family interests.

The plan ran into trouble, however, as suspicions arose that the Stenbeck interests were taking advantage of the small shareholders, and ultimately the Stockholm Stock Exchange took the unprecedented action of expelling both companies from the bourse.

At yesterday's extraordinary meeting of Kinnevik shareholders, one of the company's auditors, Mr Knut Ranby, who had called the meeting, went so far as to suggest that shareholders had grounds for demanding a police investigation. In the wake of the original takeover bid, however, Fagersta had already acquired a majority of the votes in Kinnevik and the Stenbeck interests managed to head off the attack.

Mr Stenbeck certainly appears to have lost none of his buoyancy, despite the recent setbacks, and he is openly scornful of the policing role adopted by the stock exchange council. The Fagersta/Kinnevik controversy has aroused a fierce debate in Sweden about stock market ethics and the relative lack of rules governing share trading.

Mr Stenbeck, domiciled for several years in the U.S., is disarming criticism of his actions by forcefully demanding written regulations patterned after the U.S. Securities Exchange Commission, rather than a voluntary code of conduct, which he claims is far too open to abuse.

For Mr Stenbeck, who first went to the U.S. in 1967 to study at Harvard Business School and spent seven years at Morgan Stanley, the investment bankers, as a vice-president in the corporate finance department, the events of the last few months have provided the chance to start reshaping his business empire.

"The reduction of his interests in the steel industry promises to provide the cash resources for a far-reaching move into the communications and service sectors and away from the low-growth traditional sectors of Swedish industry. The sale of Kinnevik's 12 per cent stake in Sandvik to Skanska has already yielded SKr 440m (\$58.8m) and the sister company, Korsnäs, could raise a further SKr 500m for its 14 per cent Sandvik holding. The sale of Fagersta's hydroelectric power interests could raise an additional SKr 1bn.

Mr Stenbeck estimates that his personal wealth could be "in excess of SKr 1bn," and the larger part of his assets is now in the U.S. He owns 64 per cent of Millcom, a \$40m-a-year manufacturer of rugged computer peripherals for military use - he bought the company out of bankruptcy for \$300,000 - and has interests of 40 per cent in a small oil exploration company in Texas, and in a Texas bank holding company.

The potential jewel in the crown, however, is Millicom - 40 per cent owned by a Stenbeck family foundation and 35 per cent by its senior executives - which, with sales of just \$2m, has a market value of more than \$130m, says Mr Stenbeck. Millicom is developing mobile telephone and portable telex systems, and is busy trying to acquire licences for radio frequencies in several parts of the world.

It was Millicom, together with Rascal of the UK, which recently won the licence in Britain to become the private sector competitor for British Telecom in cellular radio-telephone systems. Rascal-Millicom was the clear underdog but won the contract against competition from groups as weighty as Cable & Wireless and Ferranti.

The day the contract was awarded, "I had a tingling feeling I was going to win. The finger of God was pointing at me," he says. In Sweden, he might for the moment have lost some of his earlier influence, but yesterday's meeting shows that he has learned a lot about the art of staying alive.

Westinghouse awaits industrial upturn after flat quarter

BY TERRY BYLAND IN NEW YORK

WESTINGHOUSE Electric, number two in U.S. electrical equipment sector, almost matched its growth at General Electric, the industry leader, in the third quarter of the year. But Mr Robert E. Kirby, the Westinghouse chairman, said recovery in the industrial capital goods sector remained sluggish and the company was still waiting for the upturn in capital spending by U.S. industry which would benefit the group.

Net earnings for the third quarter came out little changed at \$115.5m or \$1.31 a share. But the comparable totals of \$113.7m or \$1.31 included 27 cents a share from the sale of the pay television service operations and repurchase of debenture stocks.

Sales for the three months were little changed at \$2.3bn, reflecting higher sales in the commercial and broadcasting and cable groups but lower sales in the energy, advanced technology and industries groups. Mr Kirby said the group's order rate improved in the third quarter.

At the nine month stage, earnings were down 10.4 per cent at \$312.2m or \$3.53 a share. A modest fall in sales from \$7.1bn to \$6.9bn reflects a lower figure from the industries division, the only segment to report lower sales for the nine months.

Altech moves into cable making by purchase of control in Asea

BY JIM JONES IN JOHANNESBURG

ALLIED Technologies (Altech), the fast growing South African electronics and electrical group, is planning to extend its operations into the manufacture of electrical cable by acquiring an indirect controlling interest in Asea Electric South Africa.

Negotiations are still in progress but their general trend is that Altech's 63 per cent owned subsidiary, Power Technologies (Powertech), is to acquire an indirect controlling interest in Asea. At present, Asea is 47 per cent owned by Anglo American Industrial Corporation (Amic), the industrial arm of the Anglo American Mining house, and 25 per cent by the Swedish Asea company.

It appears that the Swedish group does not intend to sell its South African interests. While the final touches have still to be put to the agreement, the intention is that Powertech should issue new shares to acquire a controlling interest in Asea's holding in Asea. It is unofficially pointed out that Powertech could avoid issuing sufficient shares to allow control to slip from Altech's hands.

Powertech and Asea are much the same size. In 1982 Asea's turnover was R160m (\$141.5m) and its pre-tax profit was R11m. By way of contrast, Powertech's turnover was R88m in the year to February 28, 1983 and its pre-tax profit R12.5m.

Trading in the shares of Altech, Powertech, Asea and Altron (which is Altech's controlling company) was suspended on the Johannesburg Stock Exchange on Wednesday pending completion of negotiations. A final agreement is expected to be reached by October 9. At the same time trading has been suspended in the shares of Indumeni, a defunct coal mining company which is controlled by Anglo American.

Stora Kopparberg advances

BY DAVID BROWN IN STOCKHOLM

STORA KOPPARBERG, the Swedish forest products company, has lifted pre-tax profits before extraordinary gains but after financial items by 21 per cent to SKr 179m (\$23m) for the first eight months ending August.

Extraordinary gains of SKr 67m, stemming mainly from the sale of fixed assets, pushed earnings 42 per cent ahead to SKr 248m.

Total income for the eight months grew by 11 per cent to SKr 3.8bn over the same period last year, while costs advanced by 11 per cent to SKr 3.1bn. Operating results climbed by SKr 258m to SKr 318m for the period.

Net financial costs grew 26 per cent to SKr 130m, due mainly to high interest charges which are expected to moderate by the year-end following several large capital infusions.

In May, Volvo purchased an SKr 485m convertible bond issue in Stora which will give it a 25 per cent stake in the group.

Stora is also to sell its holdings in Iggesund, a pulp, board and chemicals group, to MoDo, another Swedish pulp and paper group, for SKr 297m later this month.

Demand surge aids Intel

By Louise Kehoe in San Francisco

INTEL, the California-based semiconductor manufacturer, has reported third-quarter net earnings of \$32.1m or 29 cents a share, up sharply from \$8.4m or 9 cents, for the same period last year.

The rise took profits for the first nine months to \$60m or 64 cents a share, against \$22m or 24 cents. Revenues rose from \$550.4m to \$789.5m, of which \$292.4m, against \$238.5m, came in the third quarter. The rise reflects a dramatic increase in worldwide demand for integrated circuits.

Mr Gordon E. Moore, chairman and chief executive, said that the upswing in demand "is so great that orders for some products are well above our capacity to deliver and we are working closely with customers to let them know how much we can ship."

According to the Semiconductor Industry Association, shipments of integrated circuits from U.S. manufacturers are now growing at an annual rate of 25 per cent. The industry group expects a 33 per cent increase in sales of CMOS chips, a strong market sector for Intel.

Intel is the designer and primary source of the top selling 8088 and 8088 microprocessors used in the IBM personal computer and its many imitators.

Hilton Hotels revenues rise

By Our Financial Staff

HILTON HOTELS Corporation more than doubled its net profits to \$44.8m in the third quarter, against \$19.3m in the same quarter last year. Revenue totalled \$165.2m against \$151.7m for the comparable period.

The nine-month net of \$87.5m or \$3.26 per share compares with \$64.6m or \$2.42 respectively last time. Revenue totalled \$489.8m against \$468.5m.

Banks show reluctance to take credit for Brazilian debt conversions

THE DECISION by the world's major banks to impose more lenient - rather than harder - terms for Brazil's \$11bn package of loans and debt rescheduling last week will be welcomed as something of a breakthrough by those who have accused the banks of profiteering from less developed countries' problems.

But far from feeling satisfied with this display of enlightened self-interest, the banks themselves are distinctly embarrassed and are refusing to discuss it. So are the U.S. banking authorities who appear to have played a key role in welding the rescheduling agreement together.

This is not a subject we can comment on just now," was the word from one of the large New York banks this week.

The reason, of course, is that bankers, like all businessmen, do not like to make concessions. But in this instance there is the extra problem of how "soft" loans should be treated in their books. Are they second rate assets because they do not carry full market rate? If so, should special provision or disclosure be made?

What complicates the issue is that bank regulators are under pressure to bend the rules slightly so that banks will continue lending to Brazil and avert a greater disaster.

The U.S. banks are particularly touchy because they have by far the largest exposure to Brazil, and U.S. bank accounting and disclosure rules are much tougher than those of most other lending countries.

U.S. accounting standards specifically require banks to report "concessionary" loans because they carry the implication that the borrower is in trouble. But banks and their auditors can exercise a fair amount of judgment. Is a concessionary loan bad if it helps the borrower through a tight spot and actually increases his chances of repaying all his debts later on?

If the auditors decide the Brazilian package is concessionary, the U.S. bank authorities could theoretically classify it and force banks to use some of their profits to make it good. There are no hard and fast rules. But bankers at last week's negotiations must have been aware that Congress wants tougher procedures for classifying problem international loans, which could sharply limit their room for manoeuvre.

One proposal would force banks to write down a bad loan by 10 per cent in the first year and 15 per cent each year after that when a country was not paying "full interest," or was failing to abide by an IMF programme, or had no prospect of getting its financial house back in order "in the near future."

Banking authorities in Europe are more relaxed about soft loans. UK bankers and accountants, for example, say that the Brazilian package was sound banking because it helps keep Brazil alive and still brings the banks a healthy profit. But bank chairmen might note in their annual reports that the terms were concessionary.

How did U.S. bankers overcome their worries about unpleasant regulatory "come-backs"? Thanks, it seems, to the personal intervention of Mr Paul Volcker, the chairman of the Federal Reserve Board, who appears to have given specific assurances that bank supervisors will be understanding.

A Fed spokesman would not comment on Mr Volcker's role. But he is known to believe in the overriding need to keep money flowing to Brazil, and has already stated publicly that banks which lend to countries abiding by an IMF programme "need not fear regulatory criticism."

In his speech to the American Bankers' Association meeting in Honolulu this week, he again called for more bank loans to Brazil and strongly implied there would be no obstacles.

But Mr Volcker does not control all the regulatory agencies in Washington which have power over the banks, notably the fiercely independent Securities and Exchange Commission.

As protector of the interests of investors in bank shares, the SEC has already twice challenged the Volcker line in recent months by forcing banks into embarrassing disclosures about their international loan problems.

According to bankers close to last week's negotiations, Mr Volcker sought assurances from the SEC that it would not make life difficult for banks that join the Brazilian package. Neither the Fed nor the SEC will confirm this, and both are prickly about suggestions that Mr Volcker tried to persuade his opposite number at the Commission. But privately officials admit that the Fed and the SEC do keep in touch.

One of them commented: "We don't make concessions but we try to understand people's problems."

The whole affair would have caused a lot less heartache if the U.S. had a more flexible bank regulatory system. But the trend is if anything, in the direction of even greater firmness. Congress is demanding tougher bank laws as a condition for passing the \$8.4bn IMF lending bill - the "bank bailout bill" as it is called.

Bankers say these will discourage all new international lending, let alone Brazilian-style packages which are supposed to benefit distressed borrowers. But one motive for U.S. bankers to subscribe to the new loans is that, by showing willing, they may mollify some of their congressional critics.

INTL. COMPANIES & FINANCE

John Wicks looks at a Swiss machine tool maker's answer to change

Dixi's old but flexible strategy stands up to recessionary storms

SWITZERLAND'S machine-tool industry is passing through a difficult period. According to the Swiss Association of Machinery Manufacturers, world-market demand is flagging, competition is increasing and sales prices are under pressure.

The industry's orders on hand at mid-year were equal to only about 4.4 months' production, well below average throughput times. Although Swiss manufacturers have been able to increase their world market shares, actual sales volumes have fallen off, and do not look like rising for some time yet.

As unsatisfactory for Swiss machine tool makers in general as things are, most individual manufacturers have been weathering the storm remarkably well. A case in point is Dixi, best known as the pioneer of jig-borers, but today having a diversified sales programme extending far outside the machine-tool sector. With its wide range of activities and a high degree of product innovation, the privately-owned Le Locle company is still very much in business.

Like many other Swiss businesses, Dixi was born from an invention. At the turn of the century, the "Le Phare" watch factory set up a small division to develop precision machine-tools for its own use. In 1904, this produced the world's first so-called pointing machine for precision marking of watch plates, jigs and dies before machining. This centre-pointing equipment, with a graduated scale working to tolerances of a hundredth of a millimetre, was later linked to a flexible drive to become the first-ever vertical jig-borer. Within a few years, watch production was given up at the Le Locle plant, which was turned over completely to this machine tool division.

Dixi developed its jig-borer operations, pioneering a large-scale model suitable for general mechanical purposes—and not just for watch-industry applications—before the First World War, and the first high-precision horizontal jig-borer in 1948. The largest jig-borer on the world market is still the "Dixi 55," introduced in 1967 with table dimensions of 1.35 by 1.3 metres.

Ten years later, the company presented its latest, state-of-the-art model with the "Dixi 400," also in 1977, the introduction of automatic tool changers for 72- or 144 tools gave existing units the performance and capacity of high-output machining centres. The company's first numerical-control system had already been available in 1961.

Dixi sees itself, with some justification, as making the "Rolls-Royces of jig borers." The once-modest punches have turned into high-precision (± 0.001 mm), high-technology machines built under controlled conditions—with temperature

to pick up much before next year, though a jig-borer contract for 12 units for the Soviet Union is in the offing. The highest order ever was one of 85 machines from China, a well established client.

Over the years, expansion has been generated internally and by a policy of acquisition. As long ago as 1924, diversification was started with the foundation of Cylindre—a manufacturer of clock and watch components which has grown to a 400-machine factory turning out some 500m parts a year.

Dixi entered the military market first in 1937, when it

modular system of precision boring tools made by the partners through the joint-venture subsidiary Cie d'Outils de Précision.

Much of this expansion has taken place since Dixi was acquired in 1959 by M. Paul Castella, who today holds all shares in the various group companies. Now working together with his successors-to-be, sons Pierre and René, he was also responsible for taking the company back to its roots and re-entering the watch and clock business.

Dixi has in the past 20 years taken over a number of manufacturing businesses in this sector, including the quality watch, clock and jewellery company Paul Buhre, the luxury watch firm Jean Perret and Zodiac and the quality clock company Luvor. Since 1978, Dixi and Adia International—the "temps agency" group subsidiaries of which include Alfred Marks in London—have shared a 75-per cent stake in Zenith-Movado, the manufacturer of watches, pendulum clocks and telephone dials. Elsewhere, the group entered the furniture business through its subsidiary Segale.

Since M. Castella took over the reins, more than SwFr 100m (\$47.6m) has been invested in the company, which has grown six-fold as a result. Today, total group turnover amounts to something like SwFr 150m—of which about SwFr 80m is accounted for by the mechanical engineering divisions. This spread of activities has helped Dixi through what could have proved hard times for a machine-tool "monoculture" company.

Things may well, in the event, be looking up in machine-tool operations fairly soon. Orders were generally rather better at Dixi in the first few months of 1983 than for the corresponding period of last year, and there could well be an improvement in business in the wake of the trade's leading European fair, EMO. However, there is no euphoria at Le Locle: this year will not be a good one in the machinery sector, says Dixi, and prices look like staying at their January, 1982, level. Instead of trying to raise prices, the company prefers to cut manufacturing costs wherever possible.



Much of the expansion of interests results from M. Paul Castella (left) taking over the group in 1959. But the machine-tool company has gone back to its roots and re-entered the watch and clock business. At the same time, things may well be looking up in the machine tool business generally, though this is now in a difficult period.

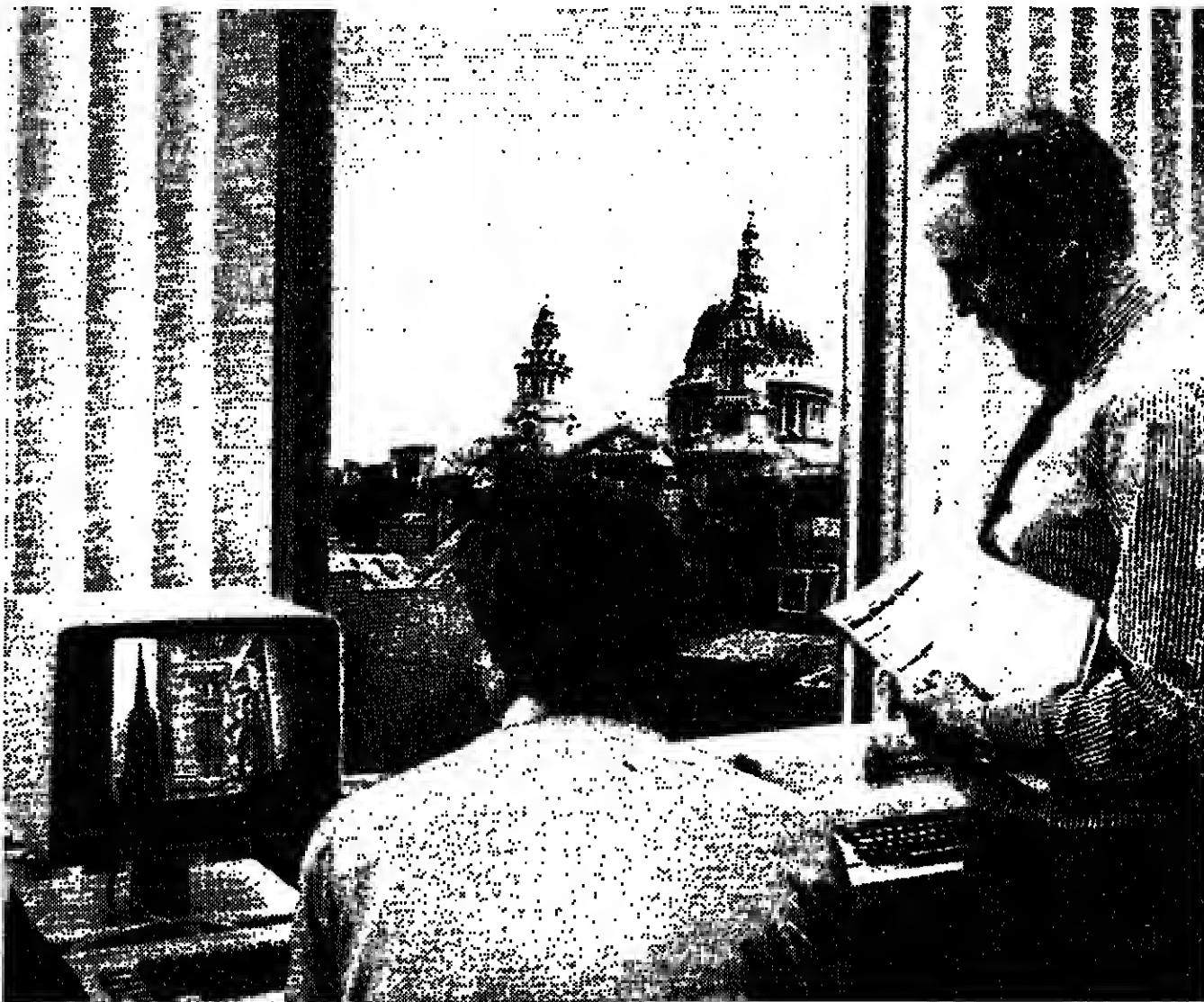
kept within half-a-degree of 20 C and relative humidity at 55-60 per cent. The modernisation of manufacturing techniques has not cut out the craft element in the factory, where surfaces are still hand-scraped for accuracy; this calls for up to 860 man-hours for a single machine.

For all its success over the years, Dixi decided early that it needed more than a single speciality. This has proved valuable today, when recession has made itself felt in the machine-tool sector. Production is now down to some 35 or 40 units per year, compared with a capacity of some 65, and the division has for some months been working short time.

The days when 95 machines were being turned out annually are past but this is largely the result of increased model sophistication. Orders seem unlikely

set up a plant for mechanical time fuses, and followed with its most-recently formed division—dating from 1972—making radio-controlled targets for weapon practice. A \$1.4m (\$440,000) order for Dixi targets was placed not long ago by the British Army. Also self-generated was the heavy-duty tool division, which grew out of a small Dixi workshop and now manufactures some 100,000 tungsten-carbide and diamond-tipped tools per month.

In the engineering sector, the programme was expanded by the acquisition in 1960 of Marks (air compressors and industrial refrigeration equipment) and in 1976 by that of Tungstène Carbide, which added tungsten-carbide balls to the tool division's assortment. Shortly before this latter move, Dixi had teamed up with SIP, the Geneva-based jig-borer manufacturer, to market a



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NEW ISSUE

September 20, 1983

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MINING NEWS UK COMPANY NEWS

Ashton Mining raises funds for Argyle

BY KENNETH MARSTON, MINING EDITOR

FULL FINANCING is now "in place" for the A\$470m (£285m) Argyle diamond venture in Western Australia with the news that Ashton Mining has now fully arranged its share of the funds needed via a completed share placing and a proposed rights issue.

Ashton Mining, which has a 35.2 per cent stake in the big diamond venture, has already arranged loan facilities equivalent to about A\$100m with Chase Manhattan Bank. Ashton is now raising a further A\$70m to meet its total share of the funding required and to allow for a margin of cost overruns.

Of this, some A\$12m has been raised by the placement, announced yesterday, of 10.5m Ashton shares at a price of A\$1.30 each with Australian institutions. The market price in Sydney was around A\$1.72.

The balance of A\$58m is to be provided by a rights issue of four new shares at a price of A\$1 (61p) for every 10 held on November 3, including those forming part of the Australian placement.

This renounceable issue is being underwritten by Potter

Partners of Melbourne. Offer documents are to be posted on November 10 and the issue price will be payable in two equal instalments on December 1 1983 and May 28 1984.

Major shareholders in Ashton Mining are Malaysia Mining Corporation with 50.1 per cent and Tanke Consolidated Investments with 9.5 per cent. In order to ease Ashton's path towards an eventual Australian controlling ownership, these two non-Australian companies are not participating in the share placing.

However, they do intend to take up their entitlements in the rights issue. They will wind up with a combined holding of some 55 per cent of Ashton compared with 58.6 per cent prior to the share placing. MMC's stake will thus fall to 46.3 per cent from 50.1 per cent and that of Tanke to 3.7 per cent from 9.5 per cent. Charter Consolidated holds 13.83 per cent of MMC.

Ashton's total funding needs are some A\$200m more than was expected owing to the Western Australian Government's requirement for a total A\$50m advance payment of royalties by the Argyle venture.

CPU Computers exceeds forecast with £1.43m

BETTER than forecast pre-tax profits have been shown by CPU Computers for the year to the end of June 1983. Against a pre-tax forecast of £1.35m the taxable surplus rose 56 per cent from £912,000 to £1,430,000 on turnover doubled from £3.6m to £7.2m. The directors of this company, which was floated on the USM last June, say this is the tenth successive year of growth.

As predicted at the time of flotation, a single net dividend of 0.35p is recommended. Earnings per share rose from 3.2p to 4.4p.

An excellent start has been made to the current year, say the directors of this computer peripheral and high quality low cost terminals from the Far East, selling at 50 per cent below market prices, and showing significant growth.

The group's strategy remains growth oriented, they say, through concentration on well defined sections of the computer industry in which it has proven experience and through acquisitions aimed at consolidating its market share while expanding into new sectors.

The group's two operating divisions, CPU Peripherals and CPU Computers, and its German subsidiary, Synlec, all achieved

significant progress during the year, with the main impetus coming from Synlec following its reorganisation since its acquisition in January 1982.

CPU Peripherals remained the mainstay of the group, increasing turnover by 88 per cent from £4.2m to £7.9m and contributing £0.8m to group profits before charging corporate costs.

LSI Computers had another successful year, increasing turnover from £2.2m to £2.5m and contributing £0.4m to group profits. Synlec had an outstanding year, with turnover doubling to £2.8m resulting in a £0.6m contribution.

Synlec was given added impetus by the introduction into the German market of high quality low cost terminals from the Far East, selling at 50 per cent below market prices, and showing significant growth.

The group's strategy remains growth oriented, they say, through concentration on well defined sections of the computer industry in which it has proven experience and through acquisitions aimed at consolidating its market share while expanding into new sectors.

The group's two operating divisions, CPU Peripherals and CPU Computers, and its German subsidiary, Synlec, all achieved

Johns decided that 10 successive years of growth was enough of a foundation for them to bring their company, CPU Computers to the market, they did not expect it to languish at 90p a share below a striking price of 130p. Yet that is what happened in this technology stock when it came to the USM in June. It has revived since then to 120p but the market greeted the news of better-than-forecast profits and an excellent start to the current year with a renewed mark down to 113p. It is a diversified components distributor and computer manufacturer business which indicates promising growth potential. A proportion of pre-tax profits to turnover is presently averaging below 10 per cent. If the new Octopus small business computer, launch costs \$400,000, is well received, it should boost LSI's contribution to group profits presently around 18 per cent. Together with the main CPU division, the new CPU Peripherals in the UK and Synlec in Germany produce profits of £2.2m are possible which makes the prospective 4.4p p/e of just under 17 seem rather out of line for the sector.

comment
When Tom Fitzpatrick and David

T.C. Harrison's mixed fortunes

PRE-TAX profits of T.C. Harrison, the Sheffield-based Ford main dealer, moved from £1.48m to £1.5m for the opening half of 1983 with mixed performance being shown by the group's divisions.

For the full year the group is confident that "acceptable results" will be produced despite difficult trading conditions. Meanwhile, the net interim dividend is effectively increased from 0.615p to 0.62p and the directors expect to maintain the total £1.2p after adjusting for last December's scrip issue.

Turnover for the half year expanded from £41.2m to £41.7m, excluding car tax, VAT and fuel, to £41.9m.

The car division produced profits well in advance of the corresponding period of last year

but the commercial vehicle side's contribution was significantly less due to the combined effects from £1.48m to £1.5m for the opening half of 1983 with mixed performance being shown by the group's divisions.

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the facilitated Fiesta should help the business in the remaining months of the year and compensation to some extent for the situation currently prevailing where over 20 per cent of Harrison's total new car sales are delivered in the month of August.

They expect the car division and hire purchase and leasing to produce profits in excess of last year.

The commercial division will be well down and the short-term outlook for this part of business is "not encouraging."

The earthmoving and agricultural divisions should produce profits comparable to last year. Half-year sales were little changed at £788,000, compared with £759,000, to leave net profits of £28,000 ahead of £26,000. Pre-tax profits for the 1983 year totalled £30.1m (£28.8m).

Minarco looks for profit improvement

EARNINGS OF Minerals and Resources Corporation (Minarco) for the year to the end of June are expected to show an improvement over those for the past 12 months, according to Mr Julian Ogilvie Thompson, chairman.

The company, the international investment arm of South Africa's Anglo American Corporation/De Beers Consolidation Mines group, rallied strongly during the second half of the year just past to its full-year attributable profit of US\$72.9m (£45.6m).

Mr Ogilvie Thompson is expecting an improved performance from Minarco's investments and some degree of advance by

the group's own operations, although he warns that it is too early to look for a material increase in dividend income.

The time-lag involved in Minarco's use of the equity method of accounting for its share of the undistributed income of its investments means that the group's figures for the current financial year will reflect the performance of its investments over the calendar year 1983.

Minarco's net asset value on September 30, the date of Mr Ogilvie Thompson's statement, stood at \$14.36 (93p), which compares with yesterday's London closing price of 66p.

FOGARTY p.l.c.

The unaudited results of the Group are as follows:

	6 months ended	Year to
	30th June 1983	31st Dec 1982
Sales	£200	£200
	15,446	16,972
	£700	£700
	15,446	16,972
Profit (Loss) before taxation	416	(533)
Taxation (estimated)	97	86
Profit (Loss) after taxation	519	(619)
Extraordinary item less taxation	—	1,324
Profit (Loss) after tax and extraordinary item	519	(1,943)
Preference dividend	41	41
Ordinary dividend	160	160
Ordinary dividend per share	1.6p	1.6p
Earnings (Loss) per ordinary share	4.77p	(6.57p)

The interim dividend of 1.6p per ordinary share will be paid on 11th November to members on the register on 4th November 1983.

CHAIRMAN'S STATEMENT

These results are in line with our anticipated recovery in profits for the year and current trading reflects the normal seasonal upturn.

Manufacturers of continental quilts pillows, bath and scatter rugs, soft furnishings, and processors of leather and down fillings.

Cass rises to £0.47m halfway

FOR THE first half of 1983, Cass Group, a US company, increased its pre-tax profits from £435,000 to £487,000. Turnover was £1m higher at £3.64m, although the major part of this increase arose from the acquisition of the Graphics retail outlets in October 1982.

Earnings per 10p share rose by 0.3p to 4.1p and there is an interim dividend of 1.25p net of last year's dividend of 1.0p. The company is expected to pay a single 2.2p. This year's interim costs £27.21—the chairman has agreed to waive payments on his holding to £27.21.

After tax of £245,000 (£226,000) net profits were ahead from £207,000 to £224,000. Comparative results for the period to June 30 1982 comprise those of the company from the date of its incorporation on February 25 1982 and those of its subsidiaries from January 1 1982.

Electronics orders have again shown an increase over the first six months of 1983, although margins have been under pressure.

The electronics side has redefined its policy with reference to the opportunities presented by the liberalised telecommunications market. Negotiations are progressing to extend the product range with British Telecom approved exchange FAX and FAX telephone exchanges which

are expected to be launched in 1984.

Graphics is increasing the existing rental and leasing activities to include telephone exchanges and ancillary equipment. Turnover of electronics continues to perform to budget.

The Graphics retail outlets have continued the reorganisation of the Graphics retail outlets. The problem of obtaining adequate trading margins is still causing concern.

The arts and crafts shops, while showing an increase in turnover over the comparable period for 1982, have been trading below budget. Current figures indicate an improving trend.

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Ash & Lacy increases to £1.54m after six months

AN INCREASE of 8.5 per cent in pre-tax profits to £1.54m is reported by Ash & Lacy for the six months to July 1983 on lower turnover of £13.75m (£14.07m).

The interim dividend is unchanged at 8p net. In 1982 a total of 16p was paid from record pre-tax profits of £2.6m.

Mr Fane Vernon, chairman, says that 1983 is a year of consolidation and continued investment. By the end of the year the group will have completed its investment totalling £2m in two new galvanising facilities in London at Poplar and Blackwall.

The new plants are now coming on stream, but will not achieve full production until late in the year. The move to group profits should become evident, he says.

At the trading level profits moved up from £1.3m to £1.47m. The group's turnover was £13.75m (£14.07m) and its operating profit £1.54m (£1.35m).

The directors say that full provision for tax would amount to £700,000 (£738,000).

This, based group makes perforated metal, steel cladding and galvanisers.

Woodchester reveals London placing details

Woodchester has revealed the details of its share placing in London. The Irish equipment leasing company will be issuing 900,000 shares, representing 27.7 per cent of its enlarged capital, at a price of 15p.

The placing will raise £13.5m after expenses which will be used alongside higher borrowings to expand investment in new plant and equipment and spending to increase by £200,000 in the current year.

The new shares will not qualify for the recently announced 2p a share dividend. The directors have already forecast profits of £180,000 (£187,000) for the year to the end of 1983 and a total payout of 5p a share.

Helene set for £0.8m

AS ANTICIPATED at the time of the August rights issue, fashion and leisure wear group Helene of London has reported pre-tax profits little changed at £254,790 for the half year ended June 30 1983, against £253,207.

However, current trading is more buoyant and the group is in line to achieve the £260,000 forecast for the full year—this would compare with £243,390 previously.

First-half earnings amounted to 0.6p (same) per 10p share and as forecast, the net interim dividend is being maintained at 0.35p on the enlarged share capital. A same-half final 1.11p has already been paid.

Turnover totalled £5.7m (£5.3m) and the group's operating profit £125,000 (£116,000) and attributable profits emerged at £128,984 (£105,348)—there were extraordinary debits last time of £21,000.

Figure at March 31, 1983, amounted to £219,802 and 100.2p respectively. Gross revenue for the six months to June 30 1983 was £5.7m (£5.3m) and operating profit £125,000 (£116,000). Interim dividend 1p net (same adjusted). Dividend per share of not less than 2.5p (21.8p adjusted).

TRANWOOD GROUP (textiles) — Turnover £2.2m (£2.7m) for six months to June 30 1983. Operating profit £125,000 (£116,000). Interim dividend 1p net (same adjusted). Dividend per share of not less than 2.5p (21.8p adjusted).

DOWNHILL HOLDINGS (metal materials) — Pre-tax loss for half year to June 30, 1983 £7,000 (£12,000). Operating profit £125,000 (£116,000). Interim dividend 1p net (same adjusted). Dividend per share of not less than 2.5p (21.8p adjusted).

SANDERSON MURRAY AND ELDER (textiles) — Turnover £2.2m (£2.7m) for six months to June 30, 1983. Operating profit £125,000 (£116,000). Interim dividend 1p net (same adjusted). Dividend per share of not less than 2.5p (21.8p adjusted).

RESULTS AND ACCOUNTS IN BRIEF

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Aerospace Eng. listing

Aerospace Engineering proposes to seek a full London Stock Exchange listing, says Mr Reginald Mercado, the chairman.

As already announced, the company also proposes a one-for-one scrip issue.

It is proposed to raise the authorised capital from £1.5m to £2m ordinary shares.

London Finance Notice

Hamersley Iron Finance N.V.

8% Guaranteed Debentures Due 1987

UNCONDITIONALLY Guaranteed as to Principal and Interest by HAMERSLEY HOLDINGS LIMITED

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated November 15, 1972 under which the above-described Debentures are issued, Citibank, N.A. (formerly First National City Bank), as Trustee, has selected for redemption on November 15, 1983, (the "Redemption Date") at the principal amount thereof (the "Redemption Price"), through the operation of the Sinking Fund provided for in the said Indenture, \$2,250,000 principal amount of Debentures of the said issue of the following distinctive numbers:

COUPON DEBENTURES OF \$1,000 PRINCIPAL AMOUNT OUTSTANDING	
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BIDS AND DEALS

Moorside deal to raise £20m for Guinness Peat

BY RAY MAUGHAN

Guinness Peat, the insurance broker and merchant banking group, is undertaking the last stage of its reconstruction with another funding exercise which, following the £18.3m rights issue last March, will raise £19.6m through the acquisition of Moorside Trust from the Rivermoor Management Services stable.

The deal has already been agreed with Rivermoor and Guinness Peat has received irrevocable acceptances in respect of over 50 per cent of Moorside's equity.

The offer comes in two forms. Shareholders accepting Guinness Peat's equity offer will receive shares valued at 110 per cent of Moorside's asset value, currently standing at 101p per Moorside share, or cash amounting to 100 per cent of the net asset value of the trust.

The buyer will realise the trust's portfolio once the offer has become unconditional. Full acceptance of the equity terms would result in the issue of 46.6m new Guinness ordinary shares while 40m Guinness shares would be issued on full acceptance of the cash offer.

The cash alternative will be underwritten by merchant bankers Morgan Grenfell to the extent that the net asset value of Moorside exceeds 86.7p per share. Thus, for each ordinary 25p Moorside share, holders will receive 2.1675 Guinness Peat shares which will be purchased at 40p per share by Morgan Grenfell. In addition, Guinness will provide from its own resources any premium on Moorside's net worth over 86.7p per share. The cash element provided by Guinness Peat, assuming Moorside's net tangible assets are valued at £19.6m, would amount to £2.6m.

Assuming full acceptance of the bid, the Moorside acquisition would mean the issue of at least 21m of new Guinness Peat share capital and the addition of a similar sum to group resources. The deal is thus seen as a significant step in the restructuring of Guinness Peat's balance sheet.

The group calculates that the net worth will increase to at least £19.6m and net debt will be about £11m at most. Guinness Peat, chaired by Lord Croham and run by chief executive Mr Alastair

Morton since January 1982, intends thereafter to refinance the major part of bank overdraft on a medium-term basis. Guinness Peat, after a difficult period of reconstruction and debt reduction, would then be in a position to "develop both its newer and more mature businesses and to enter complementary operations either directly or by acquisition."

The group, which is based principally on its Guinness Peat merchant bank arm and its Fenchurch insurance broking business, currently has net worth of some £35m to support bank debt below £22m.

The reconstruction and the sale of such operations as the Aval trade financing subsidiary, a substantial London property and the subscription for a 22.7 per cent stake in the aviation side by General Electric Credit Corporation of the U.S., have been undertaken since February last year.

See Lex

Gartmore dismissed by Anglo Scottish

By Chris Weisman

Gartmore Investment Management has been dismissed as the managers of the Anglo-Scottish Investment Trust. But for the second time in three weeks an investment trust's shareholders have not been asked to approve such a decision by their directors.

Anglo-Scottish has awarded its management contract to C S Investments, a company set up by the two former joint managing directors of Gartmore who resigned when Exco later took a controlling stake in August.

One of the two founders of C S Investments is Mr Eric Crawford, chairman of the board of Anglo-Scottish.

Three weeks ago, Group Investors, where one director is Mr Sam Stevenson, the other founder of C S Investments, also transferred its management contract to C S Investments. The announcement was made to shareholders, only after the company's annual meeting had been closed.

In response to the complaints of institutional shareholders, in particular the Save and Prosper management group, Anglo-Scottish intends to ask its shareholders to confirm the appointment of C S Investments at its annual meeting. But whereas the appointments will take effect on November 1, the annual meeting will be held in mid-December.

Shareholders will not be asked to approve the dismissal of Gartmore.

Mr Crawford said last night that if the annual meeting failed to confirm the appointment, other proposals would be advanced. He said that the management contract with C S Investments could, if necessary, be broken without penalties.

We consulted our major shareholders over this decision," said Mr Crawford, "and they accepted that the board has a job to do." He added that the annual meeting would be held in mid-December.

One other ex-Gartmore fund manager, Mr Mark Davies, has now joined C S Investments and another one or two are expected to follow. Mr Crawford said that further fund managers would be recruited from elsewhere and that the company expected to receive other major management contracts shortly, although possibly not from investment trusts.

Clyde in deals to fund Wytch stake

BY DAVID DOWELL

Clyde Petroleum, the U.S.-based oil company, yesterday revealed details of deals with Thomson North Sea and Bowater intended to reduce its exposure to development costs in the North Sea, and to provide it with funds needed as a member of the consortium bidding for a 50 per cent stake in the Wytch Farm offshore oilfield in Dorset.

First, Clyde has bought from Bowater its 51 per cent interest in Hantap, a subsidiary which has a 5 per cent stake in Block 16/21a in the North Sea, and will be paying Bowater \$4.5m in cash and just over 4m shares. With Clyde's shares currently standing at 120p, this amounts to a total deal worth \$9.9m.

Then Clyde is selling to Thomson North Sea the whole of Hantap, along with a 3 per cent stake in Block 16/21a held through a subsidiary, Clyde Petroleum (Minerals). Thomson is paying \$7.5m in cash—giving Clyde a cash surplus on the transactions of just over \$3m.

Thomson has at the same time agreed to pay Clyde's 10 per cent share of future exploration and development costs in Block 16/21a arising out of the 10 per cent stake in the field directly owned by Clyde. This stake is being retained by Clyde.

The Balmoral Field is believed to contain recoverable reserves of about 70m barrels of oil. Development costs are expected to amount to about \$700m, and first production is scheduled for 1987. Sun Oil, the operator of the field, is expected to make a formal development application any day.

The cash raised through the deals, coupled with about \$3m arising from the sale of shares in Saxon Oil—for which Clyde made an unsuccessful bid in May—is expected to provide the company with the funds needed as part of the Dorset bidding group negotiating to acquire the Gas Council's 50 per cent stake in the Wytch Farm offshore oilfield.

Thirteen members of this group are Tricentral, Carless, Geal, Premier, and Clyde. Clyde has a 15 per cent stake in the bidding group.

Mr Paul Katz, a Clyde director, yesterday described Balmoral as a "marginal field" from Clyde's point of view. "We prefer to spread our risks, and to escape the heavy development costs in the field."

For its part, Thomson is keen to broaden its North Sea interests beyond Clyde and Piper, where it has been present since the early 1970s.

Mr Joe Darby, managing director of Thomson North Sea, said that the company was "too small to participate in someone else's development," in part because this would provide the company with some corporate shelter which it cannot get as a member of Piper.

"Clyde's holding in Balmoral is a valuable asset," he said. "We will be keeping an eye on it for other opportunities."

Earlier this year Thomson made a proposal to Elf for a stake in the Alwyn North Field, but this was unsuccessful.

Clyde Petroleum is now one of the largest companies in the U.S., and is understood to be seeking a full stock exchange listing, perhaps next month. It recently revealed profits before tax of £1.65m in the first six months of this year, compared with losses of £1.1m. Turnover grew to £15.88m (£12.65m).

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Requote for VW and £5.75m deal

BY RAY MAUGHAN

VW, the sheet metal fabricator, precision engineer and tool maker, is returning to the Unlisted Securities Market next month following a three-month suspension at 70p per share.

The company is making a tender offer of 4.75m shares at a minimum price of 100p per share. The offer will be coupled with the acquisition of Thermo, a specialised glass component manufacturer, for £5.75m.

The group first came to the U.S. in November 1981 when 1.7m shares, or 21.2 per cent of the enlarged capital, were priced at 62p per share. The trading environment subsequently has been extraordinarily difficult and last year VW reported its first-ever trading loss in its 64-year history.

VW, headed by Mr Roy Stephens and advised by Singer & Friedlander, has apparently enjoyed a substantial ordering uplift since the summer—when the share quote was frozen—and the board says it has been possible to fix a minimum tender price of 100p for the shares now being offered for sale.

The group has agreed with Thermo's parent, Interlag, to buy the business for £5.75m and, depending on the result of the tender offer, will also to Interlag a sufficient quantity of shares to satisfy the consideration, struck earlier this week. Purchasers will be found for sufficient of these shares to realise £5.75m.

For its part, Interlag will receive \$3.265m in cash and shares valued at £2m after making a contribution to the expenses of the offer and covering Thermo's existing debts of \$346,000.

Singer & Friedlander is underwriting the offer at 2 per cent below the eventual striking price and will sponsor an offer to raise £1m of new capital for VW, of which some £330,000 is required to be applied towards

the expenses of the offer and the balance to provide additional working capital.

The deal requires the consent of shareholders at an extraordinary meeting in November which, if given, means that the prospectus will be published in full on November 7.

Mr Paul Katz, a Clyde director, yesterday described Balmoral as a "marginal field" from Clyde's point of view. "We prefer to spread our risks, and to escape the heavy development costs in the field."

For its part, Thomson is keen to broaden its North Sea interests beyond Clyde and Piper, where it has been present since the early 1970s.

Booker McConnell £9m buyout

Booker McConnell, agriculture and food distribution group, has sold its pump-making subsidiary SPP Group of Reading to the SPP management for £9.3m.

Mr Bob Moore, managing director of SPP, led a five-man management team which will own 36 per cent of the equity. Financial backing for the deal was arranged by Guidehouse, the merchant bank.

SPP specialises in fluid handling technology and is a supplier of centrifugal pumps to the North Sea oil and fire fighting industries. It made a profit of £1.6m before tax and interest in 1982 on turnover of £25m.

SPP has been moving away from simply supplying pumps to the provision of complete systems and processes.

Mr Moore, aged 56, is an Australian-born civil engineer who joined SPP as managing director in February 1981 from Mather and Platt, the engineering group, where he was chairman and managing director.

SPP employs 740 people at a number of subsidiary companies, the largest of which is Sigmund Pumps, accounting for 40 per cent of turnover. Other companies include Godiva Fire Pumps of Warwick, Euro Pump Services of Yate near Bristol and Robot Pumps of Alphen in The Netherlands.

The purchase price comprises a £7.1m payment for the shares

— equal to SPP's net asset value at December 31 1982 — and the transfer of £2.2m of net borrowings.

Equity Capital for Industry, representing 350 City institutions, and Pegasus Holdings, the venture capital arm of Lloyd's Bank, will each provide £500,000, while Friends Provident Life Office will subscribe £500,000.

Booker McConnell made £4.5m of pre-tax profit on turnover of £44.5m in the six months ended June 30 1983. It has been cutting back its engineering activities and sold Fletcher Sutcliffe Wild, a mining equipment outfit, to Dobson Park Industries for an undisclosed £1m in March.

The improved bid values the company at about £3.8m.

Evered yesterday sent to Hawkins and Tipson shareholders a document detailing its new offer. In it, Evered pointed out that the offer price represents the highest price at which shareholders could have sold their shares since 1979.

It claimed that the present management have presided over

a 40 per cent fall in shareholders' funds since August 1979, and that the board is estimating retained losses "for the fifth year in succession."

It also said that the new offer will not be raised, and will close on October 26. It warned that Hawkins and Tipson's share price "will plummet" if the bid lapses.

One other ex-Gartmore fund manager, Mr Mark Davies, has now joined C S Investments and another one or two are expected to follow. Mr Crawford said that further fund managers would be recruited from elsewhere and that the company expected to receive other major management contracts shortly, although possibly not from investment trusts.

It also recently sold its Key Markets retailing arm to Linford for £4.5m and its West Gunter butchers shop to Union International for £4.05m.

Norsk has been engaged in salmon farming for 15 years through a 59 per cent holding in A/S Norsk. Norsk will retain the Scottish workforce and plant to expand activities there and elsewhere in Europe.

Earlier disposals of agricultural interests included the sale of Pitwood, an animal feed and malt producer to Pauls and Whites for £1.2m in February, and of its pet food business, Favor Parker for £2.5m in May.

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Fitch Lovell

Fitch Lovell, the food wholesaler and retailer, has completed its withdrawal from the agricultural sector with the sale of its fish farming business to Norsk Hydre, the Norwegian salmon and energy group, for £1.7m cash.

Norsk, which already has salmon farming operations in Norway, has acquired Golden Sea Products and Scottish Sea Farms, which have net assets of about £1.5m.

These two companies, which employ 50 people, operate five fish farms on the west coast of Scotland and rear Atlantic salmon, and Scotland's only shellfish hatchery producing seed oysters. They produce about 350 tonnes of salmon and have recently started breeding an fish such as turbot.

Mr Geoffrey Hawkins, chairman and chief executive of Fitch said: "We were involved in fish farming for 15 years, but we are not big enough to absorb the costs involved. It has cost us £2.4m up to and including this year. That is significant for a company of our size."

Salmon breeding had reached a commercial size despite a setback three years ago when the fish were affected by an algae, but the sale of Pitwood, a fish stocks was beginning to absorb more money.

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NOTICE OF REDEMPTION OF Dart Industries Inc.

4 3/4% Subordinated Debentures due August 15, 1987

Exchangeable on and after September 1, 1983 for common stock of Minnesota Mining and Manufacturing Company

Redemption Date: November 14, 1983

Exchange Right Expires: November 14, 1983

NOTICE IS HEREBY GIVEN to the holders of the 4 3/4% Subordinated Debentures due August 15, 1987 (the "Debentures") of Dart Industries Inc. (the "Company") exchangeable on and after September 1, 1983 for common stock of Minnesota Mining and Manufacturing Company (the "Common Stock") to the provisions of the indenture dated as of August 16, 1973 (the "Indenture") between the Company and Morgan Guaranty Trust Company of New York, Trustee, the Company has elected to redeem all the outstanding Debentures on November 14, 1983 (the "Redemption Date") at a redemption price of 100% of the principal amount thereof, together with accrued interest from August 15, 1983 to the Redemption Date in the amount of \$15.00 per each \$1,000 principal amount of Debentures, will be made on or after the Redemption Date upon presentation and surrender of the Debentures together with all coupons appertaining thereto maturing after the Redemption Date at the offices of any one of the Paying and Exchange Agents set forth below.

The Debentures will no longer be outstanding after the date fixed for redemption. The redemption price will become due and payable upon the Debentures on the Redemption Date and interest thereon shall cease to accrue on and after the Redemption Date.

ALTERNATIVE TO REDEMPTION

Holders of Debentures have the right on or before the close of business on November 14, 1983, to exchange the Debentures for common stock of Minnesota Mining and Manufacturing Company (the "Common Stock").

The Debentures may be exchanged for Common Stock at the rate of 10.10 shares for each \$1,000 principal amount of Debentures. In order to effect this exchange, a Debenture holder should complete, sign and surrender to any one of the Paying and Exchange Agents either the NOTICE OF ELECTION TO EXCHANGE on the Debenture or a similar notice together with the Debentures to be exchanged. A holder who surrenders Debentures for exchange will receive a certificate for the full number of whole shares to which he is entitled. No fractional shares of Common Stock will be issued upon exchange of any Debentures, but in lieu thereof the Company will pay in United States dollars an amount equal to the market value of such fractional shares computed on the basis of the closing price of the Common Stock on the New York Stock Exchange on the last business day before the date of exchange. If more than one Debenture shall be delivered for exchange at one time by the same holder, the number of full shares which shall be issuable or deliverable upon exchange shall be computed on the basis of the aggregate principal amount of Debentures so delivered. The exchange will be deemed to have been effected immediately prior to the close of business on the date on which the Paying and Exchange Agents receive such NOTICE OF ELECTION TO EXCHANGE or similar notice and the Debentures surrendered for exchange. Upon exchange of Debentures no payment or adjustment will be made for interest accrued thereon or on account of any cash dividends on the Common Stock delivered upon such exchange. Debentures delivered for exchange must be accompanied by all interest coupons maturing on and after August 15, 1984.

The closing price of the Common Stock on October 6, 1983, as reported in the Composite Tape for New York Exchange-Listed Stocks, was \$99.15 per share. At such price, the holder of \$1,000 principal amount of Debentures would receive upon exchange shares of Common Stock and cash for the fractional interest having an aggregate value of \$99.15. However, such value is subject to change depending on changes in the market value of the Common Stock.

SO LONG AS THE MARKET PRICE OF THE COMMON STOCK DOES NOT EXCEED \$100.00 PER SHARE, HOLDERS OF DEBENTURES UPON EXCHANGE WILL RECEIVE COMMON STOCK AND CASH IN LIEU OF ANY FRACTIONAL SHARE HAVING AN AGGREGATE MARKET VALUE OF LESS THAN THE CASH WHICH THEY WOULD RECEIVE UPON REDEMPTION.

Delivery of Debentures to any one of the Paying and Exchange Agents after the close of business on November 14, 1983, regardless of instructions in any notice, will result in payment of the redemption price of 100% of the principal amount of the Debentures together with accrued interest to November 14, 1983.

PAYING AND EXCHANGE AGENTS

Morgan Guaranty Trust Company of New York
Corporate Trust Office
30 West Broadway
New York, New York 10015

Morgan Guaranty Trust Company of New York
Maine Branch
6000 Franklin Avenue
West Germany

Morgan Guaranty Trust Company of New York
14, Place Vendôme
Paris 75001, France
Kreditbank S.A. Luxembourg
43, Boulevard Royal
Luxembourg

Hill Samuel & Co. Limited
100 Wood Street
London EC2P 2AJ, England

Morgan Guaranty Trust Company of New York
Avenue des Arts 35
Brussels 1040, Belgium

Morgan Guaranty Trust Company of New York
Morgan House
1 Angel Court
London EC2R 7AE, England

Bank Mees & Hope N.V.
Herengracht 548
Amsterdam 1000, The Netherlands
Credito Romagnolo S.p.A.
Via Armonia, 1
20123 Milan, Italy

DART INDUSTRIES INC.

Dated: October 13, 1983

COMPANY NOTICES

GENERAL MINING UNION CORPORATION LIMITED

(Incorporated in the Republic of South Africa)

PAYMENT OF COUPON No. 112

Holders of Share Warrants to bearer will receive payment on or after 20 October 1983 at the rate of 32.5756p, the amount declared on or after 15 October 1983 at the rate of 32.5756p, the amount declared on or after 15 October 1983 at the rate of 32.5756p, the amount declared on or after 15 October 1983 at the rate of 32.5756p.

Coupons may be deposited FOR CLEAR DAYS for inspection before payment will be made:

In London: The London Secretaries Office of the Corporation, 30 City Place, London, EC3N 8EU.

In Paris: 30 City Place, London, EC3N 8EU.

In Zurich: Zurich, Union Bank of Switzerland, Zurich, Swiss Bank Corporation, Bank of any of their branches.

Consent is given to holders resident in Great Britain and Northern Ireland to be paid as follows:

Amount of dividend after deduction of South Africa Tax: 22.89921

Resident Shareholders' Tax of 15% of 15.5%: 4.89635

Less: United Kingdom Income Tax of 15% of 15.5%: 4.89635

Amount of the dividend of 32.5756p: 22.89921

Net dividend: 22.89921

Latest forms can be obtained on application to the London Secretaries Office, per fax, GENCOR 01-2111111.

30 City Place, London, EC3N 8EU.

NOTE: Under the double tax agreement between the United Kingdom and the Republic of South Africa, non-resident shareholders of the Corporation are entitled to the dividend in full less a credit against the United Kingdom tax payable in respect of the dividend. The credit against the United Kingdom tax of 15 per cent is limited to the basic rate of 30 per cent. If the dividend received is to be credited by the individual shareholder on any return for income tax purposes it is 32.5756p multiplied by the number of shares held.

INT. ISSUE DOME PETROLEUM

DLRS US 75,000,000 FRN

DUE IN 1988

For the six months, October 7, 1983 to April 2, 1984 the notes will carry an interest rate of 9 15/16% per annum

The interest due on April 9, 1984 against coupon number 5 will be \$55,510.65 and has been computed on the actual number of days elapsed (185) divided by 360.

The principal paying agent

SOCIETE GENERALE

ALSACIENNE

DE BANQUE

15, rue Emile Reuter

LUXEMBOURG BRANCH

NOTICE IS HEREBY GIVEN that the original General DOME Petroleum Subordinated Capital Notes, Series A, dated October 7, 1983, will be presented to the Paying Agent, Societe Generale Alsacienne de Banque, at the Luxembourg Branch, on or before October 13, 1983, for the purpose of being registered in the Luxembourg Register of Securities.

NOTICE IS HEREBY GIVEN that the original General DOME Petroleum Subordinated Capital Notes, Series A, dated October 7, 1983, will be presented to the Paying Agent, Societe Generale Alsacienne de Banque, at the Luxembourg Branch, on or before October 13, 1983, for the purpose of being registered in the Luxembourg Register of Securities.

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TECHNOLOGY

EDITED BY ALAN CANE

GASIFICATION PROVES ATTRACTIVE AS FUEL COSTS RISE, WHILE FLUID BED COMBUSTION SHOWS NOVEL USES

How gasification can fuel a siege economy

ALMOST a decade has passed since oil prices quadrupled, arousing fears of a general economic collapse and ideas for a host of substitute energy sources. The incentive for alternative energy sources was compounded by the further oil price rises of 1979-80, by which time it had become clear that developing countries had been hit hardest by higher energy costs. Yet few practical alternatives to oil have emerged.

One alternative demonstrated recently in London's dockland was a British designed and manufactured gasifier. Using as fuel 80 per cent of domestic coal and 20 per cent of diesel fuel, the gasifier, manufactured by Specialist Engines, of Helston, Cornwall, was heating a whole array of domestic electric heaters—far less than its 10 KVA rating's capacity.

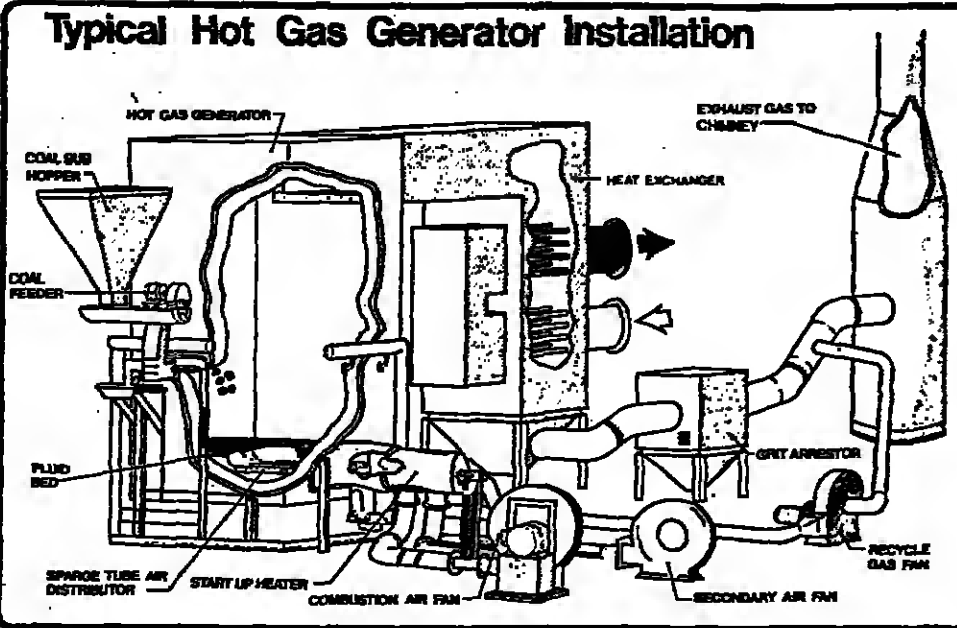
Gasifiers have been around a long time and were widely used during the Second World War by belligerents and neutrals, chiefly for road vehicles. Rising fuel costs has made the technology attractive again, especially in developing countries with abundant supplies of wood, or even coconut shells. They supply only a limited amount of energy and are therefore most suited to rural electricity generation, irrigation pumping, agricultural and forestry processing and vehicle propulsion.

Not surprisingly, the Third World is ahead of the industrialised nations in this technology. The two countries which have taken the lead are Brazil and the Philippines, although many other nations are working with gasifiers, and the World Bank partly funded a new study entitled "Gasifiers: Fuel for siege economies" underlining its serious nature.

Gasification is an essentially simple process. Wood, charcoal and other dry organic materials are fed into an upright container and a controlled quantity of air is drawn into the lower part of the unit allowing some of the fuel to burn. But the air intake is restricted, releasing just enough heat to chemically break down and gasify the adjacent fuel.

The reaction in the "reduction zone" produces combustible carbon monoxide gas together with hydrogen and small amounts of methane. This gas, called producer gas, has a heating value equivalent to about 10 to 15 per cent of natural gas.

The rest of the gasification process consists basically in



cooling the producer gas (to increase concentration) and cleaning it to prevent it fouling the engine in which it is combusted. The latter process may be omitted if a direct heat gasifier is designed to heat a boiler or kiln, like those in Sao Paulo State in Brazil, where logs are used as the fuel.

The latest study published by the International Institute for the Environment and Development, indicates that gasifiers could economically replace some diesel engines or oil-fired boilers in remote areas not linked to an electricity grid, in rural sawmills and irrigation projects. It also suggests that fuels other than wood could be used, including coconut shells, peanut shells, maize cobs and sawdust.

On the crucial point of economic viability, the study is realistic and hence cautious. It notes that savings could be made by switching from expensive liquid fuels to cheaper biomass fuels, but warns that "These savings must be weighed against the capital cost of the gasifier, and the increased operating and maintenance costs." However, the study warns

models, some of them using diesel fuels, but warns that "These savings must be weighed against the capital cost of the gasifier, and the increased operating and maintenance costs." However, the study warns

For industrialised countries, the challenge is to perfect the technical performance and sell gasifiers, together with gasifier expertise, to customers most of whom will be located overseas and living under very different climatic and economic constraints. Specialist Engines, which mounted the demonstration operated in such an environment. It was launched only three years ago by Mr Phil Harris, who has also carefully designed the gasifier and sited his ventures off the beaten track in Cornwall.

Small refinements are incorporated that have been disregarded by Third World manufacturers, such as corrosion-proofing by the use of stainless steel in parts and galvanised steel elsewhere. Mr Harris said he was negotiating sales to the Indian sub-continent, Africa and America.

Like so many other substitute fuels, gasifiers cannot hope to provide a more efficient replacement for petroleum. But unlike the others, they have been tested and found to be working reasonably well.

WILLIAM SHOLTO

TWO YEARS ago, Energy Equipment was a small British company with expertise in fluid bed technology and striving for success in an extremely difficult market. Now it is part of Petrofina, the Belgian-based oil multinational. Its new parent is investing about £1m a year so that Energy Equipment can take its ideas to commercial fruition.

At Energy Equipment's small research centre at Olney outside Milton Keynes it is building an experimental synthetic gas-synthesiser which should be operating next year.

Syn gas is the feedstock for many processes in the chemical industry. Energy Equipment believes that it can adapt its present fluid bed technology to suit syn gas production. The plant will cost about £2.5m to produce.

In a report by the National Coal Board, published in

September, called Gas From Coal, the NCB said that there was no technology for coal gasification which was applicable to the NCB's needs. Dr Andrew Edwards, managing director of Energy Equipment, begs to differ. He says that the design of its boiler system developed is suitable for UK coal gasification systems.

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September, called Gas From Coal, the NCB said that there was no technology for coal gasification which was applicable to the NCB's needs. Dr Andrew Edwards, managing director of Energy Equipment, begs to differ. He says that the design of its boiler system developed is suitable for UK coal gasification systems.

engulfed in the fluidised bed and is completely dispersed.

Energy Equipment says that its simple design can cater for a wide variety of fuels from peat and coal to wood. At present there are more than 52 fluid bed systems operating in the UK and Energy Equipment has about 20 installations.

Applications of the fluid bed include a hot gas generator for British Sugar Corporation to dry beet, another for crop drying using waste wallpaper, straw and other waste as fuel. In South Africa, the company has supplied a gas making plant to fire gas for a billet re-heat furnace, firing coal.

The company is also introducing new types of boilers systems so to suit smaller and larger applications. Before the end of the month it launched a small system costing from £30,000 to £100,000.

ELAINE WILLIAMS

REPORT CONFIRMS IBM'S LEAD IN EUROPE

IBM 'will recover market share'

BY PAUL WALTON

IBM, LIKE Caesar, bestrides the narrow world like a colossus and is winning most of its battles in the European computer market.

The Shakespearean reference introduces a new Frost and Sullivan report describing how IBM sets the tone in Europe, where it seems set to remain the leading supplier of almost everything in data processing from the large mainframe computer to the personal computer which it has just begun to sell.

IBM ducked the recession which finally hit the frantic growth rates of its competitors—especially of the plug compatible suppliers of equipment or machines which might directly replace its own. Frost and Sullivan says that in all respects, IBM is now in an enviable position, being "expected steadily to recover market share." With over two-thirds of the worldwide market for computers, the giant is also beginning to make a splash in new oceans.

"The company in early 1983 holds almost unprecedentedly powerful market and product positions, offering relatively short delivery positions and a new—albeit complex and costly, but apparently very efficient—processor architecture." Frost and Sullivan conclude when

looking at IBM's share of big mainframe computers.

The IBM 308X architecture, at the heart of its big mainframes, supports a market which will be worth \$18m from the shipment of almost 5,000 big mainframe computers between 1983 and 1987, in which traditional plug compatible and the more recent Japanese suppliers will find increasingly difficult to get a share.

Replacing IBM mainframes is becoming more difficult, as the old plug compatible formula of 20 per cent more power for 10 per cent less cost is increasingly met by the supplier itself. IBM is outpacing every big mainframe supplier in both the supply of the corporate computer, and of the mid-range general business computers where Frost and Sullivan said that "IBM has almost complete dominance." The IBM 4331 architecture, the design of medium-sized machines, supports a market which will be worth \$4.5m from the shipment of around 16,500 machines by 1988.

IBM is still fighting to get more than a fifth of the next tier of computing, the distributed processing market for computers which sit in the office or factory and support many

local terminals. Frost and Sullivan report that the company will begin to "claw back" business selling minicomputers such as the 3102, which failed to succeed in making much headway with large IBM users.

Frost and Sullivan go on to describe the ways in which IBM computer users continue to expand their computing capabilities, and how the company reorganised in the late seventies and invested \$10m in improving its own productivity in order to be in a better position to respond.

There are very few gaps in the company's range, with perhaps the exception of some peripherals such as all important rapid retrieval storage magnetic disks—of which there was a famine during 1981-82. Plug compatible suppliers will continue to do the IBM computer user a service by offering cheaper, or slightly more advanced, terminals or magnetic storage, but Frost and Sullivan holds out little hope that they will be able to replace many of the central processors.

IBM has only recently dropped into the small business and personal computer markets, but here where price is often the overriding consideration.

AIDS FOR PERSONAL COMPUTER SOFTWARE

Tools for the naive programmer

DATAFIT IS both the name of a new British firm and its first software system, which is claimed to give the naive microcomputer user "tools to manage his data."

These tools all sit on a piece of sophisticated computer software—relational database—which Datafit has developed for microcomputers which use the common CP/M method of operation. There are all the tools needed for the first-time user to be able to write his own

computer programs, in a system which is suited to the small business and which can store up to 8m separate items of data.

Table planning is how Datafit describes the creation of these computer applications. First step is to identify the major pieces of an application, in the manufacture of products, billing customers or paying the workforce, breaking these down so that they can be quantified and give useful data for the system to work with.

There are five major tools in

Datafit, often found in similar competitive products, which allow the naive user to make use of his data. The relational database allows the user to create an application program which can take several hits of data and uses them to do some useful work, such as working out production costs. Application prototypes are created just once, then stored for future use as they are or with slight changes.

There is a report writing facility which can automatically

pluck data out of the system, and there are also some more expert facilities with which the skilled user can "enter" the database to do more sophisticated things with his information. One of these is a program generator, which actually writes programs on his behalf.

There are also skeleton applications which Datafit of the software's distributors will help the naive to prepare: on-time designs for putting together applications easily. More from Datafit on 01-385 6141.

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THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LOREN

How Nielsen got a head start and then started ahead

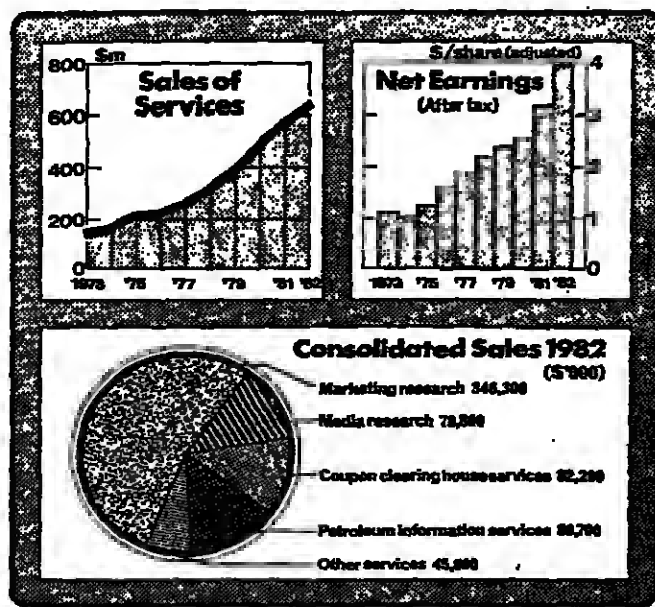
BY TERRY DODSWORTH

AMERICAN business produces facts in extraordinary abundance. Industrial and commercial life in the U.S. seems to be built on quantifying everything in sight—and frequently trying to conceal the results from competitors. This is fertile breeding ground for anyone who can marshal data effectively, and in A.C. Nielsen, the grocery marketing research company, it has produced one of the all-time specialists in gathering data and commercialising it at the same time.

Nielsen has been at work collecting and disseminating its research for 60 years. During that time it has had just two chairmen, Arthur C. Nielsen Senior, its founder, and Arthur C. Nielsen Junior, who has just announced his intention to step down. Throughout its existence it has grown and flourished, spreading its tentacles into more and more service areas, moving into 25 countries around the globe, and lifting profits to \$44m in 1982. But it has remained very much a family concern, and no one expects that to change very much under Henry Burke, the first chairman to come from outside the family.

Nielsen's growth has been so steady, and its profits so consistent that it is difficult to believe that there is no aggressor that looks remotely like knocking it off its perch at present. There are, of course, a multitude of smaller companies sniping away at its heels in specialised corners of the market, but in its core business of nationwide grocery and pharmaceutical marketing research it occupies a unique niche. Even its television ratings system, which first made the company into a household name, remains unparalleled on a national scale in the U.S., although there are plenty of local area rivals.

How did Nielsen achieve this dominant position? One reason is that it got a headstart on all the competition and built upon it. Nielsen senior stumbled on grocery marketing research almost by accident. An engineer, he started in market appraisal of engineering equipment in the Chicago area, and was asked to do a similar job for a pharmaceutical company.



But once he saw the market, then developing out of the depression in the mid-1930s, he expanded the business rapidly, establishing its techniques—and its overseas base—before the opposition had time to respond.

Nielsen's business is also very much based on people, and like many service companies it does its utmost to keep its team together. About 28 per cent of its employees have been with the organisation for more than five years, and middle and senior management are encouraged to stay by reportedly generous profit-sharing schemes. It would require a colossal investment by a first-time newcomer to achieve anything like the spread of coverage that Nielsen has, and it would be equally hard to find the personnel.

Time and experience are also involved in the delicate business of building up relationships with the stores where Nielsen collects its data. Manufacturers pay for the service, which in its most basic form tells them how they are doing at the point of sale. But the collection depends on the co-operation of the stores—some like the information themselves, and are paid by receiving it free, some allow Nielsen

in gratis, and some demand payment. Whatever the arrangement, the quality of the final service depends crucially on this relationship.

About 60 per cent of Nielsen's worldwide sales are still in retailing marketing research. Television ratings account for another 12 per cent or so, its coupon clearing house division for a similar amount, and petroleum geological research for most of the rest. One of the secrets of the group's success is that it has constantly tackled new products onto the basic line, but over the years it has had its failures.

In 1973, for example, it launched an ill-timed venture into petrol station analysis just as the oil crisis struck. Another book was its effort to break into the magazine readership measurement field, where it was beaten by some well established competition.

Nielsen says that its criterion for expansion now is to aim for areas where it can see the prospect of establishing a dominant position. Often this is by acquisition. Overseas, for example, it has frequently bought similar companies, which are then operated very much as autonomous groups. Local conditions, regulations and habits in controlling infor-

mation mean that it is never possible to export the U.S. model just as it is.

The group's worldwide dependence on the main line grocery and pharmaceutical marketing research, however, repeatedly leads to Wall Street suggestions that the company will sooner or later fall off its pedestal.

Indeed, the increasing thrust of the computer into retailing ought, in theory, to make it easier for competitors to set up rival systems at lower cost. This has become particularly relevant since the establishment of supermarket checkout scanners, the automatic data-recognition machines which read labels and produce a complete record of specific purchases.

The scanner reduces the need for marketing research teams at a stroke, makes it possible to monitor sales more closely on a day-to-day basis—and opens up the prospect of more competition to Nielsen.

The group's response to this challenge is that technology has been changing its market continuously since its foundation, and that it has so far adapted to change. It has itself been extremely aggressive in using the new scanning technology in its own research. Nielsen, in fact, stands the criticism on its head, arguing that technological improvements will help to keep costs down and profits up.

In an address to the New York security analysts—Nielsen is quoted on the Nasdaq over-the-counter market, although control is still in the hands of the family—Nielsen also pointed to the continuing possibilities for growth. The company is locked into a market which seems to expand automatically with population growth. As living standards rise throughout the world, so does choice, and with it the possibilities for packaging and differentiation of product.

At the same time, in the more advanced countries, distribution costs are increasing as a percentage of the price of goods. That being the case, says Nielsen, "the most successful companies are likely to be those which are able to develop the most effective marketing systems... consequently we are witnessing an increase in the demand for our services."



Divorcees hostile to happy families

THEY HAVE already coined the phrase serial monogamy. Now meet the divorcee. This, according to some new research, is someone who, in the wake of the trauma of divorce, shows increasing hostility to advertising and some of its claims. Somebody who, as divorce becomes increasingly common across Europe, will need to be considered by the well-tuned marketer when it comes to communicating his message.

Pictures of happy families, couples arm-in-arm, models with that not-a-care-in-the-world look which advertisers are fond of promoting are more than likely to elicit an adverse response from this growing band of divorcees. Moreover, apparently continues after remarriage.

This syndrome is highlighted in a research project among 2,000 adults undertaken by the Henley Centre for Forecasting, in conjunction with Wasey Campbell-Ewald, (the agency recently merged with Lowe Howard Spink to become Lowe Howard Spink Campbell-Ewald) and reported in Advertising Age's latest Focus magazine.

The study focused on women, though of course it begs the question of how men respond given the same circumstance. Divorcees, a word coined by Wasey's planning director in London, Tony Copeland, are likely to be sensitive to slurs on their capabilities or intelligence.

The statistics quoted show that in the '70s divorce in Britain rose by some 150 per cent with the proportion of divorces to marriages by 1980 in the region of 38 per cent, the highest figure of all European nations. The Netherlands, France and Belgium were not far behind with Germany at 25 per cent.

To what extent this trend affects the portrayal of women in advertising is a question that needs to be asked.



Channels on the move

IT WILL eventually become an irresistible seismometer. So says David Wood, Ogilvy and Mather's media group head, about the explosion of new channels across Europe. In his view the most exciting development of the moment, "Satellite," he continues, "is a catalyst for European governments to free up their stranglehold on broadcasting, particularly in France and Germany."

Gradual and controlled this may be but the signs are already there. Last month came news of a breakfast television station in France which may carry advertising, while in Switzerland, SAP, the television publicity organisation which sells airtime has asked for an increase of five minutes' commercial time a day. This, according to Wood, looks like being granted.

Another significant development is the incursion of foreign channels into other countries. By the end of this year two-thirds of Belgian homes will be receiving BBC 1 and 2.

In the Netherlands two months ago ITV struck a deal with a Dutch cable company, though the Government has said it is not going to allow advertising specifically aimed at the Dutch. If it takes ITV it will therefore carry British commercials.

The Norwegians, who have not allowed commercial television to date, are now talk-

ing of allowing a commercial cable channel with five minutes advertising per hour (Britain average has six).
On a scale of 0 to 10, "Wood," where 0 is fully controlled, and 10, in the U.S., an open airway and a free-for-all, we are moving along a line at point three-four in Western Europe. It is at least in the picture—getting."

Relaxing outdoors

THE Government is proposing some relaxation of control over outdoor advertising for which local authorities are responsible. Patrick Jenkin, Secretary of State for the Environment, announced this week his intention to introduce a "deemed consent" for post-boards displayed around construction sites. This will mean that advertisers will no longer need the local Council consent, provided the boards are not to be displayed for more than two years and the site is not in a Conservation area.

There are also plans for local planning authorities to have "reasonable control over captive balloons," a relatively new form of outdoor advertising. The present aerial advertising controls on balloons are short to be relaxed, and they will be brought formally under the control of local planning authorities for the first time.

These amending regulations will be laid before Parliament as soon as it is practicable in the new session.

Multi-media campaign

ONE of the first advertisements to advertise an advertisement is how Alan Eigg, Christian Brann's marketing director, describes his company's imminent television debut along with Guinness Royal Exchange.

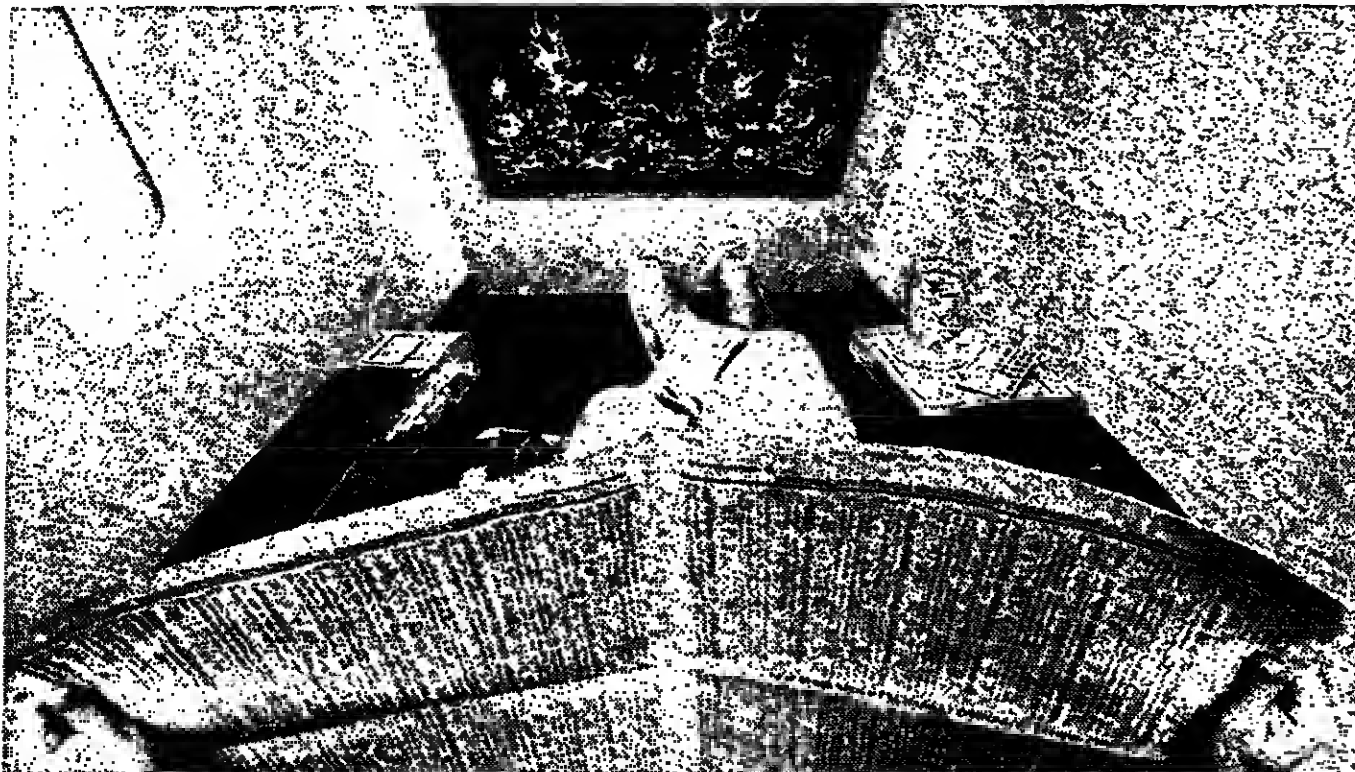
It is incidentally, the first commercial produced by direct marketing house Christian Brann in its 17 year history. For GRE, the film test campaign which breaks on Friday in the London and Tyne Tees regions, is a first step on the small screen. Aimed at the 50s, it will direct viewers to off-the-page policy details advertised simultaneously in the Press. GRE believes this marks a new strategy—TV backing of life assurance. If the multi-media approach works there are plans to extend the idea to other TV regions next year.

Feona McEwan

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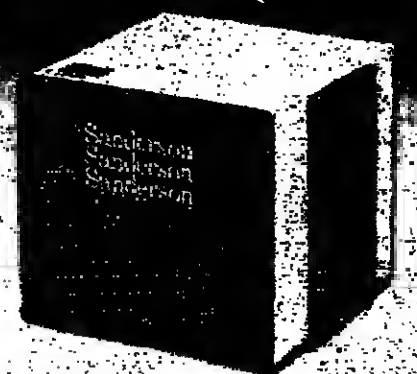
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A.B.N. Bank	9 1/2%	Hambros Bank	9 1/2%
Allied Irish Bank	9 1/2%	Heritable & Gen. Trust	9 1/2%
Amst. Bank	9 1/2%	Hill Samuel	9 1/2%
Bank of England	9 1/2%	C. Hoare & Co.	9 1/2%
Bank of Ireland	9 1/2%	Hongkong & Shanghai	9 1/2%
Bank of London	9 1/2%	Kingsnorth Trust Ltd.	10 1/2%
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Bank of the Middle East	9 1/2%	National Girobank	9 1/2%
Bank of the Pacific	9 1/2%	National Westminster	9 1/2%
Bank of the South	9 1/2%	R. Raphael & Sons	9 1/2%
Bank of the West	9 1/2%	P. S. Refson & Co.	9 1/2%
Bank of the East	9 1/2%	Rothmans Guarantee	9 1/2%
Bank of the Middle East	9 1/2%	Royal Trust Co. Canada	9 1/2%
Bank of the Pacific	9 1/2%	Standard Chartered	9 1/2%
Bank of the South	9 1/2%	Trade Dev. Bank	9 1/2%
Bank of the West	9 1/2%	T.C.B.	9 1/2%
Bank of the East	9 1/2%	Trustee Savings Bank	9 1/2%
Bank of the Middle East	9 1/2%	United Bank of Kuwait	9 1/2%
Bank of the Pacific	9 1/2%	United Mizrahi Bank	9 1/2%
Bank of the South	9 1/2%	Volkskas Intnl. Ltd.	9 1/2%
Bank of the West	9 1/2%	Westpac Banking Corp.	9 1/2%
Bank of the East	9 1/2%	Whiteaway Laidlaw	9 1/2%
Bank of the Middle East	9 1/2%	Williams & Glyn's	9 1/2%
Bank of the Pacific	9 1/2%	Winttrust Secs. Ltd.	9 1/2%
Bank of the South	9 1/2%	Yorkshire Bank	9 1/2%
Bank of the West	9 1/2%		

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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday October 13 1983

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WALL STREET

Overheating fears keep lid on rally

A STEADIER tone emerged among stocks on Wall Street yesterday as investors came to terms with the sudden jump in bond yields in the previous session following new uncertainties over federal reserve credit policies, writes Terry Byland in New York.

The stock market tried to move forward at one time, but soon ran out of support. Share prices showed widespread falls, but a rally in the final hour left the Dow Jones Industrial average 5.49 down at 1259.85 on turnover of 76m shares. Share losses exceeded gains in a ratio of two to one.

Bond prices could make no recovery but investor confidence was helped by a rally in bond futures. The credit markets remained wary ahead of the announcement this week of a batch of economic data which will be examined for any sign of overheating in the U.S. economy.

The bond markets have been disappointed by the apparent lack of any action by the Federal Reserve to ease its credit policies, and some fear that this suggests that the fed thinks the recovery in U.S. industry is running too strongly.

Nervousness was compounded on Monday by the closure of the New York bond markets for Columbus Day, leaving the initiative to the Chicago bond futures market where prices had turned down sharply.

The key federal funds rate opened higher again at 9 1/2 per cent. Later, with funds at 9 1/4 per cent, the Federal Reserve made a further \$2bn customer repurchase arrangement. This had little effect, however - the funds rate stayed at 9 1/2 per cent - and was regarded as nothing more than technical help to the weekly bank settlement operations.

Imperial Chemical was heavily traded again on the American Stock Exchange, where just under 2m shares were turned over, bringing the total to 6m in the past two trading sessions and lifting the price 5 1/2 yesterday to \$94. ICI closed unchanged at \$94.

Solomon Bros, which traded a 2m block of ICI shares on Tuesday, was active in crossing the stock again yesterday but maintained that it was out alone.

ICI is seeking a transfer of its quotation to New York's Big Board, a move which will substantially increase its attractions as trading stock for U.S. investors.

Of the leaders there, IBM lost 3/4 to \$132 1/2 and Honeywell 1 1/4 to \$126 1/2. General Motors gained 5/8 to \$78 1/2 and Ford 3/4 to \$66 1/4.

Oil shares shrugged off developments in the Iran-Iraq conflict, and were led forward by Exxon, 3/4 up at \$38 1/4, and Mobil, 1/2 up at \$31 1/4.

Among defence issues, Lockheed was delayed at the opening by a weight of selling orders which followed a down-

grading of the earnings estimate by Wertheim, a Wall Street brokerage house. Later, Lockheed stock finally traded 1 1/4 down at \$43 1/4.

The health care and pharmaceutical sector made a good start to the quarterly reporting season with record profits and sales from Abbott Laboratories, which ended unchanged at \$51 1/4.

The chemical majors looked mixed with Du Pont again wanted at \$52 1/4, a gain of 3/4, but Dow Chemical at \$36 1/4 and Monsanto at \$113 both down.

Among the personal computer issues, Coleco jumped 1 1/4 to \$30 1/4 on confirmation that its new Adam computer will reach retailers shortly.

Treasury Bills showed little change from overnight levels, the three-month standing at a discount of 6.80 per cent and the six-month at 8.95 per cent. The key long bond at 10 3/4 was about 1/2 down.

TOKYO

Court result clears way for record

REACTIVATED BUYING of speculative, oils and non-ferrous metal issues pushed share prices back to record levels in Tokyo yesterday as the market reacted calmly to the Tokyo District Court's conviction of the former Japanese Prime Minister, Mr Kakuei Tanaka, in the 7 1/2 year old Lockheed bribery scandal, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei-Dow average, which lost 89.39 points on Tuesday, advanced 70.16 to close at an all-time high of 9,563.25. Volume also expanded to 339.37m shares against the previous session's 248.59m. Advances led declines 363 to 291, with 171 issues unchanged.

Wall Street's overnight retreat exerted downward pressure on prices at the opening, but investor concern about a possible market slump in the wake of the Lockheed verdict faded quickly when the court handed down a sentence of four years' imprisonment on Mr Tanaka, which matched earlier expectations.

Increased tension in the Iran-Iraq war gave support for non-Gulf linked oil, non-ferrous metal and other resource-related issues. Nippon Oil rose Y80 to Y1,230 and Maruzen Oil Y18 to Y425. Mitsui Mining and Smelting gained Y22 to Y830. Nippon Mining Y17 to Y296 and Dow Mining Y14 to Y520.

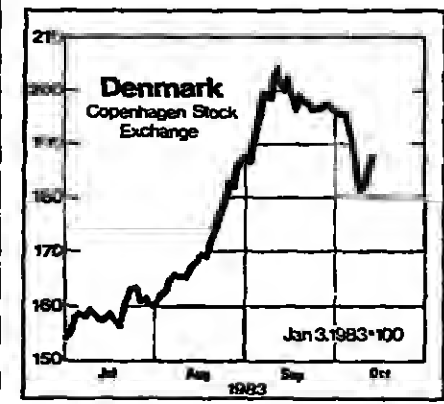
Also selected were builders likely to benefit from business stimulative measures by fiscal funds. Aoki Construction was up Y20 to Y990, Tokyo Construction Y44 to Y399, and Japan Development and Construction Y23 to Y289. Property issues also held firm, with Mitsui Real Estate up Y7 to Y782 and Tokyu Land Y5 to Y362.

Blue chips were mixed in relatively light trading. Sony advanced Y40 to Y3,820, Fujitsu Y10 to Y1,400 and Toyota Motor Y10 to Y1,290. But Hitachi declined Y14 to Y905, Matsushita Electric Industrial Y10 to Y1,750 and Honda Motor Y10 to Y987.

Bond prices edged down in thin trad-

ing as buyers were discouraged by an upturn in U.S. interest rates and the Bank of Japan's selling of Y500bn in Treasury bills. Market participants also grew cautious after the fast decline in bond yields last week.

The yield on the barometer 7.5 per cent government bonds, due in January 1993, rose sharply from Tuesday's 7.83 per cent to 7.89 per cent, but eased back to 7.68 per cent later on small-lot buying.



A resumption of purchases was identified particularly in Frankfurt, unable to be reflected in the mid-session daily calculation of the Commerzbank index: it stood 5.6 off at 963.7.

Quiet bond dealings took public paper down a half-point ahead of terms for a DM 850m issue of 10-year loan stock for the federal railways, priced at par to yield 8.25 per cent. The Bundesbank bought DM 67.9m in existing paper, as well as arranging money market currency swaps.

A similar trend emerged for Amsterdam, where KLM opened weaker but finished F1 1.40 ahead at F1 160.10 on healthy load factor and traffic figures. Elsevier, the recently strong publisher, relinquished F1 6 to F1 440.

A Copenhagen recovery continued apace, adding DKr 25 to Danske Sukker at DKr 740 and DKr 18 to Provinsbank at DKr 311 as political fears receded.

Stockholm, however, was the most prone of all to Wall Street jitters: its steady advance this year has drawn strong benefit from new-found U.S. interest. The Jacobsson and Ponsbach index slid 31.73 to 1439.49, and falls of SKr 10 were common to Pharmacia at SKr 420 and Skandia at SKr 320.

In addition, a possible new wealth tax was rumoured, and a central bank inspector was reported as criticising "over-speculation" on the market.

Selling in Oslo cut Borregaard and Norsk Hydro by Nkr 5 apiece to a respective Nkr 180 and Nkr 537.50.

Stop-loss Milan selling intruded on a developing weakness over feared new corporate taxes to take Generale L1,500 lower at L137.50. Mediobanca slid L920 to L63.100 on its one-for-five scrip, while bonds too tended easier.

An active and steady Zurich was supported by overseas buying. Among strong insurers, Swiss Re added Sfr 100 to Sfr 6,900 and Zurich Insurance Sfr 225 to Sfr 17,300.

Dull Paris sentiment pulled l'Oréal Ffr 20 down at Ffr 1,990 while state modification of a Peugeot job-shedding plan aided a Ffr 7.50 dip to Ffr 204.50. Broader measures to modernise French industry had little impact.

Brussels drew little comfort from news of reduced pressure on the franc, although among scattered decent rises, Hoboken picked up Bfr 20 to Bfr 4,570 on a company expectation of a profits increase for the year just ended.

Madrid was closed

EUROPE

Resilience accompanies the caution

EVIDENCE WAS provided yesterday both that the European bourses appear to have embarked on a brief pause for consolidation and, at the same time, that such a phase can provide stock prices with significantly greater resilience than might be obtained under an unremitting bull market.

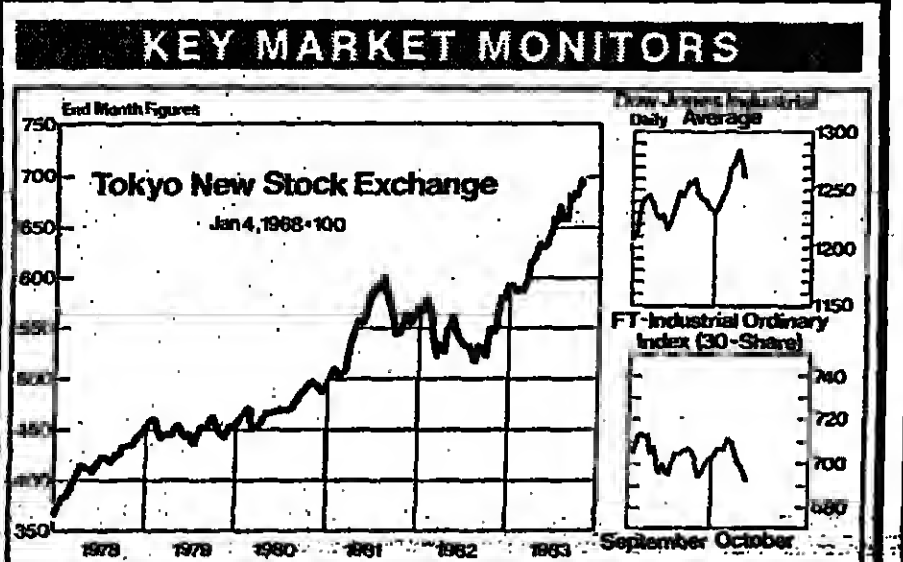
The determined downward correction overnight in New York was viewed as being founded almost entirely on technicalities and, although some centres in Europe are also hovering within hailing distance of all-time peaks.

An upward swing in U.S. interest rates caused some discomfort on domestic bond markets, and the retreat by Wall Street stocks was by no means ignored, but late buying lifted many bourses off their lows.

Stocks in London were mixed, with the FT 100 ending 1.32 firmer at 736.86, leaders showed Hang Seng Bank itself 50 cents better at HK\$31, while Cheung Kong at HK\$55.85 and Hutchison Whampoa at HK\$9.70 were each 10 cents ahead.

Central Norwegian slid 60 cents to AS6.70 and GSK 30 cents to AS10, while market leader BHP dipped 20 cents to AS12.45.


Gulf oil worries pulled Santos 30 cents off at AS7.50, while News Corporation led industrials 30 cents down at AS3.60.



STOCK MARKET INDICES				
	Oct 12	Previous	Year ago	
NEW YORK				
DJ Industrials	1259.85	1265.14	1003.89	
DJ Transport	578.36	583.89	397.63	
DJ Utilities	137.14	137.04	121.77	
S&P Composite	169.62	170.34	134.44	
LONDON				
FT Ind Ord	682.1	688.2	604.9	
FT-Air share	436.44	439.42	377.48	
FT-A 500	475.21	477.85	420.82	
FT-A Ind	428.12	430.77	391.17	
FT Gold mines	549.1	572.7	399.2	
FT Govt secs	81.4	81.66	83.37	
TOKYO				
Nikkei-Dow	9563.25	9493.09	7413.25	
Topix	697.47	696.28	551.35	
AUSTRALIA				
All Ord	695.3	704.8	524.4	
Motors & Mins	521.2	534.0	430.5	
AUSTRIA				
Credit Aktien	54.73	54.82	47.56	
BELGIUM				
Belgian SE	128.86	128.71	101.43	
CANADA				
Toronto Composite	2485.1	2505.78	1770.4	
Montreal Industrials	444.58	447.08	318.62	
Combined	422.99	425.99	304.28	
DENMARK				
Copenhagen SE	188.99	183.03	91.3	
FRANCE				
CAC Gen	140.7	141.3	99.0	
Ind. Tendance	148.2	150.0	118.3	
WEST GERMANY				
FAZ-Aktien	325.36	327.2	239.2	
Commerzbank	963.7	969.3	725.0	
HONG KONG				
Hang Seng	736.68	735.36	857.74	
ITALY				
Banca Com. Ind.	186.73	189.15	159.78	
NETHERLANDS				
ANP-CBS Gen	143.8	144.8	92.0	
ANP-CBS Ind	117.3	118.4	70.9	
NORWAY				
Oslo SE	212.88	216.45	100.84	
SINGAPORE				
Straits Times	947.44	952.82	685.52	
SOUTH AFRICA				
Gold	763.5	808.0	757.7	
Industrials	917.8	923.9	689.9	
SPAIN				
Madrid SE	closed	119.65	102.61	
SWEDEN				
J & P	1439.49	1471.22	712.15	
SWITZERLAND				
Swiss Bank Ind	342.1	342.3	269.5	
WORLD				
Capital Int'l	184.2	185.8	144.8	
GOLD (per ounce)				
	Oct 12	Prev		
London	\$394.875	\$398.625		
Frankfurt	\$394.75	\$398.75		
Zurich	\$395.50	\$398.50		
Paris (filing)	\$397.11	\$402.88		
Luxembourg (filing)	\$396.20	\$401.00		
New York (Oct)	\$397.10	\$398.20		
COMMODITIES				
	Oct 12	Prev		
(London)				
Silver (spot fixing)	\$81.050	\$82.100		
Copper (cash)	\$262.50	\$270.50		
Coffee (Nov)	\$1907.50	\$1891.50		
Oil (spot Arabian light)	\$28.47	\$28.47		

CURRENCIES				
	Oct 12	Previous	Oct 12	Previous
(London)				
U.S. Dollar	1.504	1.5065		
DM	2.6145	2.588	3.935	3.9
Yen	284.25	282.25	362.5	350.0
FFr	7.9675	7.91	12.01	11.915
Sfr	2.123	2.1045	3.195	3.1725
Quilder	2.9325	2.8995	4.425	4.37
Lira	1598.5	1573.0	2385.5	2369.0
Bfr	53.22	52.7	80.05	79.4
C\$	1.2275	1.2075	1.854	1.8555
INTEREST RATES				
	Oct 12	Prev		
Three-month offered rate				
£	9 1/4	9 1/4		
Sfr	4 1/2	4 1/2		
DM	5 1/2	5 1/2		
FFr	14 1/2	15		
FT London Interbank Funding (offered rate)				
3-month U.S.\$	9 1/4	9 1/4		
6-month U.S.\$	9 1/4	9 1/4		
U.S. Fed Funds	9 1/4	9 1/4		
U.S. 3-month CDs	9.30	9.15		
U.S. 3-month T-bills	8.75	8.75		
U.S. BONDS				
	Price	Yield	Price	Yield
Treasury				
10% 1985	100 1/8	10.63	100 1/8	10.62
11% 1990	99 1/8	11.53	99 1/8	11.53
11% 1995	101 1/8	11.57	102	11.52
12% 2015	103	11.63	103 1/8	11.59
Corporate				
AT & T				
10% June 1990	94 1/2	11.50	94 1/2	11.55
3% July 1990	89 1/2	10.30	89	10.40
8% May 2000	76 1/2	12.00	76 1/2	12.05
Xerox				
10% March 1993	93 1/2	11.85	93 1/2	11.90
Diamond Shamrock				
10% May 1993	92 1/2	11.95	92 1/2	12.15
Federated Dept Stores				
10% May 2015	87.822	12.15	87.823	12.15
Abbott Lab				
11.8 Feb 2015	97.168	12.15	97.168	12.15
Alcoa				
12% Dec 2012	96.892	12.65	96.892	12.65

FINANCIAL FUTURES				
	Latest	High	Low	Prev
CHICAGO				
U.S. Treasury Bonds (CBT)				
8% 32nds of 100%				
December	71-14	71-22	71-10	71-14
U.S. Treasury Bills (BMM)				
5 1/2m points of 100%				
December	90.92	90.98	90.84	90.87
Certificates of Deposit (BMM)				
5 1/2m points of 100%				
December	90.28	90.31	90.20	90.24
LONDON				
Three-month Eurodollar				
5 1/2m points of 100%				
December	90.16	90.16	90.07	90.21
20-year National Gilt				
£50,000 32nds of 100%				
December	105-31	105-00	105-10	105-00
COMMODITIES				
	Oct 12	Prev		
(London)				
Silver (spot fixing)	\$81.050	\$82.100		
Copper (cash)	\$262.50	\$270.50		
Coffee (Nov)	\$1907.50	\$1891.50		
Oil (spot Arabian light)	\$28.47	\$28.47		



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12	10	15	AA	10	10	10	10	12	10	15	AA	10	10	10	10
13	11	16	AB	11	11	11	11	13	11	16	AB	11	11	11	11
14	12	17	AC	12	12	12	12	14	12	17	AC	12	12	12	12
15	13	18	AD	13	13	13	13	15	13	18	AD	13	13	13	13
16	14	19	AE	14	14	14	14	16	14	19	AE	14	14	14	14
17	15	20	AF	15	15	15	15	17	15	20	AF	15	15	15	15
18	16	21	AG	16	16	16	16	18	16	21	AG	16	16	16	16
19	17	22	AH	17	17	17	17	19	17	22	AH	17	17	17	17
20	18	23	AI	18	18	18	18	20	18	23	AI	18	18	18	18
21	19	24	AJ	19	19	19	19	21	19	24	AJ	19	19	19	19
22	20	25	AK	20	20	20	20	22	20	25	AK	20	20	20	20
23	21	26	AL	21	21	21	21	23	21	26	AL	21	21	21	21
24	22	27	AM	22	22	22	22	24	22	27	AM	22	22	22	22
25	23	28	AN	23	23	23	23	25	23	28	AN	23	23	23	23
26	24	29	AO	24	24	24	24	26	24	29	AO	24	24	24	24
27	25	30	AP	25	25	25	25	27	25	30	AP	25	25	25	25
28	26	31	AQ	26	26	26	26	28	26	31	AQ	26	26	26	26
29	27	32	AR	27	27	27	27	29	27	32	AR	27	27	27	27
30	28	33	AS	28	28	28	28	30	28	33	AS	28	28	28	28
31	29	34	AT	29	29	29	29	31	29	34	AT	29	29	29	29
32	30	35	AV	30	30	30	30	32	30	35	AV	30	30	30	30
33	31	36	AW	31	31	31	31	33	31	36	AW	31	31	31	31
34	32	37	AX	32	32	32	32	34	32	37	AX	32	32	32	32
35	33	38	AY	33	33	33	33	35	33	38	AY	33	33	33	33
36	34	39	AZ	34	34	34	34	36	34	39	AZ	34	34	34	34
37	35	40	BA	35	35	35	35	37	35	40	BA	35	35	35	35
38	36	41	BB	36	36	36	36	38	36	41	BB	36	36	36	36
39	37	42	BC	37	37	37	37	39	37	42	BC	37	37	37	37
40	38	43	BD	38	38	38	38	40	38	43	BD	38	38	38	38
41	39	44	BE	39	39	39	39	41	39	44	BE	39	39	39	39
42	40	45	BF	40	40	40	40	42	40	45	BF	40	40	40	40
43	41	46	BG	41	41	41	41	43	41	46	BG	41	41	41	41
44	42	47	BH	42	42	42	42	44	42	47	BH	42	42	42	42
45	43	48	BI	43	43	43	43	45	43	48	BI	43	43	43	43
46	44	49	BJ	44	44	44	44	46	44	49	BJ	44	44	44</	

Smith Bros Securities Inc will commence trading on 17th October 1983 as a full member of N.A.S.D. in a wide range of South African mining and Australian natural resources stocks.

Continued on Page 31

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Continued on Page 32

Continued on Page 32

Continued on Page 32

AMERICAN STOCK EXCHANGE CLOSING PRICES

NEW YORK CLOSING PRICES

DENMARK

[illegible]**1 AUSTRALIA**
 Oct. 18[illegible]

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[illegible]

stock of
of

Knicker	48	-1
...	78.5	
...	392	-5
...	124	-1.6
...	185.2	-4.3
...	189.2	-2
...	587	+2.5
...	215	-10
...	840	-10
...	263	+0.5
...	176.5	+1.6
...	507	-2
...	368.9	
...	598.6	-0.9
...	80.6	+0.6
...	177.6	-0.5
...	174	
...	150	-2.5
...	110	
...	287.8	-0.2

**Arnoldo
Alps Electr**

Amada	850	+
Amal	850	+
Atashi Glass	648	-1
Bridgerton	588	-9
Canon	1,480	-20
Chinal Comp.	1,600	
Chugal Film	1,110	+10
Citizen	841	+15
Citral	844	+14
Cai Nippon Pkg	880	+17
Cable House	945	+20
CBS	835	
Celanese	1,330	
Flanuc	7,750	+90
Fuji Bank	600	
Fuji Film	2,320	-10
Fujisawa	920	+5
Fujitsu	1,400	
Green Cross	1,750	+20
Isasawa	483	-14
Japan Real Est.	900	-14
Mitsubishi	905	-14
Mitsui	1,870	-10

一、二、三

Oct. 11	Price Range	+ or -
Barroan	8.75	
E & G	9.10	+0.10
Anglo Am Coal	26.65	+0.01
Anglo Am Corp.	20.65	+0.01
Anglo Am Gold	130	+3.5
Claytons Bank	16.5	
Carlaw Rand	12.5	+0.1
Anglo Am Dynamite	65	+1
Anglo Am Gaborone	2.50	
Morris Finance	4	

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NEW YORK — The New York City Police Department has announced that it has received information that a person has been identified as the individual who was responsible for the shooting of a police officer in the Bronx on Monday. The officer, 34-year-old Officer David R. ...

NEW YORK—LOW JONES									
	1983			1983			Since Completion		
	Oct 12	Oct 19	Oct 7	Oct 7	Oct 5	High	Low	High	Low
Industrials	1259.50	1285.10	1289.3	1272.15	1259.3	1272.15 (1/16)	174.29 (1/16)	172.12 (1/16)	41.22 (1/16)
Transport	578.38	583.89	583.63	586.7	583.63	578.44	598.04 (1/16)	434.24 (1/16)	599.04 (1/16)
Utilities	757.64	137.84	148.86	138.97	140.88	138.82	148.09 (1/16)	119.48 (1/16)	163.32 (1/16)
Trading up 10000's	136.9	795.1	11827	18383	11827	16771	-	-	-
	Step 25			Step 10		Step 8		(Year Age Apprx)	
Ind. net yield %	4.43			4.53		4.48		4.72	
STANDARD AND POORS									
	1983						Since Completion		
	Oct 12	Oct 11	Oct 7	Oct 7	Oct 8	Oct 8	High	Low	
Industrials	191.44	192.21	191.79	192.35	191.78	190.8	193.25 (1/16)	154.95 (1/16)	
Composites	188.83	179.34	179.28	178.6	179.28	187.74	179.28 (1/16)	132.34 (1/16)	
	Step 25			Step 21		Step 14		Year Age Apprx	
Ind. net yield %	3.88			3.90		3.95		5.29	
Ind. P/E Ratio	14.80			14.58		14.33		8.90	
Long Term Bond Yield	11.34			11.50		12.80		11.53	
N.Y.S.E. ALL COMMON									
Oct 12	Oct 11	Oct 7	1983		RISKS AND FALLS				
			High	Low	Oct 12	Oct 11	Oct 18		
-	-	-	442.52 (1/16)	79.78 (1/16)	Issues traded - 385	329	887	884	
					Issues traded - 468.75	403.88 (1/16)	386	487	
					Issues traded - 407.91	361.5 (1/16)	360	149	
					Issues traded - 257.1	268.1 (1/16)	380	514	
					Issues traded - 257.1	268.1 (1/16)	380	326	
MONTREAL									
Oct 12	Oct 11	Oct 7	1983		RISKS AND FALLS				
			High	Low	Oct 12	Oct 11	Oct 18		
Industrials	442.52	442.88	442.88	442.88	442.88	442.88	442.88	442.88	
Composites	442.52	442.88	442.88	442.88	442.88	442.88	442.88	442.88	
TORONTO: Closing	248.1	250.7	251.1	251.1	251.1	251.1	251.1	251.1	
U.S. BONDS: CLOSING VALUES. YESTERDAY'S CANADIAN BONDS: LATEST AVAILABLE									

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LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Renewed strength in ICI fails to sustain equities

Index 6.1 down at 692.1—Golds weak

Account Dealing Dates
Option
First Declared Last Account
Dealing Dates Dealing Day
Oct 3 Oct 13 Oct 14 Oct 24
Oct 17 Oct 27 Oct 28 Nov 7
Oct 10 Nov 11 Nov 21
The New Year's trading day
place from 9.30 am to 2.30 pm on
Oct 31.

Another lacklustre performance by London Stock markets was much to the near-20 point overnight fall in the FT 100. The reaction was all the more disappointing because London had not followed the American centre's recent advance to record highs. Dealers marked UK leaders lower at the outset. Prices then picked up momentarily on cheap buying before drifting back on lack of follow-through support to close quietly dull. The threats to Gulf oil shipments and concern about a lengthening rights issue queue were dampening influences.

ICI again featured otherwise drab equity leaders. Following heavy buying on Tuesday in New York where a record 3m shares changed hands up to around 55, the London price moved up in line on a combination of US and domestic support. Demand was still being fuelled by hopes for the group's new fibre, Tactel, and for a good set of third-quarter figures when the group reports on October 27. By way of contrast, Glaxo, another index constituent, dropped to 705p before closing 18 down on balance at 707p following renewed American selling following the annual results.

The FT 90-share index opened with a fall of 5.4 at 10 am and closed 6.1 down and 48.3 below its August peak at 692.1, its lowest for nearly three months. Elsewhere, old and new bid situations provided some light relief. A day after having its bid for Sunlight Services cleared by the Office of Fair Trading, Breen-green announced improved terms which left the former 25 higher at 265p but brought another rejection.

The gilt-edged market gained no inspiration from Tuesday's money supply figures which showed that M3 had been brought back under control. Potential buyers paid more heed to renewed doubts over the Federal Reserve credit policy and thoughts that interest rates may be held at their current high levels. The longer credit cycle falls ranging to 3, after 3, while shorter-dated maturities closed narrowly mixed. The Government Securities eased 0.26 for a three-day loss of 0.77 at 81.40.

Index-linked stocks weakened after having firmed on Tuesday in response to the inflationary implications of the rise in manufacturers' costs in September. Down by as much as 3 at the "House" close, falls were later extended to a full point on marking down by jobbers in face of the attractive offer of a longer term redemption of the new £750m £30-paid Treasury 21 per cent index-linked Treasury stock announced at 3.30 pm. Treasury 21 per cent £10 1985 lost a point to 283.

South African gold shares suffered one of their now all-too-familiar shake-outs in sympathy

with a fresh decline in the gold price, which again dropped below \$400 an ounce. Closing falls among the heavy-weight gold shares ranged to 23, while the FT Gold Mines index dropped 23.8 to 692.1, which is nearly 186 points off last February's record all-time high.

Banks lower again

The major clearing banks drifted lower in the absence of investment support. Lloyds, 448p, and Midland, 590p, both lost 8, while Barclays shed 6 to 442p and NatWest 5 to 670p. Discount houses caught the mood of gloom and finished lower throughout. First National Finance slipped to 604p before closing a penny dearer on balance at 605p.

Insurance settled around the day's lowest in the absence of worthwhile trade. Among Composites, Eagle Star shed 5 more to 487p, while General Accident lost 5 to 412p. Life issues had Pearl 11 down at 674p. In first-time dealings Acorn Computers opened at 118p and slipped to 110p before support at the lower level brought them back to 118p.

Breweries sharply lower in a vain attempt to establish a trading level. Grand Metropolitan fell 5 to 242p, while Watney's fell 8 to 242p. Retailers, meanwhile, were particularly unattractive. Sainsbury's fell 5 to 242p, while Asda fell 5 to 242p.

London Brick attracted fresh support on hopes that a full bid for the group will emerge and, after opening a couple of pence lower at 84p, the shares picked up to close 1p dearer at 85p. Other leading buildings mirrored the market trend, but with the exception of BPE Industries, which encountered persistent small selling and shed 10 to 260p, falls were limited to a few pence. Elsewhere, Pechins stood out with a gain of 18 to 213p following the doubled preliminary profits.

Already trading around a new high for the year of 588p, the official trading session drew to a close, ICI surged forward in the afternoon dealing in renewed strong US demand and closed 20 up on the day at 599p. Other Chemical issues, completely overshadowed, gave ground in the absence of interest.

Debenhams react. Stores succumbed to the general malaise, although dealers again reported little business of consequence. Debenhams, firm at 210p, followed by a 1p fall to 209p, while Debenhams 1985, of flotation plans for certain parts of the group and consortium takeover attempts, reacted 5 to 137p. Barton shed 4

FINANCIAL TIMES STOCK INDICES

	Oct. 12	Oct. 11	Oct. 10	Oct. 9	Oct. 8	Oct. 7	Year ago
Government Secs.	51.40	51.60	51.80	52.10	52.00	52.00	52.70
Fixed Interest	84.50	84.50	84.50	84.50	84.50	84.50	85.97
Industrial Ord.	699.1	699.1	701.1	709.6	711.4	717.6	604.9
Gold Mines	543.1	579.7	570.9	569.7	566.8	554.8	399.2
Ord. Div. Yield	4.88	4.85	4.79	4.75	4.78	4.74	4.56
Earnings, Yld. (m)	5.68	5.68	5.68	5.68	5.68	5.68	10.58
FT 100	692.1	700.0	700.0	700.0	700.0	700.0	700.0
Total bargains	20,094	18,819	19,987	19,987	19,987	19,987	20,094
Equity turnover (m)	150,660	171,237	182,351	196,477	211,508	208,855	158,734
Shares traded (m)	102.9	103.8	101.9	100.1	100.1	100.1	128.7

10 am 692.1, 11 am 694.7, Noon 695.4, 1 pm 693.7, 2 pm 693.7, 3 pm 693.7.
Basis 100 Govt. Secs. 147/25. Fixed Int. 1928. Industrial 1/7/76.
Gold Mines 12/1/78. 3E Activity 1974.
Latest index of all-time highs: 692.1.
Nil = 12.17.

HIGHS AND LOWS S.E. ACTIVITY

	1983	Since Comp'n	Oct. 11	Oct. 10
Govt. Secs.	51.40	51.60	51.80	52.10
Fixed Int.	84.50	84.50	84.50	84.50
Ind. Ord.	699.1	701.1	709.6	711.4
Gold Mines	543.1	579.7	570.9	569.7

at 538p, while British Home, interim results scheduled for next Wednesday, eased 3 to 222p. Waring and Gillow provided a rare exception in rising 4 to 88p awaiting news from the annual meeting. Elsewhere in Engineers, Kerr met further demand and put on 7 more to 232p, with Tace improving 8 to 112p in sympathy. Williams Holdings firmed 5 to 110p, while Peco founders attracted occasional support and improved 4 to 27p.

Foods contributed to the overall dullness. Associated Dairies, 174p, and Taceo, 106p, both shed 4, while annual results of lower end of market estimates left Balam 3 cheaper at 145p. Rothermere Mackintosh softened a couple of pence to 205p and Cadbury Schweppes lost the turn to 99p. United Miscell's lacked support and shed 3 to 144p, but S & W Berntsen moved

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ted a fresh reaction in Campari which shed 4 more to 2 1983 low of 54p. Intervention attracted a relatively lively business but, after slipping to 25p, closed with an isolated firm spot among television issues and firmed 4 to 170p.

The announcement late on Tuesday that 12.5 per cent of the equity is now in circulation gave up 13 to 85p following the placement of 10.8m shares at 81.20 (79p) a share and a proposed rights issue to raise £55m to fund its share of the Ashton diamond project in Western Australia.

Other Australians continued to lose ground, the leaders being featured by Western Mining, 6 off at 224p, CRA which gave up 1 to 224p and Peko-Wallend, 12 lower at 384p.

Despite a relatively subdued session among the underlying securities, business in Traded Options improved and 2,483 contracts were done. ICI continued to dominate, although activity here was more two-way than of late with 595 calls and 314 puts struck. The October 1983 call again proved popular, attracting 110 trades and rising 9 more to 35p. London recorded 167 calls and 115 puts, while useful support was evident for GEC put positions, especially the January 1983 series which accounted for 215. The most spectacular premium changes were confined to mining issues. Vaal Reefs November 1983 puts jumped 5 to 25.2, while Cons. Gold Fields October 1983 puts advanced 4 to 40p. RTZ November 583 puts closed 19 up at 43p.

Textiles were quietly irregular. Costs Fintons provided one of the few upward movements in gaining 4 to 72p in front of the half-time. Allied, on the other hand, lacked support and closed 7 down at 24p. Hareld, again, was subject of option business, fell 50 to 262p in a narrow market. Moorside Trust advanced 10 to 104p in response to the agreed takeover of the group by a 2-dear at 46p, after 45p.

Exco International, widely reported to be interested in taking a stake in a Stock Exchange member firm, dipped 10 to 555p, as did Mercantile House, to 334p.

Hadson fall late. Leading Oils closed little changed after opening slightly easier. Among the explorers, a disappointing drilling report caused late weakness. Anglo Petroleum which dropped 15 to 80p. Clyde Petroleum closed unaltered at 120p following the announcement of the deals with Brown and Thomson International.

Glaxo down again. Glaxo remained a sensitive market following the recent preliminary results; from a lower opening of 705p the quotation subsequently rallied to 720p before easing back to close at 707p for a fall of 18 on the day. Other leading miscellaneous industrials were usually only a few pence easier after a rather indecisive performance, but Bewlays gave up 5 to 138p and Bente closed 5 cheaper at 151p. Elsewhere, Sunlight Service featured with a jump of 25 to 265p on the revised order from Bente, the latter eased 4 to 94p. Royal Worcester advanced 10 to 350p pending further developments in the bid situation with Crystallite, but Hoover A gave up 7 to 100p on scattered selling by bidders awaiting further news of the possible offer from the U.S. parent, Johnson Matthey, a poor market since the announcement of heavy losses on its U.S. jewellery interests, rallied 1p a few pence to 205p. Speculative demand prompted a rise for a fall of 18 on the day. Other figures left Waterford Glass a penny lower at 191p. Elsewhere, performance was generally mixed, but for a fall of 25 to 275p. The price held steady at 139p; the price given in yesterday's issue was incorrect.

Further selling in the wake of the poor interim results prompted

Gold down again. Fears of further rises in U.S. interest rates led to a sharp decline in bullion prices in overnight American markets and in London early yesterday. The falls prompted a heavy bout of selling throughout mining markets.

Bullion dropped \$3.75 to \$394.875.

The gold share market encountered persistent selling from this outset and this coupled with a total absence of support from Johannesburg, led to widespread losses throughout the list. The Gold Mines index fell 23.6 to 692.1.

Heavyweights continued to bear the brunt of the pressure with Vaal Reefs's notable casualty and finally 23 down at 571p. Anglo, which had been shown to two points were common to Durban Deep, 218p, Kloof, 228p, and Free State Geduld, 228p. Anglo American, which showed a 1p fall, fell 1p lower at 88p and ERGO 27 off at 442p.

Weak metal prices and a further decline in UK equities led to substantial selling of Finar

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DOW JONES

Isn't it time you got away from conventional conference centres and actually enjoyed your next get-together? Come to lovely Jersey. It's a beautiful island abroad but without the fuss and formalities. And the projectionists speak English.

Conference facilities? Excellent. The top hotels have lots of experience and everything you need for your sales meetings and seminars. While the conference centre at Fort Regent takes 2000 delegates.

Accommodation? Never better value. The sort of service and comfort you thought had gone for ever.

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the bill for a cocktail party and the surprises extend to car hire, petrol, cigarettes and gift shopping.

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Telex: 410030Z. Bilingual: 51401.


Jersey
 a great deal more

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U.S. Coast Guard	191.9	214
U.S. Army	189.4	214
U.S. Navy	188.4	214
U.S. Air Force	187.4	214
U.S. Marine Corps	186.4	214
U.S. Space Force	185.4	214
U.S. Coast Guard	184.4	214
U.S. Army	183.4	214
U.S. Navy	182.4	214
U.S. Air Force	181.4	214
U.S. Marine Corps	180.4	214
U.S. Space Force	179.4	214
U.S. Coast Guard	178.4	214
U.S. Army	177.4	214
U.S. Navy	176.4	214
U.S. Air Force	175.4	214
U.S. Marine Corps	174.4	214
U.S. Space Force	173.4	214
U.S. Coast Guard	172.4	214
U.S. Army	171.4	214
U.S. Navy	170.4	214
U.S. Air Force	169.4	214
U.S. Marine Corps	168.4	214
U.S. Space Force	167.4	214
U.S. Coast Guard	166.4	214
U.S. Army	165.4	214
U.S. Navy	164.4	214
U.S. Air Force	163.4	214
U.S. Marine Corps	162.4	214
U.S. Space Force	161.4	214
U.S. Coast Guard	160.4	214
U.S. Army	159.4	214
U.S. Navy	158.4	214
U.S. Air Force	157.4	214
U.S. Marine Corps	156.4	214
U.S. Space Force	155.4	214
U.S. Coast Guard	154.4	214
U.S. Army	153.4	214
U.S. Navy	152.4	214
U.S. Air Force	151.4	214
U.S. Marine Corps	150.4	214
U.S. Space Force	149.4	214
U.S. Coast Guard	148.4	214
U.S. Army	147.4	214
U.S. Navy	146.4	214
U.S. Air Force	145.4	214
U.S. Marine Corps	144.4	214
U.S. Space Force	143.4	214
U.S. Coast Guard	142.4	214
U.S. Army	141.4	214
U.S. Navy	140.4	214
U.S. Air Force	139.4	214
U.S. Marine Corps	138.4	214
U.S. Space Force	137.4	214
U.S. Coast Guard	136.4	214
U.S. Army	135.4	214
U.S. Navy	134.4	214
U.S. Air Force	133.4	214
U.S. Marine Corps	132.4	214
U.S. Space Force	131.4	214
U.S. Coast Guard	130.4	214
U.S. Army	129.4	214
U.S. Navy	128.4	214
U.S. Air Force	127.4	214
U.S. Marine Corps	126.4	214
U.S. Space Force	125.4	214
U.S. Coast Guard	124.4	214
U.S. Army	123.4	214
U.S. Navy	122.4	214
U.S. Air Force	121.4	214
U.S. Marine Corps	120.4	214
U.S. Space Force	119.4	214
U.S. Coast Guard	118.4	214
U.S. Army	117.4	214
U.S. Navy	116.4	214
U.S. Air Force	115.4	214
U.S. Marine Corps	114.4	214
U.S. Space Force	113.4	214
U.S. Coast Guard	112.4	214
U.S. Army	111.4	214
U.S. Navy	110.4	214
U.S. Air Force	109.4	214
U.S. Marine Corps	108.4	214
U.S. Space Force	107.4	214
U.S. Coast Guard	106.4	214
U.S. Army	105.4	214
U.S. Navy	104.4	214
U.S. Air Force	103.4	214
U.S. Marine Corps	102.4	214
U.S. Space Force	101.4	214
U.S. Coast Guard	100.4	214
U.S. Army	99.4	214
U.S. Navy	98.4	214
U.S. Air Force	97.4	214
U.S. Marine Corps	96.4	214
U.S. Space Force	95.4	214
U.S. Coast Guard	94.4	214
U.S. Army	93.4	214
U.S. Navy	92.4	214
U.S. Air Force	91.4	214
U.S. Marine Corps	90.4	214
U.S. Space Force	89.4	214
U.S. Coast Guard	88.4	214
U.S. Army	87.4	214
U.S. Navy	86.4	214
U.S. Air Force	85.4	214
U.S. Marine Corps	84.4	214
U.S. Space Force	83.4	214
U.S. Coast Guard	82.4	214

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and sterling firm

The dollar and sterling were firm against Continental currencies and the yen, as the foreign exchange reacted to the war between Iran and Iraq and the U.S. interest rates. Fears of a widening conflict in the Middle East if Iran carries out its threat to close the Strait of Hormuz led to increased demand for the dollar, while the market also reassessed its earlier hopes of lower U.S. interest rates. The outcome of August's Federal Open Market Committee meeting was a disappointment, and it is also doubtful whether the FOMC relaxed its credit policies at the September meeting as Fed funds and Eurodollar rates remain very firm.

Sterling lost ground to the dollar, but was firm against other major currencies, underpinned by the fact that a petrodollar at a time of concern about future oil supplies from the Gulf.

DOLLAR — Trade-weighted index (Bank of England) 126.1 against 125.1 six months ago. The dollar has retreated from the peaks touched in August. Sterling, however, following better money supply figures and a slight easing of interest rates, is likely to remain the fall in interest rates and the dollar, but downward pressure on the currency will continue from the

substantial trade deficit. The dollar rose to DM 2.8145 from DM 2.8080 against the D-mark; FF 7.8975 from FF 7.91 against the French franc; Sfr 2.1230 from Sfr 2.1045 in terms of the Swiss franc; and ¥224.23 from ¥232.25 against the Japanese yen. The dollar rose to 1.6245 against the pound in 1983 is 1.6245 to 1.6450. September average 1.6391. Trade-weighted index 53.7 against 53.7 at noon. 53.9 at the opening. 53.7 at the previous close, and 52.6 six months ago. The pound has tended to weaken recently with a decline against Continental currencies probably welcomed, and not preventing a long awaited half point cut in London clearing bank base rates. Sterling opened at \$1.5005, \$1.5015, and fell to a low of \$1.4935-1.4945. It touched a peak of \$1.5090-1.5070 on reports of Iraqi bombing raids in Iran, and closed at \$1.5038-1.5045, a fall of 25 points on the day. The

EMS EUROPEAN CURRENCY UNIT RATES

ECU	Central bank	Oct 12	% change	% change	Divergence
			from Oct 12	from Oct 12	from Oct 12
Belgium Franc	44.8008	45.8343	+2.30	+1.76	-1.547
France	1.4940	1.5037	+0.65	+0.65	0.000
Germany D-Mark	2.2314	2.2399	+0.38	+0.38	0.000
Italy	8.7468	8.8791	+1.54	+1.54	0.000
Netherlands	2.2045	2.2045	0.00	0.00	0.000
Spain	166.363	166.363	0.00	0.00	0.000
UK	1.5015	1.5015	0.00	0.00	0.000
Yugoslavia	100.000	100.000	0.00	0.00	0.000

Change for ECU, therefore positive change in the value of the currency. Adjusted by Financial Times.

OTHER CURRENCIES

Oct. 12	£	Oct. 12	£
Argentina Peso	80.87-80.94	10.910-12.939	
Australia Dollar	1.5080-1.5100	75.50-75.60	
Canada Dollar	1.117-1.121	75.50-75.60	
Denmark Krone	8.4880-8.4910	8.4880-8.4910	
Finland Markka	5.9400-5.9450	5.9400-5.9450	
France Franc	1.5015-1.5037	1.5015-1.5037	
Germany D-Mark	2.2314-2.2399	2.2314-2.2399	
Italy Lira	8.7468-8.8791	8.7468-8.8791	
Japan Yen	224.23-232.25	224.23-232.25	
Netherlands Guilder	2.2045-2.2045	2.2045-2.2045	
Spain Ptas	166.363-166.363	166.363-166.363	
Sweden Krona	1.5015-1.5015	1.5015-1.5015	
Switzerland Franc	1.5015-1.5015	1.5015-1.5015	
UK Pound	1.5015-1.5015	1.5015-1.5015	
USA Dollar	1.5015-1.5015	1.5015-1.5015	

THE POUND SPOT AND FORWARD

Oct 12	Day's spread	Close	One month	% Three months	% p.a.
U.S.	1.4935-1.4970	1.5038-1.5045	0.05-0.10c dia	-0.60	0.17-0.22dia
Canada	1.117-1.121	1.117-1.121	0.00-0.05c dia	-0.15	0.00-0.05c dia
Denmark	8.4880-8.4910	8.4880-8.4910	0.00-0.05c dia	-0.15	0.00-0.05c dia
France	1.5015-1.5037	1.5015-1.5037	0.00-0.05c dia	-0.15	0.00-0.05c dia
Germany	2.2314-2.2399	2.2314-2.2399	0.00-0.05c dia	-0.15	0.00-0.05c dia
Italy	8.7468-8.8791	8.7468-8.8791	0.00-0.05c dia	-0.15	0.00-0.05c dia
Japan	224.23-232.25	224.23-232.25	0.00-0.05c dia	-0.15	0.00-0.05c dia
Netherlands	2.2045-2.2045	2.2045-2.2045	0.00-0.05c dia	-0.15	0.00-0.05c dia
Spain	166.363-166.363	166.363-166.363	0.00-0.05c dia	-0.15	0.00-0.05c dia
Sweden	1.5015-1.5015	1.5015-1.5015	0.00-0.05c dia	-0.15	0.00-0.05c dia
Switzerland	1.5015-1.5015	1.5015-1.5015	0.00-0.05c dia	-0.15	0.00-0.05c dia
UK	1.5015-1.5015	1.5015-1.5015	0.00-0.05c dia	-0.15	0.00-0.05c dia
USA	1.5015-1.5015	1.5015-1.5015	0.00-0.05c dia	-0.15	0.00-0.05c dia

Belgian rate is for convertible francs. Financial franc 65.45-61.55. Six-month forward dollar 0.30-0.35c dia. 12-month 0.65-0.70c dia.

CURRENCY MOVEMENTS

Oct. 12	Bank of England	Morgan Guaranty	Oct. 12	Bank of England	Morgan Guaranty
U.S.	1.5015	1.5015	U.S.	1.5015	1.5015
Canada	1.117	1.117	Canada	1.117	1.117
Denmark	8.4880	8.4880	Denmark	8.4880	8.4880
France	1.5015	1.5015	France	1.5015	1.5015
Germany	2.2314	2.2314	Germany	2.2314	2.2314
Italy	8.7468	8.7468	Italy	8.7468	8.7468
Japan	224.23	224.23	Japan	224.23	224.23
Netherlands	2.2045	2.2045	Netherlands	2.2045	2.2045
Spain	166.363	166.363	Spain	166.363	166.363
Sweden	1.5015	1.5015	Sweden	1.5015	1.5015
Switzerland	1.5015	1.5015	Switzerland	1.5015	1.5015
UK	1.5015	1.5015	UK	1.5015	1.5015
USA	1.5015	1.5015	USA	1.5015	1.5015

THE DOLLAR SPOT AND FORWARD

Oct 12	Day's spread	Close	One month	% Three months	% p.a.
U.S.	1.4935-1.4970	1.5038-1.5045	0.05-0.10c dia	-0.60	0.17-0.22dia
Canada	1.117-1.121	1.117-1.121	0.00-0.05c dia	-0.15	0.00-0.05c dia
Denmark	8.4880-8.4910	8.4880-8.4910	0.00-0.05c dia	-0.15	0.00-0.05c dia
France	1.5015-1.5037	1.5015-1.5037	0.00-0.05c dia	-0.15	0.00-0.05c dia
Germany	2.2314-2.2399	2.2314-2.2399	0.00-0.05c dia	-0.15	0.00-0.05c dia
Italy	8.7468-8.8791	8.7468-8.8791	0.00-0.05c dia	-0.15	0.00-0.05c dia
Japan	224.23-232.25	224.23-232.25	0.00-0.05c dia	-0.15	0.00-0.05c dia
Netherlands	2.2045-2.2045	2.2045-2.2045	0.00-0.05c dia	-0.15	0.00-0.05c dia
Spain	166.363-166.363	166.363-166.363	0.00-0.05c dia	-0.15	0.00-0.05c dia
Sweden	1.5015-1.5015	1.5015-1.5015	0.00-0.05c dia	-0.15	0.00-0.05c dia
Switzerland	1.5015-1.5015	1.5015-1.5015	0.00-0.05c dia	-0.15	0.00-0.05c dia
UK	1.5015-1.5015	1.5015-1.5015	0.00-0.05c dia	-0.15	0.00-0.05c dia
USA	1.5015-1.5015	1.5015-1.5015	0.00-0.05c dia	-0.15	0.00-0.05c dia

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the local currency.

Belgian rate is for convertible francs. Financial franc 65.45-61.55.

EXCHANGE CROSS RATES

Oct. 12	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar	U.S. Dollar
U.S. Dollar	1.0000	1.0000	1.0000	1.0000	1.0000
Canada Dollar	0.6667	0.6667	0.6667	0.6667	0.6667
Denmark Krone	6.4630	6.4630	6.4630	6.4630	6.4630
France Franc	6.5596	6.5596	6.5596	6.5596	6.5596
Germany D-Mark	3.3756	3.3756	3.3756	3.3756	3.3756
Italy Lira	2036.27	2036.27	2036.27	2036.27	2036.27
Japan Yen	109.36	109.36	109.36	109.36	109.36
Netherlands Guilder	2.2037	2.2037	2.2037	2.2037	2.2037
Spain Ptas	166.363	166.363	166.363	166.363	166.363
Sweden Krona	4.6633	4.6633	4.6633	4.6633	4.6633
Switzerland Franc	0.7534	0.7534	0.7534	0.7534	0.7534
UK Pound	0.6250	0.6250	0.6250	0.6250	0.6250
USA Dollar	1.0000	1.0000	1.0000	1.0000	1.0000

MONEY MARKETS

A firmer tone in London

UK clearing bank base lending rate 9 per cent yesterday (since October 5 and 8).

Interest rates had a firmer tone on the London money market yesterday, reacting to the sharp fall in U.S. Treasury bond prices in New York.

On Tuesday, and the high level of Federal funds despite intervention by the authorities, rather than the U.S. Treasury supply figures which held few surprises.

Federal funds remained firm at 9 1/2 per cent yesterday despite the injection of funds into the banking system by way of customer repurchase agreements, after a similar move of 1/16th the previous day.

The Bank of England forecast a money shortage of £400m, but later revised this to £450m. Bills maturing in official hands, repayment of late assistance, and a take-up of Treasury bills from last week's tender drained £222m, while the unwinding of bill repurchase agreements absorbed £232m, a rise in the note circulation £200m, and bank balances below target another £108m, following the under assistance of the market by the Bank of England on Tuesday. These factors outweighed £279m added to

liquidity by Exchange transactions. Total assistance on the day amounted to £503m.

Most of the help was provided before lunch when the authorities bought £434m bills outright by way of 25m bank bills in hand

1 (up to 14 days maturity) at 9 1/2 per cent; £22m bank bills in hand 2 (15-30 days) of 9 per cent; £55m bank bills in hand 3 (31-60 days) at 9 1/2 per cent; £2m Treasury bills in hand 4 (61-90 days) at 8 1/2 per cent; £1m local

authority bills in hand 4 at 8 1/2 per cent; and £228m bank bills in hand 4 at 8 1/2 per cent.

In the afternoon the Bank of England did not purchase any more bills, but provided late assistance of around £20m.

LONDON MONEY RATES

Oct 12	Sterling	Interbank	Local	Finance	Commodity	Discount	Eligible	Five
	Overnight	Overnight	Overnight	Overnight	Overnight	Overnight	Overnight	Overnight
Overnight	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
9 days notice	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
1 month	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
3 months	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
6 months	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
9 months	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
12 months	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2

ECOD Fixed Rate Export Scheme (IV). Average rate for interest period September 7 to October 4 1983 (inclusive) 8.710 per cent.

Local authorities and finance houses seven days' notice, after seven days' fixed. Long-term local authority mortgage rates: non-100 per cent five years 11 1/2 per cent; 90 per cent five years 11 1/2 per cent; 80 per cent five years 11 1/2 per cent; 70 per cent five years 11 1/2 per cent; 60 per cent five years 11 1/2 per cent; 50 per cent five years 11 1/2 per cent; 40 per cent five years 11 1/2 per cent; 30 per cent five years 11 1/2 per cent; 20 per cent five years 11 1/2 per cent; 10 per cent five years 11 1/2 per cent; 0 per cent five years 11 1/2 per cent.

Approximate selling rates for one-month Treasury bills 9 per cent; two-months 8 1/2 per cent; three-months 8 1/2 per cent; four-months 8 1/2 per cent; five-months 8 1/2 per cent; six-months 8 1/2 per cent; seven-months 8 1/2 per cent; eight-months 8 1/2 per cent; nine-months 8 1/2 per cent; ten-months 8 1/2 per cent; eleven-months 8 1/2 per cent; twelve-months 8 1/2 per cent.

Approximate selling rates for one-month Treasury bills 8 per cent; two-months 7 1/2 per cent; three-months 7 1/2 per cent; four-months 7 1/2 per cent; five-months 7 1/2 per cent; six-months 7 1/2 per cent; seven-months 7 1/2 per cent; eight-months 7 1/2 per cent; nine-months 7 1/2 per cent; ten-months 7 1/2 per cent; eleven-months 7 1/2 per cent; twelve-months 7 1/2 per cent.

Treasury bills: Average tender rates of discount 3.363 per cent. Certificate of Tax Deposit (Series B). Deposits of £100,000 and over held under one month 5 1/2 per cent; one-months 5 1/2 per cent; three-months 5 1/2 per cent; six-months 5 1/2 per cent; nine-months 5 1/2 per cent; twelve-months 5 1/2 per cent. Under £100,000 5 1/2 per cent from October 6. Deposit held under Series 4-5 10 per cent.

The rate for all deposits withdrawn for cash 8 per cent.

INTEREST RATES

EURO-CURRENCY INTEREST RATES

(Market closing rates)

Oct. 12	Short term	7 days notice	1 month	3 months	6 months	12 months
Sterling	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
U.S. Dollar	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
Canada Dollar	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
D-Mark	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
France	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
Germany	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
Italy	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
Japan	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
Netherlands	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
Spain	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
Sweden	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
Switzerland	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
UK	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2
USA	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2	9 1/2

FT LONDON INTERBANK FIXING

8 month U.S. dollars	0 month U.S. dollars
bid 9 1/16	offer 9 1/16
bid 9 1/16	offer 9 1/16

The fixing rates are the estimate means, rounded to the nearest one-eighth of a bid and offered rates for \$10m quoted by the market to one reference bank at 11 am each working day. The banks on National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas, and Morgan Guaranty Trust.

MONEY RATES

NEW YORK

Prime rate	11
Fed funds (lunch-time)	9 1/2
Treasury bills (28-week)	8 1/2

GERMANY

Overnight rate	5.5
One month	5.5
Three months	5.5
Six months	5.5

FRANCE

Overnight rate	12.25
One month	12.25
Three months	12.25
Six months	12.25

JAPAN

Discount rate	5.5
Call (one-month)	5.5
Bill discount (3-month)	5.5

SWITZERLAND

Discount rate	4
Overnight rate	4
One month	4
Three months	4

ECU LINKED DEPOSITS

One month	5 1/2
Three months	5 1/2

FINANCIAL TIMES SURVEY

ADVERTISING
MARKET • MEDIA • SERVICES

Improved company profits and buoyant consumer spending are among reasons for optimism in the UK advertising industry. The City, too, sees the industry as a sound investment judged by the welcome given by the market to agencies

Pat on the back
from the City

BY FEONA McEWAN

THE UK advertising industry is looking forward to 1984 in remarkably fine fettle. Leamer and Slater, it appears to be entering calmer waters after weathering the recession.

This seemingly happy situation which has arisen notwithstanding the continuing high UK unemployment figures, is the result of the Advertising Association in London says, of two key influences on expenditure: improved company profits and continued high levels of consumer spending.

If those trends continue, says the AA, this year and next could show "reasonable (if not considerable) growth". It contends that the basic strength of advertising expenditure during the 1981-82 recession has been that for the majority of consumers who have had more on average to spend each year since 1977 there has been little or no recession. At the same time many large companies last year announced a new policy of "advertising through recession".

Much of the industry's new-found strength comes from its rising stature in the business world. The old-fashioned image which sees advertising as a fringe expenditure not a mainstream investment, is finally being shaken off.

The number of agencies whose shares are traded on the Stock Exchange—among them Saatchi and Saatchi, and Gosses, together with newcomers Wight Collins, Rutherford Scott and Boase Massimi Pollitt—has added to the aura of respectability surrounding the industry. Creatively too, the UK continues to maintain a high international reputation.

"The City now recognises advertising as a business to invest in, one that offers above average prospects in terms of price/earnings ratio," according to Phillips and Drew. "There's a realisation that advertising is more than a fashion," says another City analyst. "That it is part of the economic and industrial jigsaw, and that the good ones are worth investing in. The stock market is interested in any capital intensive operation, especially high tech and people businesses."

One of the industry's leading personalities, Jeremy Bullmore, chairman of the AA and of J. Walter Thompson in London, says: "I think there's been quite a significant change in understanding of the social and economic function of what we do."

"In stark contrast to the recession of 1979 there's much

greater recognition in companies at board level of advertising as an investment, not a cost," he says.

For the moment anyway he believes that the case for commercial advocacy through advertising is finding a sympathetic ear in government, consumer and manufacturing circles: the beginning of an understanding that advertising does not mean higher prices, that at its best it can mean increased company efficiency, putting a brake on costs and ultimately lower prices to the consumer.

More companies see
advertising as an
investment, not a cost

This effect is clearly visible in the U.S. where deregulation of certain professions such as opticians and solicitors has led to quite startling concessions to consumers. U.S. Government figures have shown that consumers pay about 32 per cent less for spectacles in areas where opticians advertise. In January, the Office of Fair Trading came to the conclusion that prices of spectacles in the UK were higher and efficiency lower than if there were no advertising restrictions.

Fats on the back, however, are dangerous, given that prevailing wisdom can change. As one agency chief put it, "We may be flavour of the month in the stock market but it would be foolish to be complacent." It remains crucial, in what is essentially a service industry, facing, as it does, increasing fragmentation of audience, that

its practitioners extract the highest quality of information from the market place in order to meet clients' changing needs.

This puts a premium on marketing research tools and new technologies such as laser scanning which tracks store movements by item making it possible to quantify and measure advertising performance.

For the moment, however, the financial facts confirm the overall picture of considerable buoyancy. In terms of overall advertising expenditure, the industry registered an all time high of £3,126m, an increase of nearly 3 per cent in real terms over 1981, with a predicted 6 per cent rise for 1983. This was spread evenly across all media but cinema, which remained static.

Television, now boosted by Channel 4—the influence of which is starting to tell—walked off, predictably, with the lion's share of the revenue—£228m (including production costs), a gain of about 15 per cent over 1981, taking its share of the total media cake to 26.7 per cent. This buoyancy looks set to continue with a considerable real growth of around 10 per cent by the end of this year. One reason for this, suggests the AA, is that television advertisers tend to be those industries which recover fastest from a recession.

The fairer economic outlook has helped press advertising with the revival of classified—a victim of the lengthening dole queue—recouping its lost revenue with a 5 per cent real growth over 1981 levels and a further 8 per cent expected for 1983. Display advertising is expected to show similar growth.



Among magazines, trade and technical look like doing best with 7 per cent real growth this year and a projected 5 per cent in 1984. National newspapers including colour supplements are expected to grow by 5 per cent this year in real terms, regionals up 3 per cent and 7 per cent predicted for 1984.

As a result of the free price war, colour supplement magazines can expect to see a fractional growth this year of just 1 per cent and a further 7 per cent in 1984.

Financial and industrial sectors look set for a very buoyant future over the coming two years, too.

Direct mail—which the Post Office reminds us is the third largest advertising medium in the UK—last year recorded £341m expenditure. Very much a computer-led medium, direct mail has grown distinctly more successful in recent months as targeting procedures have been refined.

Directories and freesheets reflect a significant increase in percentage terms over 1981—up to £124m and £136m, a 28 per cent and 34 per cent growth respectively.

Commercial radio has held up well in the face of competition from morning television and local freesheets with a real growth of 8 per cent for the first half of 1983 though the second half figure is expected to be down.

The swelling of the total media cake is influenced partly by the emergence of new markets. Increasingly, mainstream advertisers are coming forward from areas such as new technologies, office equipment, leisure items, and financial institutions which give the industry a broader business base.

The following figures illustrate this trend: office equipment (total advertising spend) in 1974 was £9m in constant terms compared with £27m in 1982, a 300 per cent growth; leisure equipment nudged up \$80m in 1974 (constant terms) and £156m in 1982, nearly 200 per cent growth.

Perhaps the most significant trend in recent months and one that continues to send tremors down many an agency backbone is increasing rationalisation among the multinational advertisers. This involves concentrating their business in fewer agencies but ones which have more international links. This, says its supporters, can reduce costs and improve coordination and continuity.

In the past month, Beechams, Colgate/Palmolive and Gallaher have been reported to be realigning their business worldwide. The first half of the year saw other well-known names moving house in a bid for better co-ordination including Cinzano, Parker, Kodak, Max Factor and Lee Cooper.

As more international companies reassess their marketing

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strategy on the world stage, the forward-thinking agency is being forced to consider forging international links of some description. There are various ways: by merger, as Pincus Vider Arthur Fitzgerald looks set to do with SJP/BBDO giving it worldwide ties with parent company BBDO International;

minority stake, such as Collett Dickenson Pearce has arranged with Young and Rubicam; or majority stake as the Lowe Howard-Spink deal with Wasey Campbell-Ewald which has links with the worldwide Interpublic network; or the straightforward acquisition as with Saatchi and Saatchi which this year added the American McCaffrey and McColl to its stable.

Global advertising is, of course, the cornerstone of the Saatchi philosophy, and one that has done them no harm. It is a philosophy that the American conglomerates, which continue to dominate the UK scene with 13 out of the top 20 agencies, have followed for decades.

Rocketing television
costs continue
to cause concern

That is not to say however, that the giants will have it all their own way. Business on a relatively more modest scale among these smaller specialist agencies that survive birth, be they creative hot shop, sales promotion company or media independent, is similarly fast and furious. There is room enough for both brands.

Beyond this upbeat message from what is after all an upbeat

industry however, there are the inevitable shadows. Rocketing television costs continue to cause concern (the cost of air-time has risen by 300 per cent in the eight years to 1982); dismay at poorer television audiences blamed by many agencies on poor programming (though the latest viewing figures indicate the tide may be turning); pinched commission rates; fear of European broadcast legislation; anxiety over cable and its advertising stance; the influence of video tape recorders (now more than 20 per cent penetration); and the continuing challenge of the self-service retailer whose own-brand labels volume sales of established brands.

At the same time there are also the major social changes, attitudes and behaviour, which today's marketer must consider if he is to stay in touch. The prevalence of one-person homes (now one in 10) and an ageing population must be reflected in advertisements where once there was the cosy mum, dad and two children unit.

As we move towards the one-person-one-television society, the small screen increasingly becomes a personal medium, like an electronic magazine, and marketers will be required to adopt a more personal tone.

Ultimately, the key to the future health of the advertising industry remains the degree and ease with which its practitioners can harness the new technologies in a way that best meets their clients' needs, offering as they do, unimaginable permutations of conveying a message.

'Half the money I spend
on advertising is wasted.
The problem is I don't
know which half

Times don't change. Only budgets.

Which is why the words above, written more than 40 years ago, still strike home with the force of a Rapier Ground-to-Air Missile.

Of course we believe that research can help.

The right research—not the kind done to cover our backs against the slings and arrows of an outrageous client.

But what research can't do is to produce Great Campaigns.

Campaigns which, because of their sheer power and memorability, seem to expand a budget rather than contract it.

Campaigns that go on working long after the media spend has ceased.

That pop up in comedy shows. In theatre reviews.

In the centre spreads of National Newspapers.

Free, gratis, and never (we note) to the detriment of the product.

At Ogilvy & Mather we've produced more than our fair share of such campaigns.

The trademark is unmistakable. Think of 'Naughty but Nice', 'We're with the Woolwich', 'Flights so good you won't want to get off', 'That'll do nicely'...

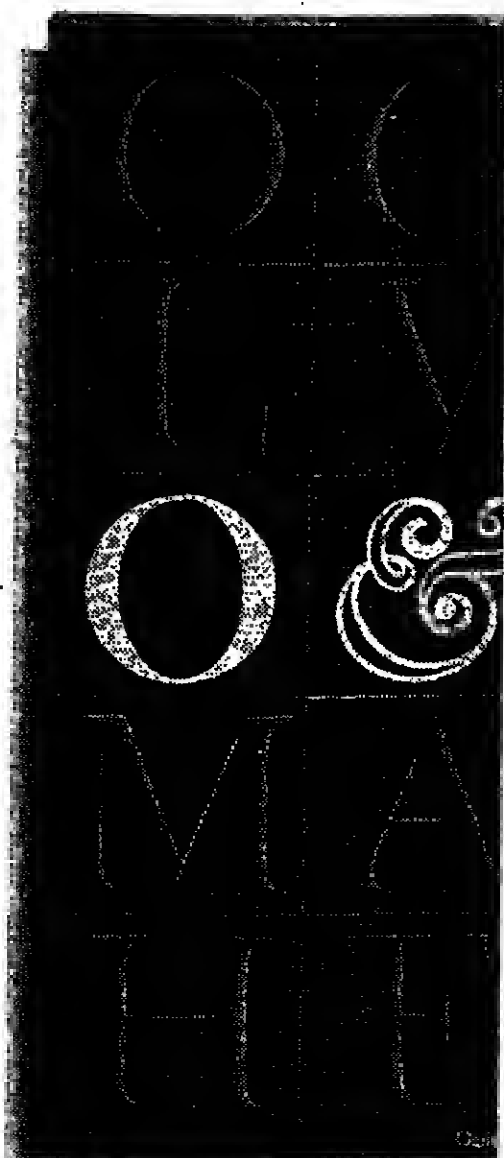
But why go on?

We've put together a collection of all our most recent work, and put it inside one of our red folders.

Write to Peter Warren today, at Ogilvy & Mather,

Brettenham House, Lancaster Place, WC2 for your copy.

Half of you could be glad you did.



ADVERTISING—Market: Media: Services II

Feona McEwan looks at the changes among the agencies

More liaisons and marriages

THE YEAR of 1983 will be noted as the year the City widened its definition of successful agencies beyond Saatchi and Saatchi and Geers Gross; the year when "rationalisation" was the "in" word; the year when the bright young small shops became the bright young largest shops and the year when creative directors, that hottest of seats, were hard to come by. Most of this is nothing new. The agency scene is well used to the regular cycle of births, marriages and deaths. It remains the case that whatever the client or agency manoeuvrings, the industry continues to be dominated by the American-based multinationals.

These, despite the onward march of Britain's home-grown shops, Saatchi and Allen Brady Marsh apart, hold 13 of the top 20 placings in the Campaign league table for 1982. [The league is based on claimed billings by agencies in England, Scotland and Wales.]

There will be some notable additions to the 1983 league table as a result of the state of agency liaisons in recent weeks.

Barrier broken

Britain's biggest shops in 1982 remain Saatchi and Saatchi, J. Walter Thompson, which broke the £100m barrier and D'Arcy MacManus and Masius. Several significant shuffles in the pecking order include ABM which rose to number six with billings of \$95m. Leo Burnett jumped five places to the top 10 behind them with billings of \$64.70m against previous earnings of \$42.9m.

Ogilvy & Mather, Davidson Pearce and Grey Advertising also improved their rating. The one newcomer in the top 20 was Abbott Mead Vickers S&M up from 26th in 1981 with £20.55m billings to 20th with £29.6m.

Out went Wasey Campbell-Ewald (now of course merged with Lowe Howard-Spink and, like a phoenix, on the rise again with joint billings of \$25m) from 17th to 23rd. Interestingly, it was Lowe which made the biggest advance in 1982 in the next section of the league table. From 105th place in 1981 (the year it began trading) it catapulted 64 places to become joint 41st with the Hinton Company claiming billings of £18.4m.

It does seem the case that while the familiar names will continue to flourish, the injection of fresh blood will continue to challenge the running order. The startling emergence of the Lowe Howard-Spink Campbell-Ewald unit earlier this month is probably the most significant agency event of the year to date. It is in effect a reverse takeover, a small British creative hotshop annexing the UK subsidiary of one of the world's largest American agencies, Interpublic—a concession not previously undertaken by the group.

There are those who doubt the wisdom of the move for Lowe, fearing the diluting of that agency's creative flair, but, on the whole, industry reaction has been to applaud such a bold manoeuvre. It is seen in many quarters as an endorsement of British creative talent, still regarded as about the best in the world.

Frank Delano, American president of Marshchalk Campbell-Ewald Worldwide, said at the time: "If you believe like many people in America that the best advertising in the world is done in the UK it is very important for people trying to build up a creative system worldwide to have a front runner in Britain."

The merger is another sign of urgent need felt by a number of smaller British agencies to seek overseas links to ensure their future growth. The number of multinational clients involved in realigning their agencies worldwide—already

this year, Gallaher, Beecham, Procter & Gamble, Colgate, Palmolive and before that Parker, Max Factor, Lee Cooper, and Cimano, only serves to reinforce the need.

Equally, it must be said, there is a vehement contingent including some of the fastest-growing young agencies like Wright Collins, Rutherford Scott and Leagas Delaney that maintain their strengths in their very autonomy.

None the less, the year has seen its share of liaisons of one sort or another: NCK Organisation with Foote Cone and Belding; Pinner, Vialler, Arthur Fitzgerald, with SJTB/BBDO; Collett Dickinson Pearce and Young & Rubicam, Saatchi's New York acquisition of McCaffrey and McCall.

Alternative routes for growth and one that is becoming more appealing by the year is the City route. Now the spade-work has been done, thanks to the consistently outstanding performance by the brothers Saatchi, and also Geers Gross. Now with the arrival of pace-setter Wright Collins Rutherford Scott (which was the first of the new breed in the 1979 cycle of breakaway agencies and looks like surpassing its forecasts) on the Unlisted Securities Market, followed by Boase Massimi Pollitt's successful entry on the stock market (its turnover is reported up by about 22 per cent in the six months to end of June) the industry has never looked so attractive to the City.

It is dangerous to draw too many conclusions at such an early stage, but it seems clear that the City is starting to view the communications industry as a solid investment and thus endorsing its future.

Global marketing and advertising is nothing new, but it is commonly acknowledged that the pace has drastically quickened. The argument for alignment of multinational agen-

cies by multinational clients is based on several premises. For a start being a top client within an agency ensures top service, continuity and top talent. It is very hard for a multinational company to get first class agency services in some of the smaller markets of the world such as the Far East, South America, and parts of Europe," says Winston Fletcher, chairman of Ted Bates, in London.

Disadvantages

Disadvantages of going the multinational route for clients are that it can sap the drive of local agencies and managers who have strategies forced on them from an overseas agency.

Whatever the swing to the multinational agencies, there will always be the huge reservoir of local clients, such as British Rail, the M&M Board, or a retailer or some regional group that is autonomous, so there is always likely to be room for the good local agency.

If the industry has never looked so businesslike at one end of the spectrum, not all agencies are so profitable, alas. The Institute of Practitioners in Advertising which represents about 85 per cent of the agency world, reports that it is an area of major concern, with agency profits declining in the last two years.

Figures indicating net profit as a percentage of turnover were 1.95 per cent in 1980, 1.85 per cent in 1981 and falling to 1.38 per cent in 1982. As a percentage of income these figures read 12.3 per cent in 1980, 10.4 per cent in 1981 and 8.6 per cent in 1982.

The reason for this says David Wheeler, director of the IPA, is that while there is a reduction in the numbers employed from 15,500 in 1980 to about 14,000 now (though some say the figure is nearer 13,500) salary increases and the pressure to provide more and more client

services are eating into profits. This agency profit is neither newsworthy with a decline of nine per cent in 1982 nor is it the end of the world. There were some 21 agencies which have struck it about 200 now.

The dearth of senior managers, particularly on the creative front, is alarming to a number of agencies. It is the case that the best advertising men in the world. Not so long ago there was the unheard-of position of five top agencies without creative directors — including

Benton and Bowles, Leo Burnett, Foote Cone and Belding and Geers Gross. It remains a problem for the larger houses when the appeal of small shops can include a stake in the equity.

Another area of concern is agencies, concerned as they are with protecting brands, in the growing power of the retail trade with their own-label products. This, they say, is forcing established manufacturers to deal, lower shelf prices, promote heavily and find the funds to do so. The answer is seen as the return of brand value.

Tied to this is the importance of product superiority and differentiation. The way to achieve this is product research, neglected at the end of the 70s.

Mike Chapman, vice chairman of Ogilvy and Mather, urges the continual need for the industry to prove its quality. As fragmentation of audiences increases (cable will see to that soon and satellite probably before then, if Rupert Murdoch's SATV gets the go ahead next year) so too must quality of information from the marketplace improve.

The sea change fast approaching the whole advertising industry remains the switch from broadcasting, the business of mass communication, to narrow-casting, the ability to reach snail targeted audiences which will be the most when cable and satellite are fully operational.

CAMPAIGN 1: PHILIPS

A youthful approach

PHILIPS HAD a problem. It had an established name and reputation in the television and video recorder markets but its image was dated. It meant little to the under-35 age group, the purchasers likely to be most interested in the new generation of its consumer durables.

So, like many companies before it, Philips changed agencies, signing up Leagas Delaney to handle the advertising of its TV sets and recorders. This was in 1981. By the spring of 1982 the agency had come up with a formula that not only carried off virtually all the top radio advertising awards but which also seems to have fulfilled its brief—to increase awareness and appreciation of Philips among the younger consumers.

The agency called in two of the stars of "Not the Nine O'Clock News," Mel Smith and Griff Rhys Jones, who were anxious to expand into radio commercial production. Leagas Delaney, in the words of Ron Leagas, "doesn't treat radio as a second-rate medium," and radio was the obvious choice for reaching the under-35s.

The commercials were made in an unusual way—the comedians entering the studio with rough ideas rather than a finished script and recording the commercials spontaneously, guided by an agency producer.

The aim was to use the two as actors rather than go for the personality promotion approach favoured by competitors Sony, with John Cleese, and Ferguson, with Andre Previn. Leagas Delaney believes that quality commercials on radio will reach more than on television and has a shelf full of gold awards to prove it.



Philips is reluctant to release information on how its market share has moved on the back of the advertising but it confirms that attitudes have changed among the young, that in the £900m colour television market its 12 per cent share (roughly brand leader with Ferguson) is growing and that in video recorders it is having a difficult time pushing its own system against the established competition. It believes, however, that when the next technological generation arrives its separate path will have proved worthwhile.

This autumn the agency is adopting a fresh approach. It is launching a new range of colour television sets. In the past the set has been very boring and lacking in aesthetic appeal. Now it is

being promoted as sleeker, a fashion accessory with large flat screen, stereo sound, and a much-improved quality of picture. The Philips slogan has traditionally been "Simply years ahead," now it hopes it is proving it, thanks to investing 7 per cent of its revenue on research and development.

Philips is also using posters for the first time, employing a three-dimensional effect, with the TV set picture actually standing out from the site. To a great extent this is a marketing ploy for the makers of television and accessories, with new developments just about to happen. One that is now appearing in the Teletext, a television which also emits printed matter simultaneously. This will have wide-ranging commercial implications.

Leagas Delaney has only idea of a total Philips advertising budget of £18m, which is much less than its competitors, especially the foreign suppliers, but it is working harder. Smith and Rhys-Jones are not involved with the latest batch of advertising but their contribution has established Philips, Leagas Delaney and themselves as lively marketers of a certain range of consumer durables.

Antony Thorncroft

Thought for management.

Good advertising doesn't cost any more than bad advertising.

IN 1983, British management will end up having been responsible for, and paying for, around £3,130,000,000 worth of advertising.

How many of those companies are getting full value for their hard-earned advertising budgets?

And how much of that money goes down the drain in flabby planning, misdirected strategies, light-weight thinking, and the search for the fad, the fashion and the flip?

Today, more than ever, management needs advertising that is accountable. That is cost-effective. That works harder. And that is, dare we say it, just as much a vital investment as plant and equipment.

Because advertising is a tool. Use it correctly and it does the job.

There's nothing new about this, of course. There are plenty of good agencies practicing very good advertising. And you probably know them.

But we'd like to tell you about a good agency that you may not know quite so well. Royds.

We have a very simple philosophy about

advertising, if it sells the product, it's working.

If it doesn't, it isn't.

It's actually quite a tough brief to live up to. But we do it by careful planning, to match product benefits to consumer needs.

We do it by bold advertising that stands up to be counted.

More important, we do it because we set out to achieve something extra.

To catch 'the spirit' of the product. We capture that often intangible aura of a product which enables us to make the leap from a carefully reasoned and researched piece of communication, to an idea that brings a product to life.

We're doing it for some of Britain's biggest blue-chip companies.

Hard-nosed and demanding clients that test our philosophy against the toughest measure of all.

Sales.

Next time you're talking to agencies, come and talk to us as well.

It won't cost you anything. And it could be remarkably effective.

ROYDS

ROYDS LONDON LIMITED

Contact Michael Daly or Richard Fishlock, Royds House, Mandeville Place, London W1M 6AE. 01-935 7733.

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ADVERTISING—Market: Media: Services III

Reshuffle among the big spenders

WHO IS Britain's biggest advertiser? Unilever, Procter & Gamble, or Tesco? The simple answer is all three companies, since each can lay claim to being the biggest advertiser according to whatever definition is used.

Unilever ranks as the biggest of all according to one definition based on information calculated by Media Expenditure and Analysis Limited (MEAL). This league table is based on advertising by holding companies, rather than trading operations, since many companies negotiate group discounts or have group advertising policies.

On this basis, Unilever is calculated to have spent some £87,421,107 on Press and television advertising last year, through its many subsidiaries including Birds Eye Walls, Batchelor Foods, Lever Brothers, Van Den Berghs, and Elida Gibbs among others.

This large advertising spend puts it a long way ahead of the field, with the pack led by the Mars group with a spend of almost £47m. This amount is spread mainly between the

confectionery business and Pedigree Petfoods, with a contribution of just under £1m from Dornay Foods.

Third in this league table (but ahead of the game is another) is Procter & Gamble with an advertising spend last year of almost £46m. This spend, however, is entirely from the P. & G. operation, since there are no other UK subsidiaries.

Fourth and fifth in the league table of holding companies are Cadbury Schweppes (£39.8m) and the Imperial Group (£34.9m). Both these companies include a number of smaller subsidiaries.

In sixth position is the British Government with a total advertising spend of £30,773,401 in 1982 on Press and television. The list of departments is headed by the Department of National Savings, with a £5.6m spend, followed by the Health Education Council with £3.9m worth of advertising last year.

Even the Office of Fair Trading has a budget of just over £1m. The remaining holding companies in this list are Beechams,

Allied Lyons, Kellogg's, and the Electricity Council.

So, by one definition at least, Britain's biggest advertiser is Unilever. But if you argue that many of these holding companies allow their trading subsidiaries to operate at "arms length," then MEAL has also compiled a league table of the top advertisers from single companies.

Fight for leadership

This list is obviously headed by Procter & Gamble with its advertising budget of £45,776,000 in 1982. This is almost 90 per cent more than it spent on advertising in 1981, according to MEAL, and shows the determination of the U.S.-owned company to fight to regain its market leadership in various detergent and other markets which it has lost to Unilever's Lever Bros. Lever's, according to MEAL's figures, spent a mere £14.4m on advertising last year. Procter & Gamble spends the overwhelming bulk (98 per cent) of its advertising budget on television with a mere 2 per cent—or £762,000—on the Press.

A long way behind in second place is Mars, which spent some £27.5m on advertising its confectionery in 1982, compared to £20.8m in 1981 when it was also second. Like P and G, Mars spends some 89 per cent of its budget on television, with only £366,000 on the Press.

Close behind Mars is Imperial Tobacco which has leapt into third place following a marketing reorganisation which has brought all its tobacco subsidiaries under one advertising umbrella. It spent a total of £26.2m in 1982, although there are no group figures available for 1981.

Unlike the companies above it in the table, however, Imperial spent more on the Press than on television. This was due to the ban on cigarette advertising on television. Its exact breakdown of categories was 73 per cent for press advertising and 27 per cent for television (advertising pipe tobaccos and small cigars).

The company that had been in third place in 1981, Cadbury, has now slipped to fourth because of the ranking given to Imperial. Cadbury had a spend of £28m, compared with £19.2m in 1981. Some 99 per cent went on television advertising.

Into fifth place last year moved Kellogg's with a £24.8m spend, compared with the £13.8m in 1981 which gave it seventh position. Sixth was Rowntree Macintosh, which had been fourth in 1981, followed by General Foods which had been in 19th place the previous year.

The Electricity Council remained in eighth place, followed by Pedigree Petfoods (the Mars' subsidiary) which had been 11th in 1981. The top last year was completed by Nestlé, which slipped from its sixth place of 1981.

Two companies had dropped out of the top 20 list compiled by MEAL. Brooke Bond Oxo slashed spending from almost £11m in 1981 to nearly £9m last year, thus sending it from 16th to 32nd position. Cadbury TV had cut its advertising by £700,000 to £8.2m and fell from 20th to 42nd position.

Their places were taken by the co-operative retail societies which more than doubled expenditure and rose 20 places to 18th position, and Vauxhall Opel, which just made the top 20.

Car manufacturers as a group spent considerably more in 1983?

UK ADVERTISING EXPENDITURE	
Year	Total expenditure in 1975 prices (£m)
1970	1,022
1971	927
1972	1,113
1973	1,259
1974	1,118
1975	967
1976	1,020
1977	1,110
1978	1,254
1979	1,285
1980	1,306
1981	1,287
1982	1,316

Figures obtained by deflating the current price figures by Retail Price Index.

1982 than the previous year, reflecting the slump in car sales. The Austin Rover group spent some £4m more, jumping four places to number 11, while Ford Cars spent an extra £3.5m and Renault doubled its spend to £7.5m.

But if Unilever and Procter & Gamble can both lay claim to being the country's biggest advertisers, then so can the Tesco stores chain. Tesco comes top of the list of individual brands—that is the amount actually spent on advertising a particular name or product.

According to MEAL, Tesco spent some £11.8m on advertising last year in its bid to establish its new market image, compared with £7.1m in 1981 when it was fifth in the league table. In 1982, Tesco followed by the co-op stores, spending just over £11m, with the MFI chain third with a £10m spend.

Last year's leader, the Woolworth stores chain, fell to sixth place as its advertising budget was cut during the turmoil of the change in ownership. Boots was in fourth place in 1982, one below its 1981 position.

Although retailers dominate the list of top ten brands, their influence appears to be on the wane. In 1981, there were eight retailers in the top, but the loss of Currys and Debenhams from the list has reduced it to six in 1982.

The newcomers last year were Vauxhall, Milk, Ariel Automate, and Allied Carpets, with Dulux Paints and Guinness dropping out of the top ten. The question remains: who will be the biggest spenders in 1983?



Inside a Tesco supermarket: top of the advertising by brand spending table

CAMPAIGN 2: HELLMAN'S

Spreading the mayonnaise

FEW ADVERTISING campaigns have changed so radically as that for Hellmann's mayonnaise. For years the manufacturers, CPC, did not back the brand nationally. It was in an ambiguous market, a kind of rich relation to the bigger salad dressing business, and tended to get advertising support if there were funds available. The account had been with Boase Massimi since 1976, but only two regional TV campaigns had appeared.

Then CPC had an audit of its products and Hellmann's came out of it well: it was seen to be a very powerful brand leader in a growing market, so it was decided to boost the advertising for a sustained marketing attack.

Suddenly the advertising changed from a very up market commercial showing aristocratic actor Geoffrey Palmer at a grand dinner with a rabbit, and stressing the traditional line that Hellmann's mayonnaise was a superior kind of salad cream, to scenes from low life in which salad was not stressed but Hellmann's qualities in living up any food from fish fingers to

jacket potatoes were trumpeted.

The agency had a few doubts that the new approach might shake off the traditional AB buyers of mayonnaise but in the event everyone is happy. Sales rose 30 per cent last year, and 20 per cent this.

The market increased even more rapidly, but Hellmann's is sitting astride 60 per cent of a sector now valued at £5m a year and growing. More to the point the associations with salad creams has been shaken off and mayonnaise is being sold as a completely new product field. Already two support brands, lemon and garlic flavoured mayonnaise, have been launched.

£11m a year

Hellmann's is now very heavily supported, with around £11m a year concentrated on national television advertising. This has paid off, not only in the increased sales, spread significantly much more evenly around the country and among all social groups, but in maintaining Hellmann's against its main competitors, cheaper own-label brands. The new advertising

approach has not only sold Hellmann's to a wider public and strengthened its low penetration in the north of the country, it has also made it a year round product rather than a seasonal summer brand, and increased repeat purchasing. In the past, a jar was bought at salad time and then relegated, half-used, to the refrigerator. Now that it is sold as a stimulant to the most basic foodstuffs there is much higher turnover per consumer.

As soon as Boase Massimi had made the psychological jump that mayonnaise was nothing to do with salad dressings but a product in its own right all else followed on naturally. Now it is that ideal brand, one that is increasing its sales and also winning prizes.

The advertising picked up the top British Television Advertising Award this year, and the imaginative, humorous, commercials—typical of the agency—which show a comic strip motherless family managing very well with just Hellmann's to live on—bunble scraps—seem to have a great deal of life left in them.

Antony Thorncroft

BRITAIN'S TOP TEN ADVERTISERS

HOLDING COMPANY	TRADING COMPANY	BRAND
1 Unilever	£67.4 P & G	£45.8 Tesco
2 Mars	£47.5 Mars	£27.5 Co-ops
3 P & G	£45.8 Imperial Tobacco	£26.2 MFI
4 Cadbury Schweppes	£39.8 Cadbury	£26.0 Boots
5 Imperial Group	£34.8 Kellogg's	£24.6 Vauxhall
6 HM Government	£30.8 Rowntree Macintosh	£21.8 Woolworth
7 Beecham	£29.7 General Foods	£20.2 Milk
8 Allied Lyons	£28.6 Electricity Council	£19.6 Ariel Antn
9 Kellogg's	£24.6 Pedigree Petfoods	£18.2 Allied Carpets
10 Electricity Council	£23.9 Nestle	£17.2 Asda

Source: MEAL.

MEDIA SPENDING IN UK

Media	1978	1979	1980	1981	1982	Percentage of total
National newspapers	295	347	426	467	515	16.1
Regional newspapers	483	593	640	684	737	25.2
Magazines and periodicals	143	180	192	200	209	7.3
Trade and technical	169	203	214	222	247	8.2
Directories	50	62	82	97	124	2.7
Press production costs	96	119	130	146	154	5.2
Total Press	1,236	1,504	1,684	1,816	1,986	87.4
Television	482	471	682	809	925	26.3
Poster and transport	68	87	107	115	124	2.7
Cinema	13	17	18	18	18	0.7
Radio	35	52	54	60	70	1.0
Totals	1,834	2,131	2,555	2,818	3,126	100

*Including colour supplements. †Including free sheets. ‡Including production costs.

Source: Advertising Association.

So you think you know a thing or two about advertising.

1. Which was the first advertising agency in Europe to go public? Was it:

- (a) Saatchi & Saatchi? ☐
 (b) Boase Massimi Pollitt? ☐
 (c) Brunnings? ☐

2. Who handles the largest building society account in the world? Is it:

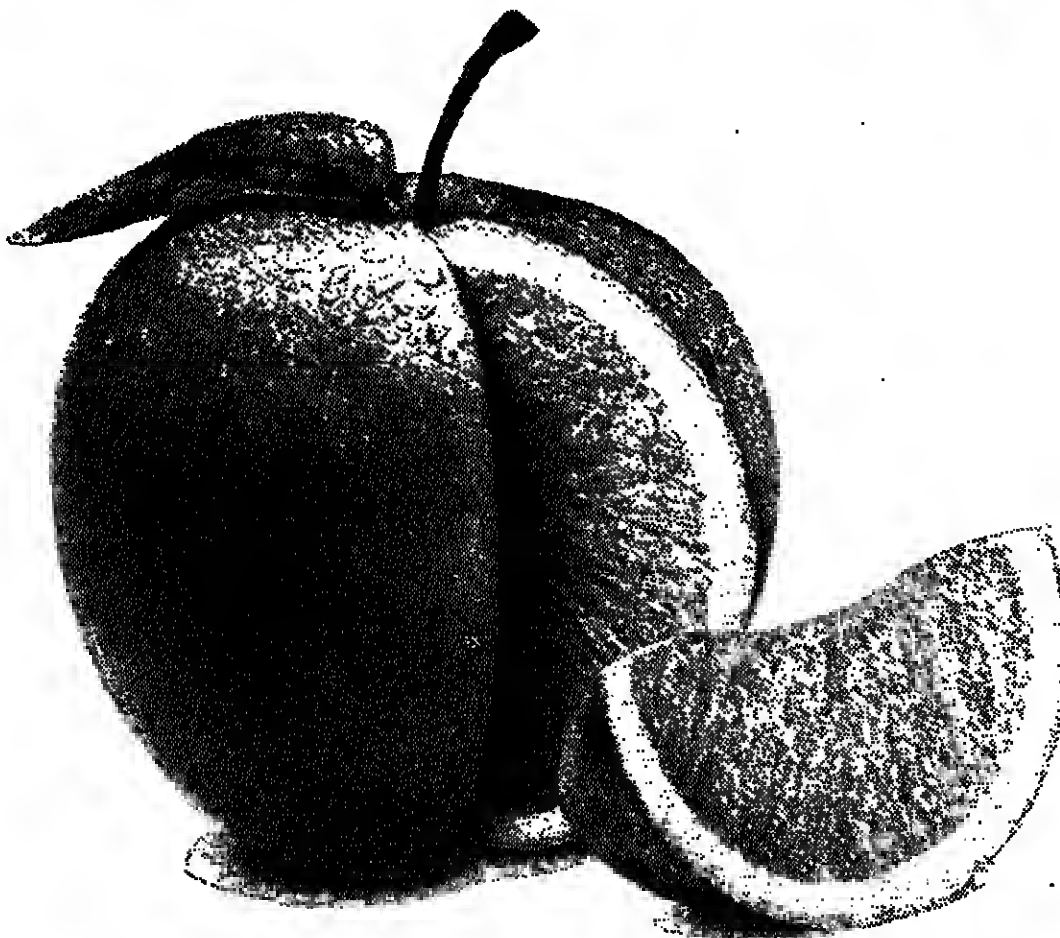
- (a) Allen, Brady & Marsh? ☐
 (b) McCann-Erickson? ☐
 (c) Brunnings? ☐

3. Name the agency which helped to build a tiny mail order company billing just £54 into the UK's largest furniture retailer. Was it:

- (a) Young & Rubicam? ☐
 (b) D'Arcy MacManus & Masius? ☐
 (c) Brunnings? ☐

4. Which agency has a regional network of seven offices throughout the UK? Is it:

- (a) Leo Burnett? ☐
 (b) J. Walter Thompson? ☐
 (c) Brunnings? ☐



Brunnings

Look again, we'll surprise you.

ADVERTISING—Market: Media: Services IV

Profiles on the ever-expanding range of media available to the advertising industry

TELEVISION

Prospects brighten, despite Channel 4

THE COMMERCIAL television companies are ending the year in much better spirits than they started it. There may be problems with Channel 4; the future holds the twin threats of cable and satellite; but in the immediate day-to-day preoccupations—the amount of advertising revenue coming in, and the size of the audience attracted to ITV (and Channel 4)—things could hardly be better.

Total revenue, net of agency commission, this year should top £200m, a rise of more than 15 per cent on 1982. Of course Channel 4 has contributed some of the extra income, but its return of around £35m is a grave disappointment and well below expectation.

In the main the ITV companies have once again been very successful in selling their time, and although Channel 4 has not brought in much extra cash the very fact that there are two channels, and advertisers have been able to increase their audience by booking on both, has doubtless added to the good result.

What has really kept the medium ahead of the competition, however, is the rise in the audience, especially since the summer. In some regions 15 to 20 per cent more people are watching ITV, and, since Channel 4 is only attracting an average of 5 per cent, it is the more popular programming on ITV which accounts for the improvement.

The commercial channels are taking up to 57 per cent of the television audience, their highest figure for many years, although the increased usage of video recorders has hit total television viewing.

The immediate prospects look good, too, and the companies intend to use their current prosperity to safeguard the more doubtful future. They are attempting to reduce their financial commitment to Channel 4 to the lower end of the 14 to 18 per cent of their net revenues which had been fixed as their contribution by the Independent Broadcasting Authority. Channel 4 wants at least £140m in 1984.

The ITV companies are frustrated by the fact that all the extra money they are making this year is going on a channel which has never operated as it should because of the debilitating strike between Equity and the Institute of Practitioners in Advertising over the fees for actors in Channel 4 commercials. This even more than the audience figures has cast a blight over the first year of the new channel.

At least they have few problems with the loyalty of advertisers. Agencies continue to grumble at the cost of the medium but it dominates their activities. Airtime costs have consistently risen above the retail price index; the pre-empt system of selling time means that the contractors maximise their income while the agencies have to accept what spots have been bought; and the two London stations cream off up to 30 per cent of the revenue while reaching 19 per cent of homes, to the hopeless frustration of both agencies and regional contractors. But television sells, and being off-screen is even more costly for companies.

Among the new generation of television advertisers are the computer companies, publishers, and the financial area. The IBA has recently relaxed its restrictions on publishing company results, and Sainsbury's was the first on the box with a £80,000 investment in a 60-second commercial, leading the company's progress over the past 10 years. Other groups slow to embrace the medium are now committed users, especially the car manufacturers, who devote half of their lavish budgets to television.

Some of this heavy advertising is now going to the great news story of the year—TV am. This is the first direct competition to ITV and seems to have passed through its tumultuous start as the worst month's loss was £1.6m. There are now hopes of breaking even, on a monthly basis, this autumn.

Like Channel 4, TV am waits on an ending of the Equity dispute to improve its fortunes with the advertising agencies, but its arrival is a foretaste of what is to come—a vast increase in the number of television channels in the home.

Cable remains an enigma. One guess is that by 1992 between 25 and 40 per cent of homes will be cabled, but that it will not be financed by advertising so much as by sponsorship. So cable will hit the TV companies' audiences rather than its revenue, at least in the early years.

Perhaps more of a threat is satellite, which will completely revolutionise the Government's controls over what the householders watch: with the eye in the sky anything goes. But the IBA has safeguarded its future by getting Government approval of access to satellite and is now open to tenders from companies interested in providing a national service. It is quite possible that in 10 years' time this current TV am advertising boom will be looked upon as the last party for a group of companies which provided a great deal of pleasure and reaped as reward a great deal of profit.

Antony Thorncroft

PRESS

Push on the local front

NEXT WEEK is Local Newspaper Week—the first-ever national joint effort by provincial newspaper publishers and newsmen to promote the product in which they have such a vital common interest.

The need for such a campaign carries a message which is as applicable to the national newspaper and magazine press as it is in the provincial field. Gone are the days when the press was the automatic, taken-for-granted source of information and entertainment for the public—and thus an equally taken-for-granted market place for advertisers.

In the face of formidable and expanding competition, campaigns to sell the generic concept of the written media as well as specific titles are becoming more common.

Robert Stibb, president of the Newspaper Society—the association of regional and local newspaper publishers—says that Local Newspaper Week is intended to heighten public awareness of the provincial press. "Our newspapers are unrivalled as the prime news source of the communities they serve; our columns provide arguably the most cost-effective advertising medium. These are facts which we intend to ensure are made known to the public."

It is a view which requires constant reinforcement in today's climate. Many provincial newspapers have suffered badly during the recession with a steep decline in recruitment and other advertising.

The loyalty of readers and advertisers is increasingly being challenged by other media like the radio and television. All this is before the free newspaper is brought into the equation.

There are now at least 550 free newspapers in Britain, with an estimated weekly distribution of between 18.5m and 22.5m copies. About 848 of these free titles are published by members of the Newspaper Society, so the rise of the free newspaper is not always an automatic loss for the established paid-for newspaper groups.

It is difficult, however, to overstate the impact which free newspapers are having on the shape of the local newspaper advertising market. From a negligible position a decade ago, advertising Association figures show that last year free titles attracted £136m in advertising spending, compared with £192m for paid-for weeklies. All the expectations are that the gap will continue to close.

One response to this is next week's campaign, in which the Newspaper Society will be joined by the National Federation of Retail Newsagents and the Confectionery-Tobacco-Newsagent Multiples Group, to promote paid-for newspapers. Another response is an increasing awareness that free newspapers are here to stay—some theories suggest that almost all weeklies will eventually be distributed free.

Magazine Marketplace Group is initially concentrating efforts to improve contacts with leading retailing groups, in an attempt to persuade them of the potential of magazine advertising.

The group says there is evidence that retailers are becoming increasingly aware of the benefits of magazines, with the advertising investment in the medium rising from £13.5m in 1980 to £20.5m last year (MEAL figures).

In Fleet Street, circulation battles between the popular tabloids continue, with the Express newspapers offering first top prizes in the latest National Club promotion. Recent financial results of some of the national newspaper groups have shown signs of improvement, with cover price increases and a circulation rise at the Sun making a particular contribution for News International.

Advertising, on which the up-market dailies and Sunday papers are particularly reliant, is picked up in recent months. The increased volume is very welcome to the industry—so is the hope that Next Week might have seen the end of the heavy rate discounts which have become a major feature in the national newspaper market.

Committee set up

In an effort to attract a greater share of the national advertising budget to its members' publications, the Newspaper Society has set up a committee to "study specific ways in which the qualities of the traditional paid-for press can be enhanced through a combined promotion with free newspapers."

Anthony Robinson, chairman of the committee, says of free newspapers: "Their true potential is in the way they can intensify advertising opportunities in some markets, in particular, and complement the paid-for press in others and finally provide new opportunities for advertising spenders with a lower budget. In other words, they complement the main regional and local press." Another Newspaper Society activity which is being keenly studied by advertisers and agencies is its Newspaper Readership Project. This is intended to ensure that readers actually want from their local and regional newspapers and then, hopefully, arrest declining circulation by providing it.

In one way the results of the first research are comforting—what the readers want

Alan Pike

DIRECT MAIL

Aiming to find a welcome on the mat

IF THERE has been any suspicion in the past of the public about advertising procedures, direct mail must come near the top of the list. As the torrent of literature on a myriad of topics from book clubs to life assurance schemes plays onto the door mat uninvited, it has had to work harder than other media to be accepted by the consumer.

Yet it has thrived and as the Post Office (which gains some £100m in postage revenue annually) is keen to remind us, it remains the most successful form of advertising after traditional favourites like television and press. The figures show there has been a startling volume growth of some 94 per cent in the six years from 1975 to 1981, far outstripping established media which scarcely reached double figures.

In the early days, inevitably, there were charlatan elements—opportunists who spotted a quick gain—who did little to help the cause of those serious mailers who treated the

ESTIMATED DIRECT MAIL EXPENDITURE (£m)					
Year	Q1	Q2	Q3	Q4	Total
1981	68	73	67	67	275
1982	98	86	92	65	341

Source: Post Office.

medium as a major marketing exercise. Those days, however, are now over. In the past year, the industry has been putting its house in order.

There has been a flowering of self-regulatory bodies, independently run, which aim to convince consumers of the medium's new found professionalism and to offer effective safeguards.

This is the first year, too, that that august body the Advertising Association has seen fit to publish expenditure figures in its annual forecast. The spend for 1982 was £341m.

In April, the Direct Mail Services Standards Board arrived with the purpose of raising industry standards. Although it has no legal power, it aims to convince advertisers

and the public that it is a respectable medium meeting the same standards that the advertising industry accepts in other areas. It is doing this through a Scheme of Recognition which operates on an incentives and sanctions basis, thus highlighting agencies that pass muster.

To qualify for recognition a direct mail agency needs to satisfy the board that it complies with the Advertising Standards Authority codes, provides services only to clients who subscribe to those codes and that they contribute to the levy imposed by the Advertising Standards Board of Finance to fund the self-regulatory system. The recognised agencies are then able to use the board symbol on its literature.

The test does not end there.

Recognised agencies are then required to make annual submissions of their trading accounts for the previous year and the board can withdraw recognised status if it finds that the agency does not come up to scratch.

Other industry initiatives include the Mail Preference Scheme which gives consumers who object to unsolicited mail to register their objection and thus be removed from subscribers' lists.

Until recently, direct mail has been heavily used by companies either themselves or through specialist advertising agencies rather than through their short-term consumer agencies. The day is coming, however, when consumer agencies are beginning to recognise the need for specialist skills in this production-oriented medium and for this purpose the Direct Mail Mail Bureau came into operation. Its business is to promote the medium and offer campaign guidelines to interested mailers.

Feona McEwan

RADIO

Still a cheap medium

RADIO CAN now be said to be an established national advertising medium. There are 43 stations broadcasting and over 80 per cent of the population can tune in to them. When the full 69 stations approved by the Government are on the air coverage will reach 94 per cent.

In the year up to July advertising on radio totalled £74,643,580, a rise of over 18 per cent on the previous 12 months. Some of this gain came from new stations opening up but, taking this into account, there was a real increase over inflation.

However, the year has also seen the first station go into liquidation—Centre in Leicester, which went off the air last week after two years in the air. Radio Aire in Leeds and West Sound, Bristol, also made losses of over £100,000 in 1982.

It is the rise in capitalisation costs—now up to £750,000—which is making it tougher for the new stations. Even so, some, such as Radio Essex, managed to break even within their first year. Overall, in 1982, a third of the 34 stations then on air made a loss, but some of these, in particular the newly opened, will be in the black this year. So commercial radio is no easy way to make a living.

Dominant station

It is noticeable that as the first contracts of 10 years ago come up for renewal there is little competition—Capital Radio, by far the most profitable station, will be in the serious rival, and Clyde in Glasgow was returned unopposed.

Capital remains the dominant station, attracting around a quarter of all radio advertising expenditure, and making a pre-tax profit last year of about £1.6m, less than in some previous years.

It stands apart from the other stations by having its own sales force (the smaller stations rely on either Broadcast Marketing Services or Independent Radio Sales to sell their commercial time), by producing programmes for other stations, by investing heavily in promoting radio as an advertising medium, and inevitably, by charging much more for its air time.

It has expanded just over 20 per cent of the London radio audience (it is surpassed by Radio 2), but has in the last few years experienced a fall in profit, and a decline in audience from its weekly peak of 5m four years ago.

This fall in listening has affected all the ILR stations (and the BBC). As against a year ago, the radio audience is about 5 per cent less but this could be a statistical quirk caused by the fact that last year the audience was measured during the Falkland crisis when it would have been particularly high.

The audience fall does not seem to have deterred advertisers. Radio has had a good summer with many of its fine chip advertisers they have courted for ages looking substantial campaigns, usually using radio as part of a mixed media advertising burst.

However, half of radio advertising is from small local companies, attracted by the idea of a campaign for £100 or so. Radio is still a cheap medium—a national breakfast spot reaching 4.5m people can be bought for £4,000, and £100,000 in radio would make a substantial impact.

A. T.

NEW DEVELOPMENTS

Cable brings divergent views

SOME TIME next month the Home Office and the Department of Trade and Industry will get together to announce the successful applicants for up to 12 pilot franchises for new multi-channel cable systems. At least in theory the "third age" of broadcasting will have begun.

Although the whole concept of multi-choice for the consumer is about to take physical shape, however, there is little agreement on what the consequences will be for the duopoly—the BBC and the ITV system, public service broadcasting, the advertiser and the consumer.

Two completely contradictory views have emerged. One is that cable will have a relatively rapid spread and that a significant section of the audience will respond to what they have never had before—the choice of endless soap operas and quizzes.

This view was expressed to a largely critical audience at the recent Royal Television Society convention in Cambridge by Mr Brian Tesler, managing director of London Weekend Television, who believed that the breaking of ITV's monopoly of television advertising would force advertising rates down to a disproportionate degree.

According to a detailed LWT study a 13 per cent loss of audience by 1992 would lead to a 23 per cent loss of revenue.

Such a doom scenario for the conventional broadcasters with the strengthening of the hand of the advertising industry had, however, been rebutted in advance at the same Cambridge convention by Mr Harold Lind, former head of research at Audit of Great Britain.

Mr Lind believes that up to 1988 in terms of loss of audience to the new media and indirect effects on revenue satellite, cable and video, even on very favourable projections, and video cassette recorders (VCRs) a significant but not enormous impact.

As with broadcasters and researchers the advertising industry is split in its predictions on cable's ability to expand and win subscribers. The Institute of Practitioners in Advertising in its submission to the Hunt Committee speculated that 7m homes—35 per cent—might be cabled by 1990.

Young and Rubicam in a study earlier this year took the more pessimistic view that it would be 1995 before cable's household penetration reached 30 per cent, at least according to the American experience, when national advertisers began to sit up and take notice.

Even at that level of penetration there were still serious question marks over the usefulness of the medium, accord-

ing to Mr Mike Townsin, Young and Rubicam's deputy chairman, the author of the study.

The largest and most enthusiastic audiences for cable, according to all the market research, would be attracted by first-run film channels. These are most likely to be paid for by subscription rather than advertising.

Individual cable operators would need, he argued, to set up a single centralised sales and marketing organisation as soon as possible to exploit fully the medium's advertising revenue potential. Detailed audience research data would also be essential right from the start. Despite some reservations, Mike Townsin welcomes the expansion of electronic media.

Advertisers as diverse as British Airways, The Economist, Kellogg, Placemats and Ford have jumped aboard the general entertainment package delivered to cable networks in Norway, Finland and Switzerland—and to a 1,000-bed hotel in France.

Satellite TV is offering its service to existing cable operators from January for a fee of 10p per subscriber a month. The uncertainty over

Ray Snoddy

The Great British read.

FT Media C.U.G. Service

THE FINANCIAL TIMES BUSINESS & ELECTRONIC MEDIA PACKAGE.

A free subscriber service is available on Prestel as a closed user group to all those that wish to have up-to-date information covering advertising rates etc. for UK and International English language business publications, together with a newswire edited by Ogilvy and Mather Limited. The electronic section will cover television, satellites, cable TV, VCRs, videotext, and teletext in Continental Europe and the UK, plus a newswire also edited by O & M.

For further information on the contents or to request access to this service, please contact Clive Radford, UK Advertisement Manager or telephone 01-248-8000.

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

ADVERTISING—Market: Media: Services V

POSTERS

Spotlight on marketing

BRITAIN'S oldest advertising medium, posters, is still struggling to settle down following the dismemberment of the British Posters Consortium last year and the fierce challenge from newer media for a share of the advertising market.

Poster (including transport) advertising last year totalled £24m, a rise of £3m on the 1981 figure. As a percentage figure, the growth was roughly the same as in the previous year. Not bad during a recession, but not good either since figures produced by the Advertising Association show that poster's share of the total advertising spend fell in 1982 to 4 per cent. In 1981 it had been 4.1 per cent and in 1979 it was 4.4 per cent.

John Watts, an executive director with Mills and Allen, says that demand for poster sites has generally been ahead of last year for the industry with a number of good months. However, Watts, like others in the industry, is slightly disappointed that the growth in demand at present has not been as good as earlier forecasts had predicted.

The reasons for this state of the market are both short and long term. It may be that there is not as much advertising money around at present as had been predicted in the wake of the general election.

Optimistic noises

It could also be that the optimistic noises coming from the industry earlier this year may have turned away some potential advertisers who thought the right sites would not be available.

Yet most advertising pundits would say that the underlying problems with posters as an advertising medium are the way they are marketed and the question-marks over their effectiveness as a medium in reaching the right kind of consumer for the advertisers' message.

The poster industry is a fairly complex one, mainly because of the way it has developed over the past couple of decades. Poster contractors, for example, have traditionally been small, family-run businesses with control over sites in a single town or county rather than nationally.

In the 1960s there were 700 or so such contractors, but rationalisation since then has reduced the number to under 70 companies responsible for the 180,000 poster sites scattered throughout the UK.

The problem with advertising agencies choosing posters as a medium, therefore, was simply that there was scant chance of getting together the right sort of site coverage to meet the advertising needs. Hence the British Posters Consortium was formed in the early 1970s to meet the demand for a more balanced selection of sites than the poster contractors could provide themselves.

British Posters, however, acted only as a marketing operation for sites owned by consortium members. The consortium of 10 contractors had about a third of the market, as measured by the number of available

poster panels, but a couple of its members also had significant stakes in the rest of the market. This meant that members of the consortium controlled about three quarters of the available poster panels in the UK.

This attracted the attention of the Monopolies and Mergers Commission which eventually ruled that it was in the public interest for the consortium to be disbanded as from the spring of 1982.

The ensuing confusion in the market, however, could not have helped agencies or their advertisers gain confidence in using posters as a medium in preference to other media. The problem of replacing British Posters was made worse by the Office of Fair Trading seeking to ensure that no similar grouping of contractors emerged.

What eventually did emerge was a loose grouping of some far from well-off poster contractors in a way which so far has not offended the OFT's watchdogs. Last autumn the former Sales Consortium was formed, involving British Trans-Ad, London and the Provincial Posters, and the Arthur Maiden group—along with three smaller companies.

Apart from PSC, the other major contractors include More O'Ferrall which markets Ad-shel's plant, although Ad-shel is equally owned by London and Provincial, and Mills and Allen. Mills and Allen sells packages of sites planned by its specialist agency, Poster Publicity, and makes use of other contractors' sites as required. Independent Poster Sales looks after 31 other contractors, the largest of which is National Sales Sales.

The structure of the industry, apart from PSC, still remains rather complex for an outsider and does not make it easy for advertiser or agency to choose posters—a direct result, so the industry says, of the Monopolies Commission intervention. "It is one of life's little ironies that the Government should have singled out British Posters for attack and yet allowed the television monopoly to be extended to Channel Four," says one advertising director.

The problem of posters that were not advertising agencies, however, is the question of how effective it is to use poster sites as part of an overall campaign.

The industry has responded in a variety of ways. PSC, for example, is selling campaigns on a guaranteeing to the advertiser that his message will be near to a particular chain of stores. Mills and Allen has also launched a system, called the Poster Targeting System, which utilises computer research to enable a media planner to define a specific audience in a number of different ways. Previously, much information in the industry had been about sites, not about what sort of people saw those sites. Mills and Allen's system is designed to provide the information to change this.

Another response of the contractors has been a new poster site classification and grading scheme, estimated to cost about £750,000.

David Churchill

CINEMA

Cost-effective package deals being tried

CINEMA ADVERTISING is sometimes one of the forgotten areas of advertising, eclipsed by such newer stars as breakfast television, Channel Four, direct mail, and even sky-writing. Yet it remains a steady part of the media world and is still a useful addition to many media schedules.

Spending on cinema advertising, however, has remained static for the past three years at £18m, and was only £17m in 1979. This represents exactly 0.6 per cent of the total amount spent on advertising in 1982. The problem with cinema advertising is simply that it reflects the decline of the British cinema in general. The weekly average attendance at cinemas in Britain has now fallen to around 1m people; in 1981 cinemas could expect 37m a week.

The decline that began with the onset of television has been exacerbated in recent years by poor facilities and rising prices for films which, in general, had little drawing power. The trend towards smaller, multi-screened cinemas made more economic sense with smaller audiences, but led many people to prefer the intimacy of their own homes. The arrival of the video cassette recorder has accelerated the trend towards in-home entertainment.

Yet cinemas remain almost a unique way for advertisers to reach many of the 15-to-24 age group who form the bulk of cinema audiences but who watch less television and read little.

It is for this group, more than any other, that the tradition of advertisements in cinemas goes on. (Although it also remains an important source of income for the operators of the 14,000 or so cinema screens in the UK).

D. C.

Advertisers need to be more cost-effective to get the best value from rising TV and Press prices

Where rates stay ahead of inflation

IT IS RARE for the senior management of any major marketing company to discuss its affairs in public without complaining about the crippling effects of sharply-rising Press and television advertising rates—more especially the latter.

In so far as the examples quoted are usually expressed in current prices, without reference to the general level of inflation, they are not in reality quite as awful as they look. But it is certainly true that the advertising rates as a whole, having fallen in real terms throughout the 1960s and halfway through the 1970s, have since 1975 risen even at constant prices by some 37 per cent, representing an average increase each year of 4.1 per cent ahead of inflation.

Furthermore, they have done so remarkably consistently (the Advertising Association's indices of media rates slightly overstate, for technical reasons, the increases of 1981 and 1982). The phenomenon having thus been with us for the best part of 10 years, there is nothing new about it.

Despite this, the level of expenditure on display advertising in the Press (classified advertising has its own laws, and is not relevant in this context) and on television, taken together, has over the same period increased even faster, by nearly 6 per cent a year in real terms.

Clearly, therefore, and despite their complaints, manufacturers must believe that, even at what they assert are insupportable rates, advertising is cost-effective—that is to say, that it is more profitable to use it than not to use it—or they would not be spending well over £2.5bn a year in this sector alone.

Equally clearly, since they would prefer to pay less for it, as they would for any other industrial input, it is hardly surprising that they should ask why its rates are so high—or, rather, why of recent years they have increased so much more rapidly than the general level of prices.

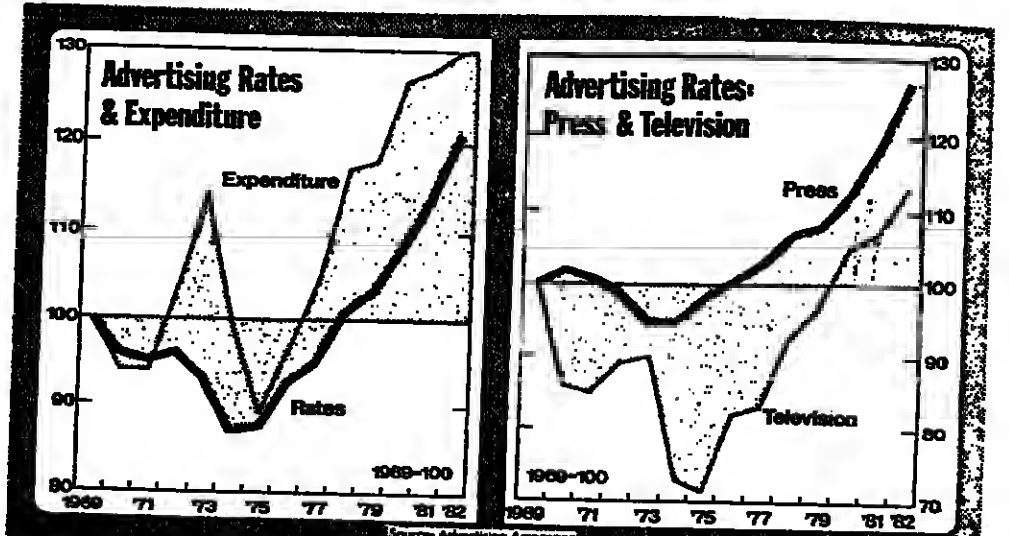
In the attempt to answer this question, however, it has to be recognised that the determinants of rates are rather different for television and for the Press. The essential characteristic of television is that by and large its supply of advertising opportunities is fixed in the publisher, who if he sells less advertising can prior to the sales, the television contractor can make no savings from unsold time, nor increase his supply to meet increased demand. The consequence of this has been the development of what is in effect an auction system. In such circumstances, prices

are fixed by the buyers, not by the sellers, whose operating costs and profit expectations are beside the point—as was demonstrated in 1974 and 1975 when, the bottom having fallen out of the advertising market because of the oil crisis, television rates fell by 20 per cent while Press rates barely moved.

The continuous rise in television rates since 1975 (at about 6.5 per cent a year in real terms) has been the result of advertisers and their agencies bidding ever more frenetically against each other for a volume of commercial audience which of recent years has not expanded.

On the other hand, the nature of television commercial time has changed over the period, by virtue of the increased penetration of colour sets. If it could be assumed that colour adds to the "value" of the television commercial, the premium that advertisers pay for it in the Press, the rate of increase in television costs viewed as rather less—4.5 per cent a year in real terms, rather than 6.5. But even at that it is pretty substantial, and only the advertisers themselves can do anything about it.

What is far less obvious, however, is why Press advertising rates should also have risen so



far ahead of inflation. There is no constraint on supply in this sector: two new national newspapers have arrived during the past five years, new magazines can be launched without excessive difficulty (colour supplements having proliferated rather in excess of any apparent need for them), and almost anybody can start a local free-sheet. Yet whatever effect this competitive environment has had in general it has not served to hold down

press advertising rates: though the increase since 1975 has been less than that of television, it has still been at 3.1 per cent a year in real terms.

Greater proliferation in the Press has not led to lower rates, and is unlikely to do so in the future: equally, whatever fragmentation occurs within the electronic media it will result in increased, not decreased, rates. Advertisers who are really

concerned about this need to take more advantage than they have so far done of the techniques now available for using advertising space and time less extravagantly and thus reducing the upward pressure of demand on prices. Indignation is not enough.

Harry Henry

Professor Henry is chairman of the Marketing Communications Research Centre.

DO ADVERTISEMENTS SOMETIMES DISTORT THE TRUTH?

The short answer is yes, some do. Every week hundreds of thousands of advertisements appear for the very first time.

Nearly all of them play fair with the people they are addressed to.

A handful do not. They misrepresent the products they are advertising.

As the Advertising Standards Authority it is our job to make sure these ads are identified, and stopped.

WHAT MAKES AN ADVERTISEMENT MISLEADING?

If a training course had turned a 7 stone weakling into Mr Universe the fact could be advertised because it can be proved.

But a promise to build 'you' into a 15 stone he-man would have us flexing our muscles because the promise could not always be kept.

'Makes you look younger' might be a reasonable claim for a cosmetic.

But pledging to 'take years off your life' would be an overclaim akin to a promise of eternal youth.

A garden centre's claim that its seedlings would produce 'a riot of colour in just a few days' might be quite contrary to the reality.

Such flowery prose would deserve to be pulled out by the roots.

If a brochure advertised a hotel as being '5 minutes walk to the beach', it must not require an Olympic athlete to do it in the time.

As for estate agents, if the phrase 'overlooking the river' translated to 'backing onto a ditch', there would be nothing for it but to show their ad the door.

HOW DO WE JUDGE THE ADS WE LOOK INTO?

Our yardstick is The British Code of Advertising Practice.

Its 500 rules give advertisers precise practical guidance on what they can and cannot say. The rules are also a gauge for media owners to assess the acceptability of any advertising they are asked to publish.

The Code covers magazines, newspapers, cinema commercials, brochures,

leaflets, posters, circulars posted to you, and now commercials on video tapes.

The ASA is not responsible for TV and radio advertising. Though the rules are very similar they are administered by

we or the public challenge to back up their claims with solid evidence.

If they cannot, or refuse to, we ask them either to amend the ads or withdraw them completely.

Nearly all agree without any further argument.

In any case we inform the publishers, who will not knowingly accept any ad which we have decided contravenes the Code.

If the advertiser refuses to withdraw the advertisement he will find it hard if not impossible to have it published.

WHOSE INTERESTS DO WE REALLY REFLECT?

The Advertising Standards Authority was not created by law and has no legal powers.

Not unnaturally some people are sceptical about its effectiveness.

In fact the Advertising Standards Authority was set up by the advertising business to make sure the system of self control worked in the public interest.

For this to be credible, the ASA has to be totally independent of the business.

Neither the chairman nor the majority of ASA council members is allowed to have any involvement in advertising.

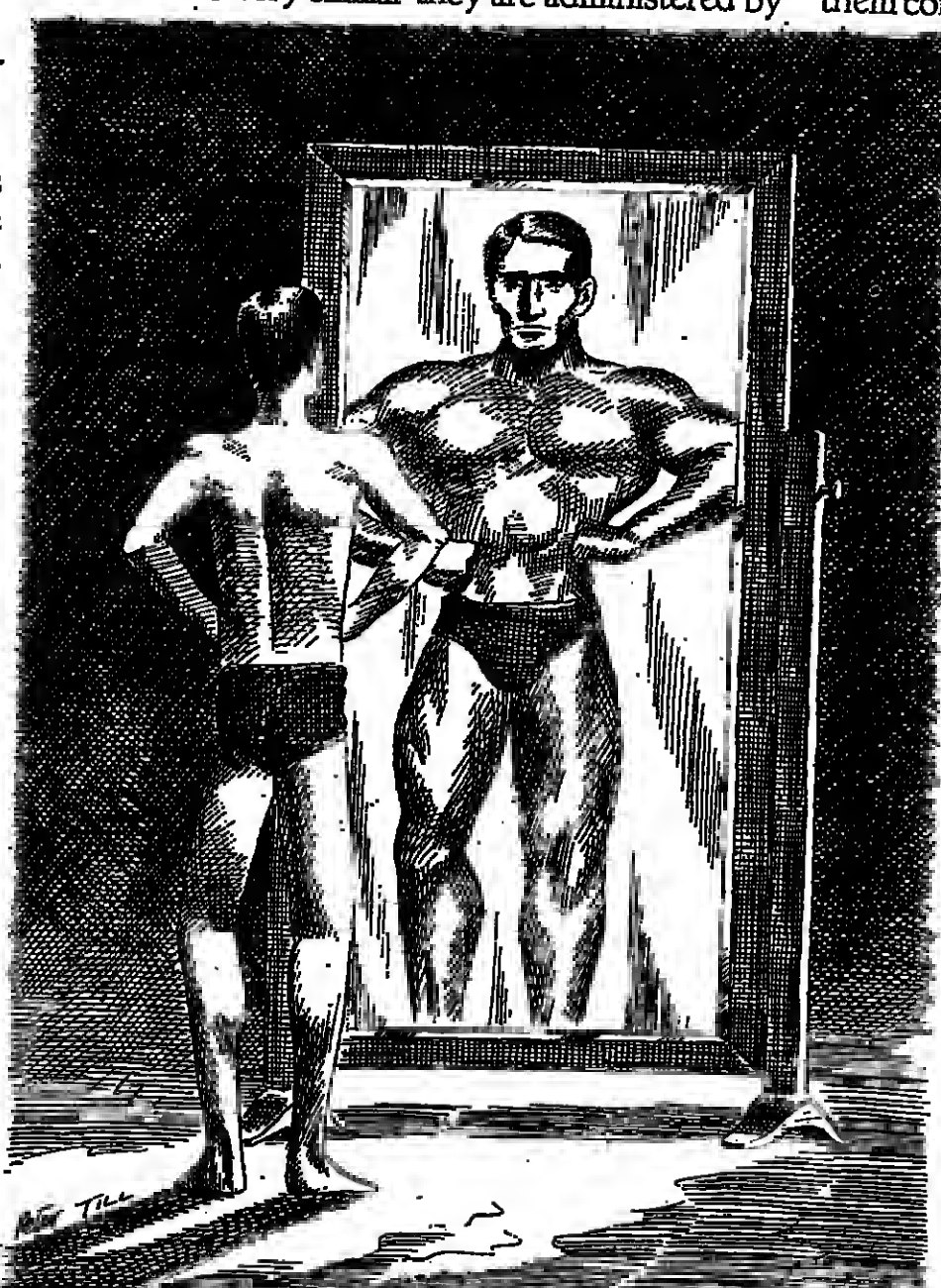
Though administrative costs are met by a levy on the business, no advertiser has any influence over ASA decisions.

Advertisers are aware it is as much in their own interests as it is in the public's that honesty should be seen to prevail.

If you would like to know more about the ASA and the rules it seeks to enforce you can write to us at the address below for an abridged copy of the Code.

The Advertising Standards Authority. If an advertisement is wrong, we're here to put it right.

ASA Ltd, Dept. T, Brook House, Torrington Place, London WC1E 7HN.





Your legacy: A way of life.

Do you love the wide open spaces? Clean air? The beauty of nature? Are they a part of the legacy you have planned for your loved ones?

Owning a large piece of land in America is possibly the most important decision you will ever make. Not only will you enjoy the rare privilege and pleasure of owning a large spread of ranchland today, it can remain a private corner of America in the future history of your family. Forbes Wagon Creek Ranch is offering just 404 people the unusual opportunity to purchase a substantial tract of land right next to its gigantic Forbes Trinchera Ranch in southern Colorado.

Minimum-size family ranches are 40 acres, and vary up to 74 acres, with prices starting at \$30,000.

Here in the foothills of the magnificent Rocky Mountains,

with restricted access to more than 17,000 acres (over 26 square miles), you can hunt deer, elk, grouse, and all kinds of wild game in season. Or you can ski cross country, fish for trout, ride horseback, or just enjoy the breathtaking dawns, sunsets, and the changing seasons in the shadow of one of Colorado's highest peaks, Mount Blanca.

This exclusive preserve is the perfect place for the outdoor-lover in you, and when passed on to your children, or your grandchildren, your ranchland bestows on your heirs the privilege of an unspoiled way of life. It's a very thoughtful way to shape the futures of those who will follow you.

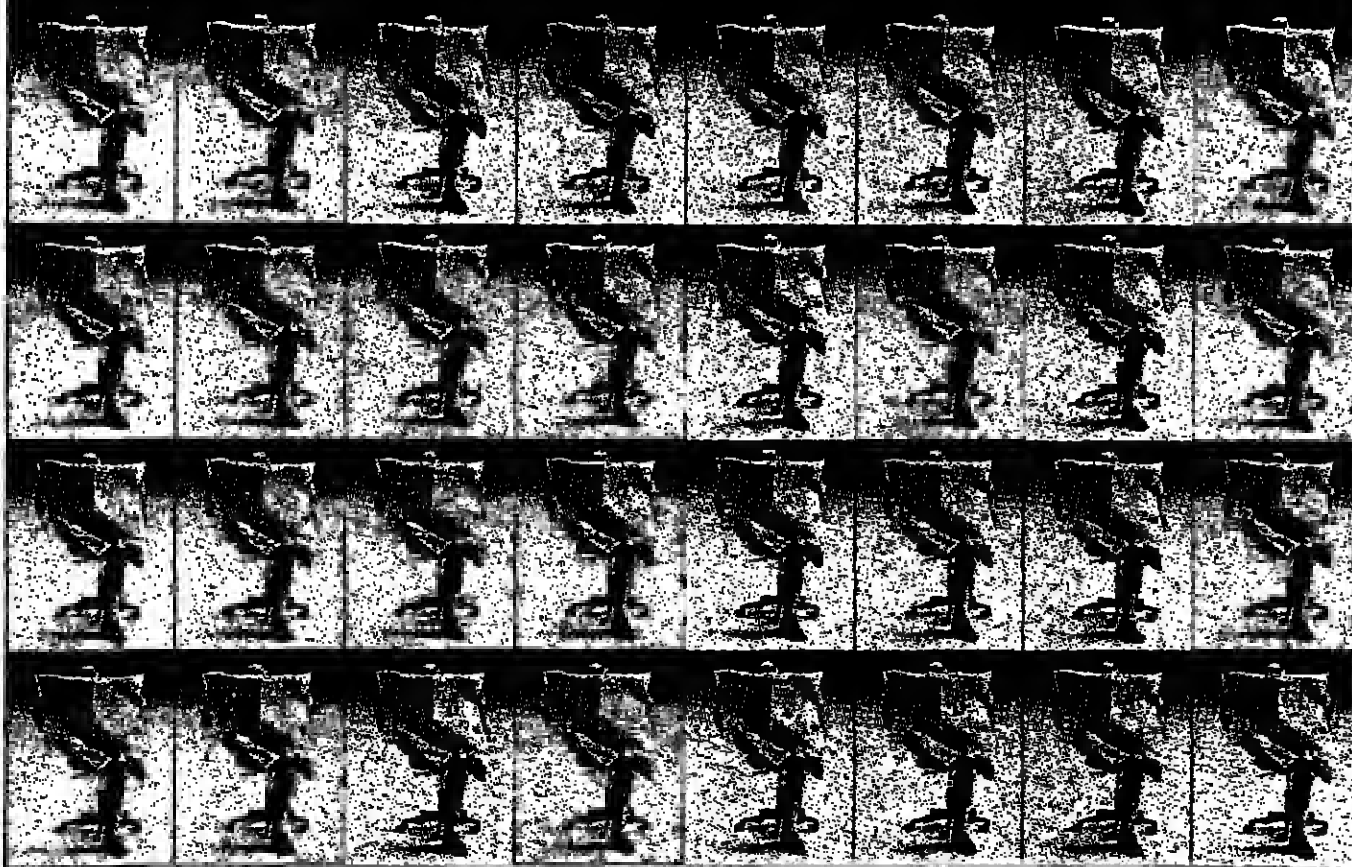
For more information on how you can become a part of Forbes Magazine's private mountain hideaway, write or call for our full-color brochure.

FORBES WAGON CREEK RANCH

P. McCaldin/Forbes Europe Inc. Dept. B P.O. Box 86 London SW 11 3UT, England 01-223-9066

Obtain the Property Report required by Federal law and read it before signing anything. No Federal agency has judged the merits or value, if any, of this property Equal Credit and Housing Opportunity.

When you've seen one Dutch Decision Maker you've seen them all...



After the morning mail has arrived, most Dutch business leaders look alike. They'll be reading "Het Financieele Dagblad", Holland's business daily.

It's the one paper they cannot afford to miss for the latest economic, financial and political developments. So if Holland is part of your market and you want to reach the local top executives, fill out the coupon.

We'll send you a complimentary copy of the Important Decision Makers Survey and our current rate card. It will show you that communicating through "Het Financieele Dagblad" is as high as you can reach in the Low Countries.

Yes, I want to see how Dutch Decision Makers look alike. Please send me the I.D.M. survey and your rate card.



Name: _____
Title: _____
Company: _____
Address: _____
Postal code/City: _____
Country: _____

Mail this coupon to: Het Financieele Dagblad, International Department, Plaats 23, 2513 AD The Hague, The Netherlands.

HET FINANCIEELE DAGBLAD
The business daily of Holland

ADVERTISING—Market: Media: Services VI

Hilary McLaine in Tokyo looks at the formidable barriers for Western agencies entering this highly-competitive market

Japan's powerful agency role

IN THE past decade most of the familiar names in Western advertising have established a presence in Japan by forming joint ventures with top Japanese agencies. The deals have been heralded with optimism and commercial confidence on both sides, which would indicate that the continued Westernisation of Japanese advertising is a beneficial exercise in which Western agencies can establish a meaningful foothold in the world's second largest market and Japanese agencies can expand into international markets through their partners' vastly more sophisticated worldwide networks.

Some of the negotiations have taken over two years to complete amid persistent rumour over control and who gets 51 per cent. Observers tend to agree it is true that the Western agency needs its Japanese partner more than the converse.

The reasons for this are not necessarily hidden but deeply rooted in some paradoxes and dichotomies which are today's Japan. The traditions of company loyalty and service, which characterise the strengths of Japanese commerce, coupled with advertising's historically close relationship with media ownership, provide a formidable barrier to the Western agency wanting a piece of the fiercely competitive Japanese market.

One need look no further than the fact that it is quite acceptable for one agency to handle directly competitive products through its divisional structure to note that the system is a bewildering sophistication of professional arrangements in which agency and client have a special relationship.

Within one client company that same special relationship will be held with several other agencies all handling different brands—or, even more extraordinarily, different media for the same brand.

Start adding, however, the numerous interfaces to advertising's fabric—like the increasing strength of the freelance creative talent—and the picture becomes clearer. It is the media power and general financial muscle of the giants of the game which ultimately secure their dominance of the market.

This brings us to Dentsu,

the largest agency in the world, handling 25 per cent of Japan's \$700-million of advertising. Critics claim the agency plays too powerful a role in both Japan's politics and its culture. However, its media power at least is publicly known. It not only owns stock in several newspapers and television stations but can support founding papers with injections or advertising revenue. This fulfils one of its acknowledged functions: to guarantee the media's income.

In the domestic market, it is, and is seen to be, all powerful. The methods used to sustain its dominance are not the issue here but, in the context of joint ventures for international gain, Dentsu has linked with the Western world's largest agency, Young and Rubicam, to further its aims of selling abroad, as so many of its clients have done so successfully.

Frustrations

Such conviction is born of the frustration experienced by all Western advertising men faced with penetrating the Japanese market. Western clients may appoint a joint venture agency in which the Western partner is its domestic agency subsidiary—an understandable route since the Western client is beset by as many problems as his agency counterpart in trying to understand and deal with the same "closed shop" loyalties and networks which constitute the service and distribution industries.

Opting for the familiar, however, can deny access to the real gut feel of mainstream Japanese advertising which the domestic agencies dispense. Indeed, several U.S. manufacturing companies have recently switched their business to domestic agencies for a full service they reluctantly sense cannot be supplied by the joint ventures.

There is little hard evidence

TOP TEN AGENCIES				
Rank	Agency	Billings 1981 Yen m	% change on '80	% share of total billing
1	Dentsu	612,761	+ 9.3	24.6
2	Hakuhodo	232,587	+ 12.1	9.1
3	Daiichi	102,355	+ 2.6	4.2
4	Tokai Agency	75,000	+ 22.1	2.7
5	Daiichi Kibaku	48,491	- 1	2.2
6	Yomaru Kokokusha	46,425	+ 11.3	1.9
7	Asahi Kokusha	41,784	+ 5.4	1.7
8	McCann-Erickson Hakuhodo	41,636	+ 5.9	1.7
9	Asahi Tsushinsha	39,540	+ 7.9	1.6
10	Daiichi Kokokusha	34,640	+ 8.1	1.4

Source: Campaign

to support the advantages for the Japanese agencies in securing more business outside their own market but, as the marriage contracts are still quite new, it is early days for assessment.

What can be discerned in the Japanese market is the decline in an emulating U.S. standards of creativity. After World War II, Japanese advertising shamelessly copied the West and everything American and new was more than vogue—it was standard. Now these new-wave freelance creatives are examining their own cultural heritage and producing their own creative treatments.

These reflect Japanese heritage and the culturally resolute pride in inference, mood and suggestion, rather than the bold and obvious, which characterise, to them, Western sales messages. This is why so much of the really good Japanese advertising is baffling to Western eyes.

For instance, why is a puppy running through the rain-soaked streets of Kyoto, with a brief product shot at the end of the 28 seconds, a strong and positive sales message for Suntory whisky? In this context, the strength of Dentsu can be likened to the power of a brand leader, who needs only to assure its public that its size and success is itself a comforting image.

While mentioning creative treatments, it is worth noting the extensive use of foreigners in advertising. In the same way that a Japanese has no compunction to rationalise emotions the way we do, if Western models are used to convey advertising messages, he has no need to symbolise them or to identify them as part of his society.

In a land where status and hierarchy retain their cultural importance, he can fantasise freely when the image to which he must respond liberates him from placing a compatriot in his own social and cultural pecking order. Also, using personalities, whether it is Paul Newman (promoting a Nissan car) or Sammy Davis Jr (endorsing whisky), the Westerner will cut across the provincial status syndrome and, because of the additional gentle, soft-focus execution, the finished product will have considerable sales power here. Japanese ad men are expressing increasing interest in British advertising for this very reason. They consider the UK's use of humour and understatement more relevant to the Japanese market, whereas they now see U.S.-style "hard sell" to be crude and overstated.

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M.E.A.L. Top 10 Agencies for 1982.

1.	J. Walter Thompson.
2.	Saatchi & Saatchi Garland-Compton.
3.	D'Arcy-MacManus Masius.
4.	Ogilvy & Mather.
5.	Allen, Brady & Marsh.
6.	Young & Rubicam.
7.	McCann-Erickson.
8.	Leo Burnett.
9.	Dorlands.
10.	Davidson, Pearce.

M.E.A.L. Top 10 Agencies for 1981.

1.	J. Walter Thompson.
2.	Saatchi & Saatchi Garland-Compton.
3.	D'Arcy-MacManus Masius.
4.	McCann-Erickson.
5.	Ogilvy & Mather.
6.	Young & Rubicam.
7.	Allen, Brady & Marsh.
8.	Collett Dickenson Pearce.
9.	Dorlands.
10.	Ted Bates.

M.E.A.L. Top 10 Agencies for 1980.

1.	J. Walter Thompson.
2.	Saatchi & Saatchi Garland-Compton.
3.	D'Arcy-MacManus Masius.
4.	McCann-Erickson.
5.	Ogilvy & Mather.
6.	Collett Dickenson Pearce.
7.	Young & Rubicam.
8.	Ted Bates.
9.	Allen, Brady & Marsh.
10.	Dorlands.

M.E.A.L. Top 10 Agencies for 1979.

1.	D'Arcy-MacManus Masius.
2.	McCann-Erickson.
3.	Saatchi & Saatchi Garland-Compton.
4.	J. Walter Thompson.
5.	Collett Dickenson Pearce.
6.	Ogilvy & Mather.
7.	Young & Rubicam.
8.	Ted Bates.
9.	Allen, Brady & Marsh.
10.	Wasey Campbell-Ewald.

M.E.A.L. Top 10 Agencies for 1978.

1.	J. Walter Thompson.
2.	D'Arcy-MacManus Masius.
3.	Saatchi & Saatchi Garland-Compton.
4.	McCann-Erickson.
5.	Ogilvy Benson & Mather.
6.	Collett Dickenson Pearce.
7.	Ted Bates.
8.	Young & Rubicam.
9.	Leo Burnett.
10.	Wasey Campbell-Ewald.

M.E.A.L. Top 10 Agencies for 1977.

1.	D'Arcy-MacManus Masius.
2.	J. Walter Thompson.
3.	McCann-Erickson.
4.	Saatchi & Saatchi Garland-Compton.
5.	Ogilvy Benson & Mather.
6.	Collett Dickenson Pearce.
7.	Ted Bates.
8.	Young & Rubicam.
9.	Leo Burnett.
10.	Davidson Pearce Berry & Spottiswoode.

M.E.A.L. Top 10 Agencies for 1976.

1.	J. Walter Thompson.
2.	Masius Wynne Williams.
3.	McCann-Erickson. (Inc. Harrison McCann).
4.	Saatchi & Saatchi Garland-Compton.
5.	Ogilvy Benson & Mather.
6.	Collett Dickenson Pearce.
7.	Ted Bates.
8.	Young & Rubicam.
9.	Leo Burnett.
10.	Davidson Pearce Berry & Spottiswoode.

M.E.A.L. Top 10 Agencies for 1975.

1.	J. Walter Thompson.
2.	Masius Wynne Williams.
3.	McCann-Erickson.
4.	Ogilvy Benson & Mather.
5.	Saatchi & Saatchi Garland-Compton.
6.	Young & Rubicam.
7.	Ted Bates.
8.	Collett Dickenson Pearce.
9.	Leo Burnett. (Inc. Plus Advertising).
10.	Foote Cone & Belding.

M.E.A.L. Top 10 Agencies for 1974.

1.	J. Walter Thompson.
2.	Masius Wynne Williams.
3.	Ogilvy Benson & Mather.
4.	Young & Rubicam.
5.	McCann-Erickson.
6.	Leo Burnett.
7.	Collett Dickenson Pearce.
8.	Hobson Bates.
9.	Wasey Campbell-Ewald.
10.	Davidson Pearce Berry & Spottiswoode.

M.E.A.L. Top 10 Agencies for 1973.

1.	J. Walter Thompson.
2.	Masius Wynne Williams.
3.	Ogilvy Benson & Mather.
4.	Young & Rubicam.
5.	Leo Burnett.
6.	McCann-Erickson.
7.	Collett Dickenson Pearce.
8.	Hobson Bates.
9.	Wasey Campbell-Ewald.
10.	Lintas.

We always said
this business was
unpredictable.

ADVERTISING—Market: Media: Services VIII

Frank Lipsius looks at the effects of the recession on the American sector

Shrill voices in U.S. on cost of TV time

AN IMPROVING American economy in 1982 helped boost national advertising spending by more than 15 per cent, to \$17.7bn according to the annual Advertising Age survey. The recession, however, seems to have left the country's major advertisers with a determination to make changes in the way they advertise, if not in the amount they are willing to spend.

Endemic complaints about the cost of television time get shriller as the price goes up, which it did this year to \$400,000 for 30 seconds on football's Super Bowl and the last episode of *M.A.S.H.* Average prime time commercials were also up 17 per cent to \$91,000 for 30 seconds, compared, noted one advertising executive, to an inflation rate that has slowed to 4 per cent.

This time, the complaints are being followed by action, led by Procter & Gamble, the country's largest television advertiser, which increased its spending in 1982 by 11 per cent to \$577m. After a meeting a year ago between P and G and

the networks in which the advertiser complained about the escalating cost of television commercial time, P and G did cut its television network spending in the last quarter of 1982 and the first quarter of 1983.

The decrease was only \$10m, but it was the first such reduction in more than two decades, and spending on the networks represented only 56 per cent of the company's \$335m budget for the period compared to 68 per cent of a smaller \$291m budget the previous year.

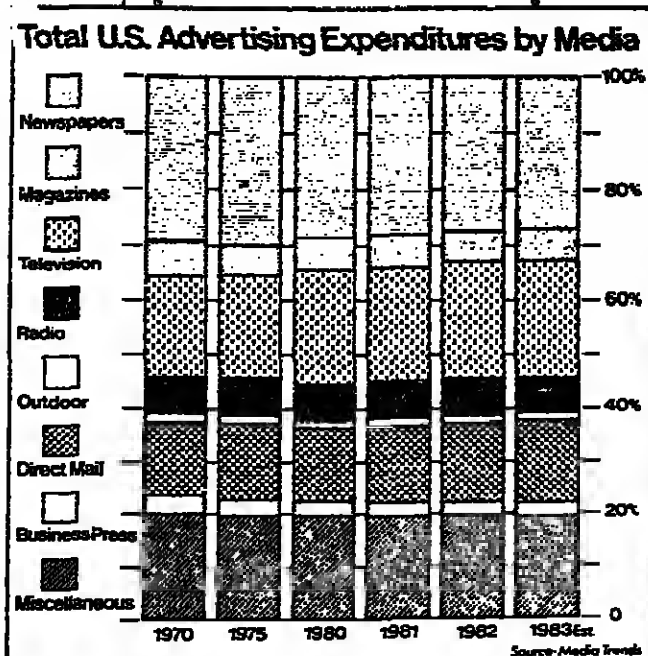
Replacing the networks are local and cable television spots. P and G is even experimenting with the production of programmes for cable television, a throwback to the early days of the networks, which retained network radio's practice of having time segments dedicated to advertiser-produced shows.

Television last saw such programming in the 1960s and its return now is meant for more specialised audiences than in the days when Ronald Reagan

was the host of General Electric Hour.

P and G is producing some shows for the networks, like *Marco Polo*, a 10-hour mini-series for NBC costing \$30m but running series are confined to shows like *At Home with Beverly Nye* on the cable Christian Broadcasting Network, in which cooking and nutrition advice is mixed with a display of P and G products in the demonstrations as well as the commercials. At about \$30,000 a half hour, this kind of programming is considered a reasonable financial risk in spite of the continuing problem of adequate cable audience ratings for advertisers to judge the market.

Besides complaining about network costs, advertisers have emerged from the recession with a continued propensity for changing agencies while agency consolidation persists in threatening the industry with a division into the giants representing the largest accounts and the boutique shops handling the rest.



In the latest development, Young and Rubicam, again the top billing advertising agency in Advertising Age's annual survey, gave up \$62m in P and G billings to take on \$120m or a third of Colgate-Palmolive's world-wide account.

Colgate's gain means losses of \$20m in billings to D'Arcy-MacManus and Masius Worldwide, \$20m to Ted Bates Worldwide and \$16m to Kenyon and Eckhardt.

Kenyon and Eckhardt, with billings of \$65m, is one of the agencies recently sold, but rather than go to another advertising agency it was bought by

Lorimar, the Hollywood producer of Dallas and Knot's Landing and other television and film properties.

In the biggest deal to date, Saatchi and Saatchi bought Compton Advertising for \$57m and followed it up this summer with the purchase for \$15m of McCaffrey and McCall, with billings of \$22m. Eight large deals transacted in the past two years indicate the residual effect of recession on the advertising industry, which saw overall billings grow but also unprecedented cutbacks by some

TOP TEN U.S. AGENCIES				
IN WORLD INCOME			1982 1981	
Rank	Agency	1982	1981	
1	Young & Rubicam	378.6	349.9	
2	Ted Bates Worldwide	255.1	236.7	
3	J. Walter Thompson Co.	247.1	231.7	
4	Ogilvy & Mather	215.0	206.5	
5	McCann-Erickson	276.1	277.5	
6	BBDO International	236.3	205.2	
7	Leo Burnett Co.	221.2	198.6	
8	Saatchi & Saatchi Compton	186.5	149.3	
9	Foot, Cone & Belding	175.1	170.3	
10	Doyle Dane Bernbach	175.5	166.2	

TOP TEN U.S. AGENCIES				
IN NON-U.S. INCOME			1982 1981	
Rank	Agency	1982	1981	
1	McCann-Erickson	193.6	201.5	
2	J. Walter Thompson Co.	179.9	178.0	
3	Ogilvy & Mather	158.2	125.0	
4	Young & Rubicam	129.2	127.4	
5	SSC & B: Linas Worldwide	129.4	134.7	
6	Ted Bates Worldwide	122.7	107.7	
7	Saatchi & Saatchi Compton	117.9	89.5	
8	D'Arcy-MacManus & Masius	88.2	99.1	
9	Leo Burnett Co.	85.1	74.6	
10	BBDO International	53.2	77.3	

Source: Advertising Age

advertisers.

Among the largest new categories of advertisers, including video games and consumer computers, a brisk period of growth, glamour and heavy advertising was quickly squelched by adverse quarterly results and a precipitous shakeout.

A healthy 1984 is expected because of a Presidential election and summer Olympics, but fundamental changes in agencies and media are expected only to be masked by a year's grace.



Europe sorts out alignments

A DECADE after Britain joined the EEC and more than 20 years after the Treaty of Rome was signed there are increasing signs that manufacturing companies and advertising agencies are beginning to treat Europe as one market.

Under pressure from new technology, European governments are changing their attitudes to commercial television, and the spread of true commercial television through Europe is already affecting agencies and advertisers.

In January next year, for example, West Germany will get its first truly commercial TV channel with the launch of RTL-Plus. To begin with it will only cover two regions—Rheinland-Pfalz and Saar—but it will offer advertising spots opposed to the block advertising available and advertisements will be carried after eight o'clock in the evening for the first time.

Ogilvy and Mather's Euro-media predicts that within two years it is quite possible that RTL-Plus could be the largest channel in audience terms where it is available. Recent experience in Italy would appear to support that view. In 1978 the Italian Government's monopoly on broadcasting was declared unconstitutional and hundreds of private TV stations took to the air.

Things are now so chaotic that O and M in Italy estimates that there are 900 stations on the air while SSC and B Linas in Milan puts it at 600 stations. But within the private TV stations there are four ad hoc networks and one of them, Canale 5, has, within three years, reached the same audience levels as the major state-owned channel, RAI 1.

France too has seen changes on TV, with the availability earlier this year of regional TV advertising for the first time. "This gives us test market opportunities which we have been asking for for years," says Philippe Charnet, chairman of Linas in Paris. Mike Chapman, vice-chairman of Ogilvy and Mather in London points out that this will also make it easier for companies to test TV advertising without paying the full network rates. "It is a half-way house—it lowers the entry price to television."

What is happening in the media will set off a chain reaction which will affect many other areas, says Mike Chapman. One effect of the changes in media is an increasing movement by international companies and agencies to sort out their international alignments. Joe de Deo, president of Young and Rubicam Europe, cites the case of Kodak which earlier this year appointed three international agencies—Y & R, McCann-Erickson and J. Walter Thompson—to handle all of its worldwide advertising. This move involved the firing of 33 local agencies around the world.

"This is a trend which has been developing over the last four or five years," says Mr de Deo, "and it is a trend

Structural changes

"This business has always been led by client needs," says Mr de Deo, "and they do need to develop a European business." The large agencies are moving in parallel. Earlier in the year Y & R took a 40 per cent stake in the UK agency Collett Dickinson Pearce and will be helping it to develop a European network of creatively oriented agencies.

While these structural changes have been beginning to take place, most of Europe has been in recession. Advertising expenditure, though, has been remarkably unaffected. The spread of private TV has pushed the total advertising spending in Italy up by 40 per cent in real terms over the past four years. The Mitterrand Government in France, however, has not had an appreciable effect on the level of advertising. Linas's Charnet reports that there is a consensus that there is a growth trend with expenditure growth running 5 per cent to 6 per cent ahead of inflation.

In West Germany, advertising expenditure has been steadily increasing as a percentage of GNP, but the agencies are not seeing the fruits of this growth as much of the extra advertising has come from the retail chains who do all their own advertising, cutting out the agencies.

Italian agencies, too, have missed out on some of the boom since the small companies now coming onto private TV often use small studios or even do-it-yourself advertising rather than the established agencies. Belgium and Holland make an interesting contrast. With similar economic conditions prevailing—a decline in consumer purchasing power, against retail chains who are launching generic products and squeezing manufacturers' margins—there have been two very different reactions.

In Holland, advertising spending has fallen substantially as the manufacturers pour their promotional money into the stores to buy distribution, while in Belgium advertising spending continues to grow.

"In Belgium it is cheaper to fight for sales volume because it is so expensive to buy people off," says Andre Bernard, chairman of Linas in Belgium. Looking to the future, the Italian experience implies that the spread of TV advertising throughout Europe will reduce advertising expenditure significantly. Where the UK and U.S. with well-developed TV advertising, have spending and advertising running at over 1.3 per cent of GNP, in much of continental Europe the percentage is between 0.6 and 1.0 per cent.

Howard Sharman

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